

ANNUAL OPERATING BUDGET
FISCAL YEAR 2014 - 2015



ANNUAL BUDGET

CITY OF COPPELL, TEXAS

ANNUAL OPERATING BUDGET
FOR FISCAL YEAR 2014-2015

This budget will raise more revenue from property taxes than last year's budget by an amount of \$1,080,437, which is a 3.27% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$1,010,979.

City Council Record Vote

The members of the governing body voted on the adoption of the budget as follows:

FOR: Long, Mahalik, Mays, Roden, Yingling, Franklin, Hill

AGAINST: –

PRESENT and not voting: –

ABSENT: –

Tax Rate	Proposed FY 2014-15	Adopted FY 2013-14
Property Tax Rate	0.60649	0.63750
Effective Rate	0.60649	0.64405
Effective M&O Tax Rate	0.41623	0.44758
Rollback Tax Rate	0.61352	0.68338
Debt Rate	0.16400	0.20000

The total amount of municipal debt obligation secured by property taxes for the City of Coppel is \$72,100,000.

City of Coppel

ANNUAL BUDGET

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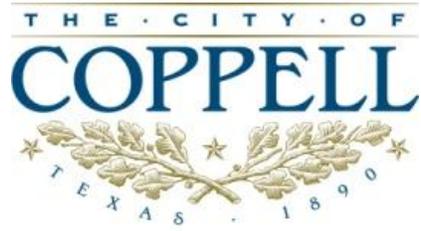
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August 5, 2014

Dear Mayor and Council:

We are very pleased to present to you the proposed Fiscal Year 2015 City of Coppel budget. We do so in full accordance with the City of Coppel Charter. The methodical budget planning and preparation process that has been employed for a number of years continues to serve the City Council and community well. This work would not be possible without the dedicated service of the Mayor and City Council, along with the efforts of our staff.

In short, this proposed budget contains the funding necessary to continue the delivery of the services, programs, and capital improvements our community expects and demands. Coupled with the opportunities that lay ahead related to the ½-percent CRDC Sales Tax, the ¼-percent Crime Control District Sales Tax, and the ¼-percent Street Maintenance Sales Tax, this budget provides the next steps needed for the City of Coppel to achieve an even greater position on the “community of choice” continuum.

The proposed budget not only includes the funding as described above, it also includes a recommended tax rate decrease of 3.101-cents, thus returning to our residential and commercial property tax payers a meaningful dividend, of sorts. The resulting tax rate of .60649-cents is the lowest tax rate levied by the City in more than 24 years. The ability to provide the tax rate reduction is based, in part, upon the City’s strong economic development accomplishments. These efforts have continued to diversify our overall revenue stream due to growth in both new property values as well as growth in sales tax revenue. Estimates indicate that a majority of total tax revenues, both property taxes and sales & use taxes, are now funded from commercial, retail, and industrial property owners and business transactions rather than by the residential property owners in Coppel.

As has been the case for many years, the budget preparation process begins with the annual presentation of the Five Year Plan which is then followed by departmental budget reviews and Council budget workshops in the summer. The process was completed recently in late July. The proposed budget integrates the priorities you have set as the community’s elected officials, including funding necessary to achieve the Mayor & Council annual goals and objectives. The total budget for Fiscal Year 2015, including the General Fund, Debt Service Fund, Utility Fund and all other funds is \$97,412,894. General Fund Revenues of \$53,230,756 exceed the budgeted \$52,902,904 General Fund Expenditures by \$327,852.

We continue to receive positive comments from outside agencies and others regarding the financial planning and prudent budgeting practices employed by the City. The City of Coppel enjoys a solid financial condition that remains very sound. The AAA bond ratings bestowed upon the City by

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Moody's Investment Services coupled with the same AAA rating from Standard & Poor's places the City of Coppell in great standing.

As previously stated, the proposed budget includes revenue and expenditure projections that indicate revenues will exceed expenditures. As such, there should be no need to utilize the General Fund Undesignated Fund Balance in the coming year for known projects or services. The General Fund Designated Fund Balance does include estimated funding amounts necessary to fund projects that have been identified and are under continued consideration. Should any of these projects be deemed appropriate to move forward, the expenditures can be made and the projects can be completed without any negative impact on the tax rate or on the Undesignated Fund Balance. In addition to the proposed property tax rate reduction, water/sewer rate rates will remain flat for the 20th year.

We receive inquiries from new businesses on a very regular basis. New residents move to Coppell almost every day. Property values have increased. Sales tax revenue continues to increase. These economic indicators suggest Coppell remains financially strong. Decision-makers for businesses and residents alike who are looking for a home clearly continue to choose Coppell as a preferred location. The proposed budget will continue to provide the financial resources necessary to meet the citizen's expectations regarding service and program delivery in keeping with the City Council adopted "best total solution" value proposition. Our continued intentional efforts to achieve the vision set out in the Coppell 2030 Strategic Vision are vital if we are to be successful in sustaining the services and programs necessary to maintain our community of choice status at the expected level. This proposed budget continues to provide the funding necessary to achieve the mission.

General Fund

The proposed Fiscal Year 2015 General Fund expenditure budget of \$52,902,904 is 8.69% higher than the Fiscal Year 2014 adopted. The practice of thoroughly analyzing proposed expenditures continues to be a vital component of the budget preparation process. We continue to place a high importance on infrastructure related activities, including our streets, alley, sidewalks, facilities, and our water & sewer infrastructure. The protection and maintenance of our overall infrastructure is vitally important if the community is to continue as one of the most progressive and well maintained cities in the region. Added to that effort in this budget is the same approach to our overall technology infrastructure ensuring we will be better prepared to deliver services and communicate with the community.

The proposed budget includes four (4) new full time equivalent (FTE) positions in the General Fund including one Administrative Technician in the Engineering Department, one Support Services Technician in the Fire Department, one Senior Accounting Technician in the Finance Department, and one Kennel Technician in the Animal Services Division. Three (3) positions are also included in the Crime Prevention and Control District budget including one Neighborhood Officer, one officer in the Traffic Division, and one additional School Resource Officer. The proposed budget includes a two (2) percent increase in employee salaries related to market adjustments and makes an additional two (2) percent available for merit consideration. The budget also includes a five percent (5%) increase in medical premiums.

Reviewing the General Fund expenditures from a budget classification standpoint reveals that the total cost of all personnel, including salaries and benefits, comprise 62.75% of total General Fund

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expenditure while Supplies, Maintenance, Services, operating Capital, and Transfers comprise 3.64%, 4.31%, 17.53%, 6.90%, and 4.87%, respectively. Additional salaries and other expenses directly dedicated to the Police Department are provided by the ¼-percent sales tax for the Crime Control and Prevention District.

The total expenditures dedicated by major activities of the General Fund can be seen when the budget is reviewed from a budget division perspective. The Public Safety Division, including Police, Fire, Emergency Medical Services, Building Inspections, Environmental Health, Emergency Management, Animal Services, and Municipal Court receives funding equal to 41.74% of the total General Fund expenditures. The Public Works Division, including Engineering, Streets, Fleet Services, Traffic Control, Facilities Management, and Planning & Zoning comprise 18.48% of General Fund expenditures. The Cultural & Recreation Division, including the Library and Parks & Recreation receives 19.35% of the total General Fund funding. General Government, including budgets for the Mayor & Council, City Management, Legal Services, City Secretary, Economic Development, Community Information Services, Finance, Tax Collections, Combined Services, Human Resources, Purchasing, and Information Systems receives 20.43% of the funding. As stated previously, a portion of the salaries and other expenses directly related to the Police Department is provided by the ¼-percent sales tax for the Crime Control and Prevention District. When General Fund and Crime Control expenditures are considered, the percent of total expenditures dedicated to Public Safety is approximately 45.17%.

General Fund Revenues are projected to be \$53,230,756 for Fiscal Year 2015. This represents a decrease from the current year amended budget of slightly over \$2,213,469. The reduction in overall General Fund revenue is the result of two specific actions. We have begun a reduction in the transfer of revenue from both the Water Sewer Fund and the CRDC ½-percent Sales Tax Fund.

General Fund revenues are comprised of a number of sources including a portion of the Property Tax. Approximately 72.96% of all current property taxes collected will help fund the operations and maintenance of our daily municipal activities through our General Fund. Property taxes generate 47.02% of total General Fund Revenues. During the next fiscal year, property owners will be asked to provide \$24,870,191 for General Fund Operations & Maintenance activities.

Franchise Fees, Sales Tax, Municipal Court Fines, Fees & Permits, Water/Sewer Reimbursement, and Other Revenues provide additional sources of revenue to the General fund. These revenues sources generate 7.28%, 23.61%, 1.88%, 4.26%, 6.29%, and 9.66% of total General Fund Revenues, respectively.

Designated funds are in place in the General Fund Designated Fund Balance for purposes related a number of potential capital improvement projects. Funding will be transferred, as planned, from the Designated Fund Balance to the appropriate budget line items when decisions are made to move forward with any of the identified projects.

Debt Service Fund

Revenue generated from current property taxes dedicated to serve the City's current debt equals 27.04% of the total property taxes collected. Current debt served by this funding is associated with bonds from

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the 1999 bond election including debt associated with the final portions of Sandy Lake Road, South Coppell Road and Bethel Road. Funding to cover the costs associated with other debt issuances that were issued over the past 20 years is included in the proposed Debt Service Fund budget as well. The other selected debt issuances are primarily property purchases made by the City in relation to capital improvement programs, the Old Town redevelopment efforts, the Town Center project, the Senior and Community Center at Grapevine Springs, the Rolling Oaks Memorial Center and debt related to property purchases at North Lake.

During the next fiscal year, property owners in Coppell will be asked to provide \$9,217,635 in property taxes to fund the current debt service requirement for the City of Coppell.

Property Values

The proposed Fiscal Year 2015 budget includes revenue projections based on a certified increase in overall property values of 8.55%. This percentage rate of growth is the highest that the City has enjoyed in 13 years. The continued strong increase of new development, both commercial and residential, provides a good portion of the higher values. The ability to propose a tax rate decrease is also made possible, in part, by the continued strong property value growth.

In Fiscal Year 2015 the median taxable home value in Coppell is estimated to be \$295,682, up from \$281,852 in 2014. Based upon this taxable value, the homeowner of a home valued at the median level will pay \$1,793.28 in property taxes for all Operations, Maintenance, Capital, and Debt Service obligations of the City.

Sales Tax

While cautious optimism is warranted regarding future expectations for sales tax revenue generation, sales tax collections continue to outperform projections. Potential and even anticipated legislative changes regarding how sales taxes are remitted to cities have not yet been enacted but warrant constant monitoring. The U.S. Congress has not made any final determinations regarding the method they will enact to pave the way for states to tax internet sales more fully. The Texas Legislative continues to monitor Congress and will almost certainly enact legislation when possible that will enable the State of Texas to collect the 6.25% sales tax for the State. Any language in potential legislation that could prove damaging to our sales tax revenue collections should be discouraged. The 1-percent sales tax dedicated to the General Fund is expected to produce approximately \$12,500,000.

The ¼-percent sales tax for the Crime Prevention and Control District continues to perform as expected. This measure provides funding for a number of sworn police officer positions as well as certain Police related operating capital items. This source of funding lessens the stress on the overall General Fund budget needed for police funding thereby providing for the necessary resources for the continuation of many of the programs and services in other City departments to continue at expected levels. A total of \$4,050,000 is expected to be collected through this ¼-percent tax.

The ¼-percent sales tax for Street Maintenance has provided a dedicated source of funding for major street repairs. Approximately \$4,150,000 is expected from this revenue source for the upcoming fiscal year with additional revenues of \$2,295,000 being available in the Fund. Current year projects funded

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by the ¼-percent tax included Sandy Lake Road, Creekview Drive, Vanbebber, Willow Springs, Whispering Hills, Mockingbird and Southern Belle. Projects anticipated in the proposed budget include Highland Meadows, Edgewood, Burns, Beltline Road and Parkway Boulevard. Funding for the continued maintenance of our infrastructure will remain a vital strategy over time as the community's infrastructure continues to age. This effort will be a constant one now that the community has become more mature.

The recently re-authorized and expanded collection of the ½-percent CRDC sales tax positions the City to provide the next generation of many facilities, including improvements at the Cozby Library, Andrew Brown Jr. Park system, trails, medians, green-spaces and the addition of the Life Safety Park to the list overall facility offerings and the programs they provide. Approximately \$7,423,272 is expected from this source of revenue. The revenue will fund debt service requirements for both the debt outstanding from the initial revenue bond sale associated with the construction of the Coppell Aquatics & Recreation Center, the initial phases of Wagon Wheel Park and the first phase of the Hike & Bike trail system, as well as the debt service anticipated with the anticipated issuance of approximately \$35,000,000 in new revenue bonds to construct the aforementioned newly authorized projects. A portion of the operational expenditures associated with all of these facilities will also be funded by the sales tax.

Infrastructure Maintenance Fund

The City's Infrastructure Maintenance Fund (IMF) continues to be a high priority. The proposed expenditure budget includes approximately \$6,852,000 for IMF related projects. Our City Engineering Department, working closely with the Mayor, City Council and City Manager's Office, has developed a list of major maintenance programs that impact our streets, sidewalks, alleys, and public buildings. The proposed Fiscal Year budget anticipates street maintenance sales tax receipts of \$4,150,000. Additional funding from the Infrastructure Maintenance Fund Fund Balance, General Fund revenue transfers, and other sources will comprise the remaining funding necessary to complete the project list for Fiscal Year 2015. The ¼-percent sales tax for Street Maintenance can provide a dedicated revenue stream for our infrastructure maintenance effort for years to come provided we diligently use the funds as intended as doing so will increase the likelihood of continued voter re-authorization.

Water & Sewer Fund

Our Water and Sewer Fund remains stable as we move into Fiscal Year 2015. The operational cost for providing water and sewage treatment is \$14,809,250 and comprises 97.57% of the cost of this fund while \$368,568, or 2.43%, is utilized for debt service directly related to our water/sewer services. A total expense of \$15,177,818 is projected in our Water and Sewer Fund.

The City continues to obtain all of its water from Dallas Water Utilities through a long-standing contractual agreement. This agreement will be extended in the near future to ensure we enjoy a quality water supply for many years to come. At this time the City is authorized to purchase 18 million gallons of treated water per day from Dallas Water Utilities. We also are under contract to the Trinity River Authority (TRA) to treat our wastewater at one of TRA's regional wastewater treatment plants.

There are no plans to raise water/sewer rates with the adoption of the proposed budget marking the 20th year in succession with no rate increase. We will continue to monitor the availability of water since it

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plays such a vital role not only in the lives of Coppell citizens, but also in our economic development activities and the health of the region overall. Reports continue to suggest that the region will face a serious water shortage given that our population is expected to increase dramatically over time. Any necessary major additions to our water/sewer infrastructure, such as the addition of a second water storage and pumping facility, could result in a rate increase.

Closing Comments

I and the entire City staff thank you for your willingness to spend the time necessary to complete the budget preparation and adoption process. There is perhaps no other single task the Mayor and City Council performs as important as the ultimate adoption of the annual budget. The budget serves as the major policy statement of any elected body. This budget is representative of the commitment that you, the elected officials, and our staff have in maintaining the quality environment that makes Coppell a community of choice in a vibrant DFW Metroplex where we compete daily with many other fine communities. Our continued efforts to maintain and improve our overall service delivery and maintenance effort will enhance our desirability as a community for existing and potential citizens, businesses and visitors.

Our community continues to receive a very high level of service from a municipal workforce that recognizes that our only reason for existing is to serve the public, the “guy in the house” so to speak. The level of service is good today, but our goal is to make it even better tomorrow. The proposed budget for all funds illustrates that the City of Coppell has the financial wherewithal to accomplish great things on behalf of the entire community.

The cooperative working relationship that exists between the Council and staff is something that we cherish and will endeavor to maintain as we implement this budget throughout the upcoming fiscal year. We recognize that not all municipalities enjoy such a productive relationship. Together, our efforts to continue building a “Family Community for a Lifetime” will be successful. Our staff stands ready to do our part as we “Build Community through Public Service” by completing your budgeted initiatives.

Our public hearing on the budget is scheduled for August 26, 2014 at 7:30 p.m. in Council Chambers. Final adoption is scheduled for September 9, 2014 at 7:30 p.m. in Council Chambers. We look forward to the final steps in the budget adoption process.

Respectfully submitted,



Clay Phillips
City Manager

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City of Coppell, Texas Mission Statement

Our purpose is to provide for the health, safety, and quality of life for our citizens, and in doing so, provide a foundation for building a better community.

Supporting Principles

- **Each of us must strive for a strong sense of community by supporting and participating in social, civic and neighborhood activities.**
- **We will maintain an exemplary community through continued visionary leadership, blending careful planning with progressive and responsive service.**
- **Quality customer service will be delivered in an equitable manner, utilizing resources effectively and efficiently.**
- **Our actions shall respect the diversity of our citizens and employees while being conducted in an open, responsive and ethical manner.**
- **We fully understand that in the eyes of the citizens each individual employee is the City.**
- **We believe that our employees are our most important resource, and through teamwork our mission will be accomplished.**
- **We believe that our commitment is the foundation of all our endeavors to make our community a great place to live, work and play.**
- **We recognize that we hold a special position of public trust and must preserve that trust by always being truthful and honest while maintaining the highest ethical standards.**
- **We will enhance our citizens' sense of civic duty and opportunity by providing information and professional services to allow them to understand and participate in issues that affect our community.**

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City of Coppell, Texas

Principal Officers

Fiscal Year 2014-2015

MAYOR

Karen Hunt

MAYOR PRO TEM

Marvin Franklin

CITY COUNCIL

Cliff Long
Bob Mahalik
Wes Mays
Gary Roden
Nancy Yingling
Mark Hill

CITY MANAGER

Clay Phillips

DEPUTY CITY MANAGERS

Mario Canizares
Mike Land

DIRECTOR OF FINANCE

Jennifer Miller

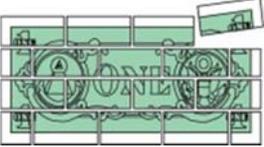
ASSISTANT DIRECTOR OF FINANCE

Chad Beach

City of Coppell

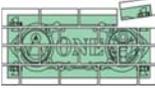
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Throughout this document, the Council Goal Icons below will be used to note how various departmental goals relate to the goals of the Mayor and Council. Each department strives to achieve the Council’s goals because those goals represent the goals of the citizens of Coppell. It is important that, as stewards of public resources, City staff work diligently to accomplish the goals of the community and do so in a fiscally sound manner. The Coppell Vision 2030 planning process was a collaborative effort led by residents, business members, and civic leaders and adopted by the City Council in 2008.

KEY TO COUNCIL GOALS ICON COPPELL VISION 2030	
	<p>Sustainable City Government</p> <ul style="list-style-type: none"> • Excellent City Services with High Level of Customer Satisfaction • “Green” City Operations and Facilities • Excellent and Well-Maintained City Infrastructure and Facilities • Top Quality City Workforce • Financial Resources to Support City Services
	<p>Business Prosperity</p> <ul style="list-style-type: none"> • Retention and Attraction of Businesses that Generate Revenues for the City • Major Retail and Top Quality Business Office Park along I-635 and SH 121 • Old Coppell as a Small Town Village • Community Commercial Centers • Home Offices and Home-Based Businesses
	<p>Community Wellness and Enrichment</p> <ul style="list-style-type: none"> • Community Gathering Places • Recreation Programs and Services for all Generations • Expand Cultural Arts Amenities and Opportunities • Residents’ Wellness and Longevity • Community Education Programs and Support of Top Quality Schools • Multi-Use Trail System Connecting the City
	<p>Sense of Community</p> <ul style="list-style-type: none"> • Residents and Businesses Engaged and Contributing to the Coppell Community • Successful Community Events and Festivals • New Residents Welcome and Involved • Effective Community Partnerships • Future Civic and Community Leaders’ Development
	<p>Special Place to Live</p> <ul style="list-style-type: none"> • Quality Housing for Family Generations • Beautiful Green City • Revitalizing Neighborhoods • Quality Mobility within Coppell • Easy Access to Dallas-Fort Worth Region

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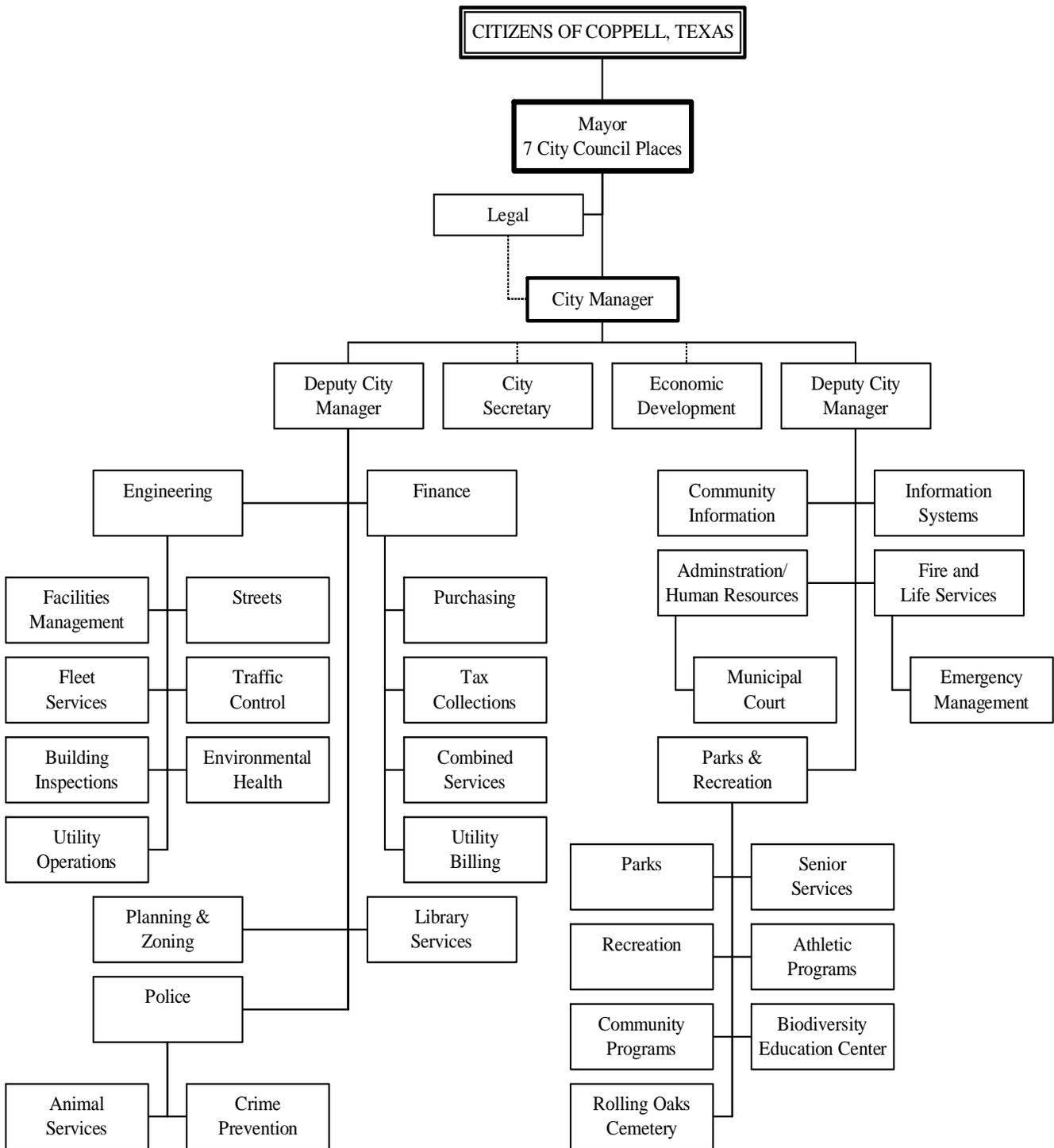
Council Goals by City Department

City Department 	Sustainable City Government 	Business Prosperity 	Community Wellness & Enrichment 	Sense of Community 	Special Place to Live 
Mayor & Council	X	X	X	X	X
City Management	X		X	X	X
Legal Services	X				
Economic Development		X			
Community Information Services	X			X	
City Secretary	X			X	
Engineering	X				X
Facilities Management	X				X
Streets	X				
Fleet Services	X				X
Traffic Control	X				X
Building Inspections	X	X	X	X	X
Environmental Health	X		X		
Fire & Life Services	X	X	X	X	X
Emergency Management	X		X	X	
Finance	X				
Purchasing	X			X	
Tax Collections	X				
Combined Services	X				
Administration/Human Resources	X				
Municipal Court	X				
Planning & Zoning	X	X	X	X	X
Library Services	X		X	X	
Police	X		X	X	X
Animal Services	X		X		
Information Systems	X				
Parks Administration	X		X	X	
Parks	X		X	X	
Senior Adult Services	X		X	X	
Recreation	X		X	X	
Athletic Programs	X	X	X	X	
Community Programs	X		X	X	
Biodiversity Education Center	X		X	X	
Rolling Oaks Memorial Center	X			X	
Utility Operations	X				
Utility Billing	X				
Crime Prevention	X		X	X	

City of Coppel

ANNUAL BUDGET

City-Wide Organizational Chart





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Coppell
Texas**

For the Fiscal Year Beginning

October 1, 2013

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Coppell, Texas, for its annual budget for the fiscal year beginning October 1, 2013. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

The City was also awarded a Certificate of Achievement for Excellence in Financial Reporting by GFOA for its comprehensive annual financial report (CAFR) for the fiscal year ending September 30, 2012. The certificate is a form of recognition for excellence in state and local government financial reporting.

Together, the award and the certificate are evidence of the Finance department's dedication to producing documents which effectively communicate the City's financial condition to elected officials, city administrators and the general public.

City of Coppell

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BUDGET BRIEF

The City of Coppell's \$97.4 million budget encompasses the funding for the upcoming year's operations and the continued expansion and maintenance of utilities throughout the City. This guide is to better understand the budget-development process and the resulting operating budget. The budget is the Council's primary policymaking tool. This brief is also intended to provide an understanding of the main financial issues facing the City and the major initiatives that will be accomplished as a result of the adopted budget. The Budget Brief provides a general overview of the City's adopted budget for Fiscal Year 2014-15. In addition, the brief highlights some of the major initiatives of the City's budget.

Major Initiatives

The City will continue the granting of residential property tax relief through our Homestead Exemption program. The Homestead Exemption was implemented October 1, 2001 at 3% and was

increased to 5% in Fiscal Year 02-03. Additionally, due to increases in property values and other revenue growth, the tax rate was lowered slightly, from .64860 to .64146 in 2006-07, a reduction of almost $\frac{3}{4}$ cent. The tax rate was increased in FY10-11 to .69046 to support the City's debt service obligation. Due to the rebounding local economy, the tax rate was lowered to .67046 in FY12-13 and then lowered once again in FY13-14 to .63750. For FY14-15, the City will lower its tax rate further to .60649.

An additional $\frac{1}{2}$ -percent sales tax to benefit the school children of Coppell was passed by the voters in August 2001. A Special Election was passed by the voters in September 2005 to extend the $\frac{1}{2}$ -percent sales tax an additional two years ending in December 2007. In November, 2007 voters approved reallocation of the $\frac{1}{2}$ -percent sales tax for education to $\frac{1}{4}$ -percent for crime control and $\frac{1}{4}$ -percent for street maintenance, which became effective April 1, 2008. Additionally, the City continues our role in assisting the Coppell Independent School District and Carrollton-Farmers Branch School District through various programs, including: school resource officers, funding of crossing guards, and community service programs. Approximately \$1,013,028 has been appropriated in our budget for those programs.

This year's budget also includes a transfer of \$2,280,000 for the Infrastructure Maintenance Fund. This funding has been provided through fund

Budget Process

March - Budget Preparation Manuals distributed to staff; "State of the Budget Address"

April - Town Hall Budget Meeting; Budget Workshop to review Five Year Plan, establish goals; Departmental budget requests submitted for review; Initial revenue and salary projections

May - Departmental budget reviews; Review requests; Develop Preliminary Budget

June - Revise revenue and salary projections

July - Budget Workshops; Receive Certified Tax Roll

August - File Proposed Budget; Public Hearings to receive citizen input

September - Adopt tax rate; Adopt budget; Begin Five Year Plan

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balances and other transfers to the IMF over the last fifteen years. The appropriated funds will be utilized for major maintenance programs, such as streets, sidewalks, alleys, and public buildings. We believe this fund is a continued step in ensuring the future success of Coppell.

The Budget Process

The City Charter establishes the fiscal year as the twelve-month period beginning October 1 and ending September 30 of the following year. During the first week of March, the Budget Preparation Manual, which includes instructions and forms, is electronically distributed to department directors. The departments are given approximately six weeks to submit budget requests for allocations above their base budget, along with capital items needed and to update mission statements, goals and objectives and performance measures. After all budget requests have been submitted by the departments, the Finance Staff reviews and compiles the information. The information is assembled and distributed to the City Manager, Deputy City Managers and Finance Staff in preparation for Departmental Budget Reviews. During the Reviews, each department is given the opportunity to discuss their budget requests, operational/organizational changes/additions and to provide details regarding requests. Three budget workshops are held in July and a portion of the budget is presented to City Council for discussion and review at each workshop. The City Manager subsequently submits a budget of estimated expenditures and revenues, by August 5, to the City Council and files with the City Secretary.

2014-2015 Budget Timeline

- March 5 Distribute Budget Preparation Electronic Manuals
- April 1 Town Hall Meeting
- April 16 Departmental Budget Requests due to Finance
- May 6-May 9 Departmental Budget Reviews
- July 10-July 28 Budget Workshops (3)
- August 5 Budget Filing Deadline
- August 26 First Public Hearing on Tax Rate/Budget
- September 2 Second Public Hearing on Tax Rate (if required)
- September 9 Budget Adoption and Tax Rate Adoption

Upon receipt of the budget estimates (proposed budget), the Council holds a public hearing on the proposed budget and tax rate. Information about the budget and the tax rate is published in the official newspaper of the City. The Council is precluded from passing the tax rate until fourteen days have passed after the ordinance publications.

The City Council approves annual appropriations for operations and inter-fund transfers for all operating and debt service funds. The City Manager has the authority to transfer unexpended balances between departmental budgets within appropriated funds. The City Council, however, must approve any increase in fund appropriations. The legal level of budgetary control is the fund level. During the fiscal year, budgetary control is maintained by comparison of departmental appropriation balances with purchase orders prior to release to vendors. Purchase orders, which exceed appropriated balances, are not released until they have been further reviewed and approved by the City Manager or his designee.

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Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of applicable appropriations, is employed as an extension of formal budgetary integration in the General, Special Revenue, and Debt Service Funds. Encumbrances outstanding at year end are reported as reservations of fund balances in the fund financial statements since they do not constitute expenditures or liabilities and are added to the subsequent year's adopted appropriations.

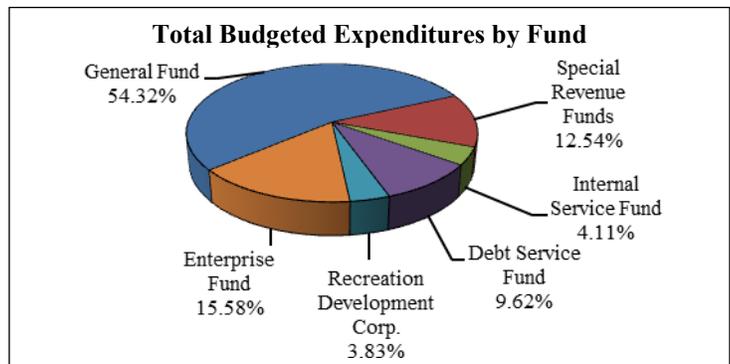
All other departmental appropriations that have not been expended or encumbered at the end of the fiscal year will lapse. Therefore, funds that were budgeted and not used by the departments during the fiscal year are not available for their use unless appropriated in the ensuing fiscal year's budget.

The Budget Document

The budget provides a complete financial plan of all City funds and activities and, except as required by law or City Charter, in a format the City Manager or the City Council requires. A budget message explaining the budget both in fiscal year and in terms of the work programs shall be submitted with the budget. The budget outlines the proposed financial policies of the City for the ensuing fiscal year, describes the important features of the budget, and indicates any major changes from the current year in financial policies, expenditures and revenues, with reasons for such changes. It also summarizes the City's debt position and includes any materials the City Manager deems desirable. The budget begins with a general summary of its contents and shows in detail all estimated income, indicating the proposed property tax levy, and all proposed expenditures, including debt service, for the ensuing fiscal year. The proposed budget expenditures shall not exceed the total of estimated income and unencumbered funds from previous years. The proposed budget for the General Fund shall include a reserve/contingency fund not less than 10% of the proposed expenditures (Charter required). An additional 15% General Fund fund balance policy has been adopted. The budget message shall be so arranged as to show comparative figures for actual and estimated income and expenditures of the current fiscal year and actual income and expenditures of the preceding fiscal year, compared to the estimate for the budgeted year.

City's Funds

Cities and other governmental bodies use a fund basis of accounting. Funds are normally established for each major type of revenue for specific functions. Each fund is a self-balancing set of accounts, used to determine the sources and uses of a specific type of revenue stream. The City of Coppell fund types include the Governmental Fund types: General Fund, Debt Service Fund, Special Revenue Funds and Recreation Development Corporation Fund; and Proprietary Fund types: Enterprise Fund (which is the Water and Sewer Fund) and the Internal Service Fund.



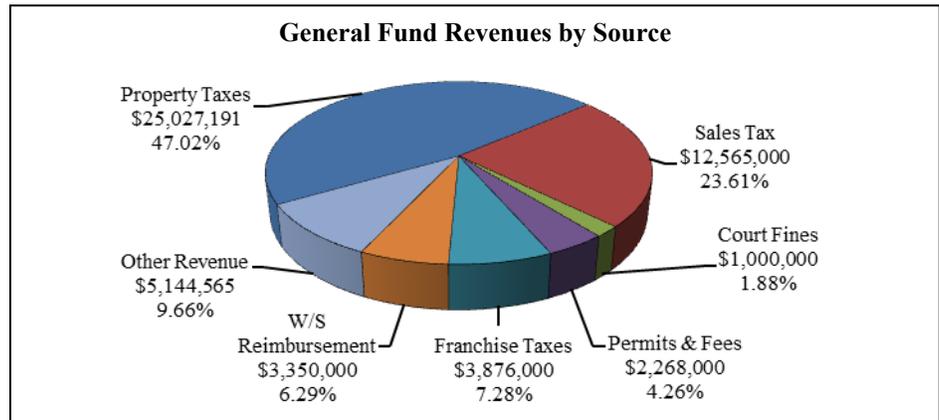
ANNUAL BUDGET

GENERAL FUND

The General Fund is the general operating fund for the City. It is used to account for all financial resources except those required to be accounted for in other funds. All general tax revenues and other receipts that are not allocated by law or contractual agreement to other funds are accounted for in this fund. The General Fund is the largest fund for the City with budgeted expenditures of \$52,902,904. The General Fund accounts for the majority of City services, including general government, cultural and recreational, public safety and public works. Budgeted expenditures include salaries and benefits, supplies, maintenance, services and capital outlay.

General Fund Revenues

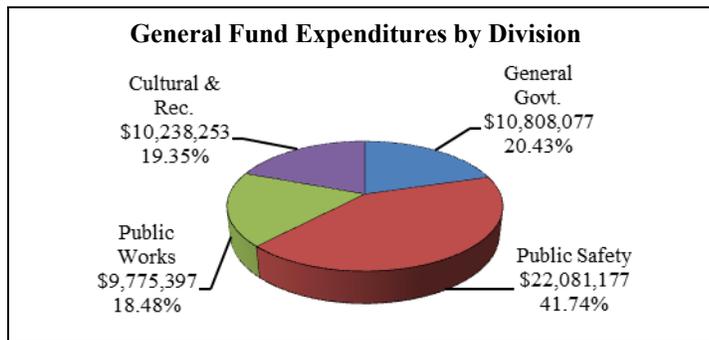
General Fund revenues are generated through property taxes, sales tax, franchise taxes, fees for services and court fines. Reimbursement from the Water and Sewer Fund is another significant revenue source for the General Fund. Total revenues for the General Fund are projected to be \$53,230,756 for Fiscal Year



2014-15. Property taxes will provide approximately 47.02% of the total General Fund Revenues. The second largest source, 23.61%, of General Fund revenues will come from Sales Tax. Other Revenue will provide 9.66% of General Fund Revenues, followed by Franchise Taxes of 7.28%, Water/Sewer Reimbursement 6.29%, Permits and Fees of 4.26%, and Court Fines of 1.88%.

General Fund Expenditures

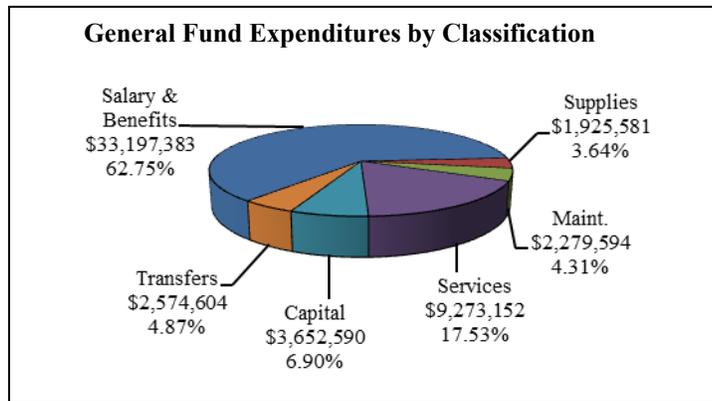
Fiscal Year 2014-15 includes budgeted expenditures of \$52,902,904 in the General Fund. A major portion, 41.74% of this funding is allocated to the area of Public Safety, which includes Police, Animal Services, Fire and Life Services, Building Inspections, Environmental Health, Emergency Management, and Municipal Court. General Government, including budgets for the Mayor and Council, City Management, Legal Services, Economic



Development, Community Information Services, Finance, Tax Collections, Combined Services, Administration/Human Resources, Purchasing, City Secretary, and Information Systems, comprises 20.43% of the General Fund budget. Public Works, including Engineering, Facilities Management, Streets, Fleet Services, Traffic Control, and Planning and Zoning comprises 18.48% of the General

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Fund. Finally, Cultural and Recreational, including the Library Services and Parks and Recreation, comprise 19.35% of the General Fund budget. The budget can also be reviewed from a budget classification perspective, which reveals the following breakdown of expenditures: Personnel costs, including salaries and benefits, comprise 62.75% of the total expenditures; Supplies and Maintenance comprise 7.95% of the total; Services budget classification comprises 17.53% of the total; the Capital Outlay classification comprises 6.90% of the total; and Transfers comprise 4.87% of the total expenditures.



OTHER FUNDS

The **Water and Sewer Fund** is the second largest fund. This fund is considered an Enterprise Fund because operations are financed and operated similar to business enterprises where costs of providing services are financed through user charges. The Water and Sewer Fund accounts for the maintenance and upkeep of the City's water and wastewater system, as well as the purchase of water and wastewater disposal services provided through long term contracts with the City of Dallas and the Trinity River Authority. The City obtains all of its water from the Dallas Water Utilities. Total expenses for the Water and Sewer Fund are \$15,177,818 of which \$14,809,250 is for Operations and \$368,568 is for Debt Service. There are no water/sewer rate increases proposed for Fiscal Year 2015. This is the nineteenth consecutive year that no rate increases have been requested in order to maintain our system.

The **Debt Service Fund** budget is \$9,373,145. This fund is used to account for the accumulation of financial resources for the payment of principal, interest and related costs for general long-term debt paid primarily from taxes levied by the City. Debt was issued to provide improvements in the quality of life and our internal transportation system.

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The combined budgeted expenditures for all Special Revenue Funds total \$12,212,962. The Infrastructure Maintenance Fund accounts for \$6,852,000 of these budgeted expenditures.

The **Infrastructure Maintenance Fund** was established in an effort to assist in long-term maintenance efforts. Funds have been provided through fund balances and other transfers over the last sixteen years. Maintenance programs include streets, sidewalks, alleys, public buildings and our water/sewer system. These funds will be utilized to provide maintenance for a variety of public infrastructure projects.

The remaining special revenue budget expenditures include: *Child Safety Fund* - \$15,000; *Police Fund* - \$205,850; *Parks Fund* - \$165,000; *Municipal Drainage Fund* - \$268,466; *Donations Fund* - \$11,500; *Recreational Programs Fund* - \$300,000; *Red Light Enforcement Fund* - \$433,500; *Juvenile Case Manager Fund* - \$5,000; *Municipal Court Security Fund* - \$10,000; *Municipal Court Technology* - \$22,000; *Tree Preservation Fund* - \$125,000; *Rolling Oaks Cemetery* - \$486,139; and *Crime Prevention*

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District Fund - \$3,313,237. No expenditures are currently budgeted for the *Judicial Efficiency Fund* or *Capital Replacement Fund*. Since special revenue funds are restricted to a particular purpose, expenditures are only budgeted at the time a project is identified.

The *Recreation Development Corporation Funds* are also special revenue funds. These funds were established to plan, design and construct recreational facilities and improvements within the City. Funding is derived from a special 4(B) sales tax approved by the voters in 1996, the scope of which was expanded by voters in 2013. As authorized by Council in the 2006-07 fiscal year, a portion of this sales tax is transferred to the General Fund and used for maintenance on the facilities that were constructed using the sales tax proceeds.

The City of Coppell established a *Self-Funded Health Plan*, which is considered an Internal Service Fund, used to account for the financing of goods or services provided by one department to other departments on a cost reimbursement basis. The Self-Funded Health Plan provides for the funding of medical and dental insurance for employees of the City of Coppell and includes budgeted expenditures of \$4,015,042 during this fiscal year. The City continues its efforts to educate the workforce by promoting the City's Wellness Program; the program will be funded out of the General Fund, so as not to increase already rising health care costs.

City of Coppell Area Map



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A Brief History of Coppell

Although Coppell is thought of as a relatively young city (incorporated in 1955), its roots can be traced back to the early 1880s.



An old-time barbershop still sits in Old Town Coppell, near Coppell and Bethel Roads.

In 1832, the farming community of "Grapevine Springs" was organized in the vicinity of the present-day Grapevine Springs Park. The Springs area was utilized as campgrounds and was reportedly the location where Sam Houston signed a treaty with the local Native Americans. Settlers began moving to the area in the 1840s. Most of north central Texas settlers were of German or French descent. By 1846, Dallas County was organized and by 1856, the City of Dallas was founded.

By 1873, the community became known as "Gibbs," in honor of former Texas Senator and Lieutenant Governor Barnett Gibbs. The community changed its name again in 1890, this time to "Coppell," in honor of George Coppell, the engineer credited with bringing the railroad to the community.

Transportation has played a key role in the history of the City. The Cotton Belt Railroad (part of the St. Louis and Southwestern Texas Railroad) established the "Gibbs Station" in the community in 1889, providing needed transportation for the area's many farms. The railroad was the major form of transportation into the community until the 1920s, when paved roads and automobiles became more prevalent in the area. It was not until the 1960s that the then-new Interstate Highway system extended regional access nearby, but not through, Coppell.

Established in 1853, by the James Parrish family, Bethel Cemetery is located at Christi Lane and Moore Road. It is the home for graves of early Texas pioneers, one Revolutionary War veteran, veterans of the Civil War, some Native Americans, and several black slaves. Originally known as Sands Cemetery, the original five-acre parcel was once the site of 200 grave markers; now it only has two markers on about one-half acre of land. A deed from North Lake Woodlands developers and a historical marker now protect the cemetery.



One of Coppell's selling points is its close proximity to DFW International Airport. Part of DFW's property is located within Coppell's city limits. At the time it opened in 1974, DFW was the world's largest airport sitting on approximately 18,000 acres. Since its opening, DFW has grown to be one of the world's busiest international airports, with nearly 60 million passengers passing through the gates annually.

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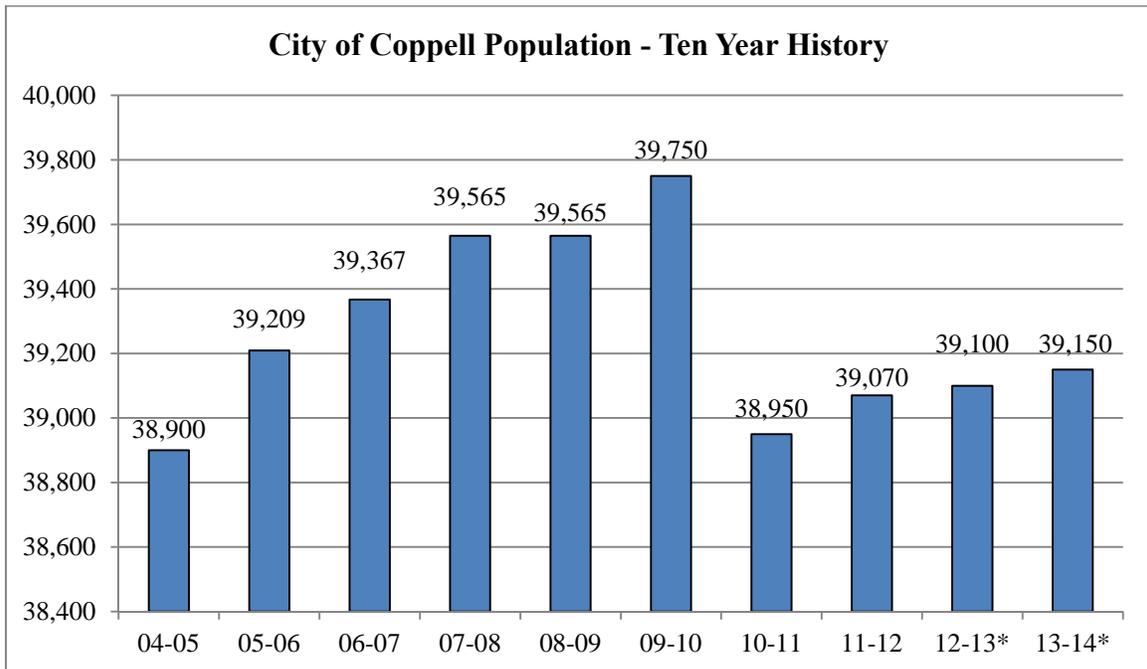
General Information

The City of Coppel (“City”) was originally incorporated December 17, 1955. The current charter was adopted January 18, 1986 and amended August 28, 2001. The City is a home rule City and operates under the Council–Manager form of government. The legislative and governing body of the City consists of a Mayor and seven (7) Council members and is known as the City Council.

Easily accessible using Interstate Highway 635 or Highway 121, Coppel is located in the northwest portion of Dallas County with a small area of the City extending into Denton County. The 14.70 square miles of the City is bound by the Cities of Lewisville on the north, Grapevine on the west, Carrollton on the east, Irving on the south, Dallas on the southeast, and the Dallas/Fort Worth International Airport on the southwest.

Coppel has a large industrial area within the City with rail service and adequate water storage to meet fire protection and other demands. The City recognizes the value of industry to its economic base and continues to seek industry, which will be beneficial to the community. Although new home sales have slowed, construction of office facilities, retail areas and industry continues at a relatively steady pace.

The population in the City is expected to be 39,150 in 2014. Residents living in this community enjoy the high standard of living Coppel has to offer including excellent City services, safe neighborhoods, exemplary schools, outstanding parks and facilities including the Coppel Aquatic and Recreation Center and the award winning William T. Cozby Public Library. The City plans to maintain and enhance services provided to its citizenry by continually evaluating policies and procedures related to various City services.



*Projected

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Financial Policies

Annual Budget

- The fiscal year of the City begins on October 1, and ends on September 30 of the following calendar year.
- On or before August 5 of each year, the City Manager files with the City Secretary and submits to City Council a proposed budget, along with the budget message, for the ensuing fiscal year.
- The budget shall provide a complete financial plan of all City funds and activities.
- The budget shall include in separate sections: a clear, general summary of contents; consolidated statement of receipts and expenditures of all funds listed and itemized individually; analysis and itemization of estimated income from all sources; tax levies, rates and collections for the preceding three (3) years; pending and proposed capital projects; amount required for interest on the City's debts, for sinking funds and maturing serial bonds; total amount of the City's outstanding debts; a reserve/contingency fund not less than ten percent (10%) of the proposed expenditures (an additional 15% General Fund fund balance policy has been adopted); such other information that is required by City Council or deemed desirable by the City Manager.
- A Public Notice on the proposed budget should include time and place and where copies of the budget are available.
- At a regular or special meeting the City Council may adopt the budget with or without amendment.
- City Council shall adopt the budget by ordinance.

(Required by City Charter)

Basis of Accounting and Budgeting

- The accounting policies of the City conform to accounting policies generally accepted in the United States of America for local governments as prescribed by the Governmental Accounting Standards Board (GASB). GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles.
- The City is organized and operates on the basis of funds and account groups. Each fund is a separate accounting entity with a self-balancing set of accounts, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions or limitations.
- Governmental fund types (General Fund, Debt Service, Special Revenue, Recreation Development Corporation) use the flow of current financial resources measurement focus and the modified accrual basis of accounting, with revenues recorded when available and measurable, and expenditures budgeted in the period in which the liability is incurred. Revenues are considered to be available when they are collectable within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when the liability is incurred, if measurable. However, debt service expenditures, as well as expenditures related to compensated absences, claims and judgments, are recorded only when payment is due.

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- Proprietary funds (Water and Sewer Fund, Rolling Oaks Memorial Cemetery, and the Internal Service Fund) are accounted for using the economic resources measurement focus and the accrual basis of accounting, with revenues recorded when earned and expenses recorded when a liability is incurred.
- The City of Coppell Annual Budget is prepared on a basis consistent with generally accepted accounting principles for both governmental and proprietary funds. As with the accounting functions, General Government type funds are prepared on a modified accrual basis with obligations budgeted as expenditures and revenues recognized when they are measurable and available. With the Proprietary funds, expenses are on an accrual basis and revenues are recognized when earned. The basis of budgeting and the basis of accounting are essentially the same.
- The Annual Operating Budget presented is a balanced budget in which projected resources (current revenues plus fund balance) equal or exceed estimated expenditures.
- The General Fund utilizes the same basis of accounting for both budgetary purposes and actual results.

Budget Amendments

- According to City Charter, the City Manager may transfer part or all of any unencumbered appropriation balance among departments, offices or agencies of the City.
- Transfers between expenditure accounts within a department require approval from the Director of Finance. Transfers between operating departments require approval from the Director of Finance and the Deputy City Manager or City Manager.
- Total expenditures cannot exceed the final appropriation once the budget is adopted. Any revisions that alter the total expenditures must be done by adoption of the appropriate ordinance or budget amendment with City Council approval.

Capital Project Expenditures

- The City Charter requires that the City Manager shall submit a Five Year Capital Program as an attachment to the annual budget. The program, as submitted, shall include:
 - A. A clear, general summary of its contents;
 - B. A list of all capital improvements which are proposed for the five (5) fiscal years succeeding the budget year, with appropriate supporting information as to the necessity for such improvements;
 - C. Cost estimates, method of financing and recommended time schedules for each such improvement;
 - D. And the estimated annual cost of operating and maintaining the facilities to be constructed or acquired.
- The above information may be revised and extended each year with regard to capital improvements still pending or in the process of construction or acquisition. This information is presented every spring in the City's Five Year Plan.

Debt Service

- A formal Debt Management Policy was approved by City Council on July 24, 2007. The purpose of the policy is to establish parameters and provide guidance governing the issuance, management, continuous evaluation of and reporting on all debt obligations issued by the City.

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- The City shall not issue debt obligations or use debt proceeds to finance current operations or normal maintenance.
- Debt financing includes general obligation bonds, certificates of obligation, revenue bonds, lease/purchase agreements and other obligations permitted to be issued under Texas Law.
- The City shall review its outstanding debt annually for the purpose of determining if the financial marketplace will afford the City the opportunity to refund an issue and lessen its debt service costs.
- The City will utilize debt obligations only for acquisition, construction, reconstruction or renovation of capital improvements projects that cannot be funded from current revenue sources.
- The City will measure the impact of debt service requirements of outstanding and proposed debt obligations on single year, five, ten and twenty year periods. This analysis will consider debt service maturities and payment patterns as well as the City's commitment to a pay as you go philosophy.
- The State of Texas statutes do not prescribe a legal debt limit on the amount of outstanding revenue bonds. The charter for the City of Coppell, Texas does not provide a debt limit.

Financial Reporting

- City Charter requires at the close of each fiscal year an independent audit be made of all accounts of the City by a certified public accountant.
- Following the close of the fiscal year, a Comprehensive Annual Financial Report (CAFR) is prepared in accordance with generally accepted accounting and financial reporting principles established by the Governmental Accounting Standards Board (GASB).
- The CAFR shows the status of the City's finances on the basis of Generally Accepted Accounting Principles in the United States of America (USGAAP).

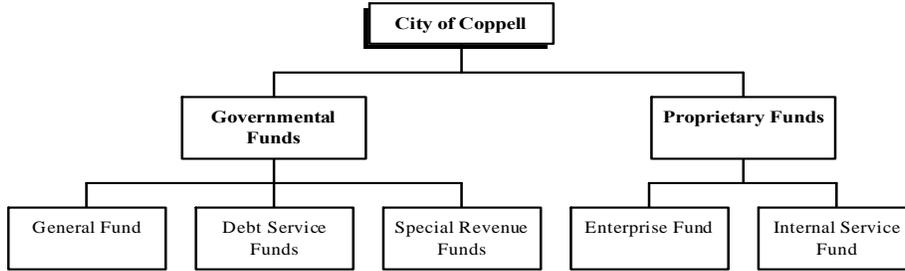
Investment Policy

- The purpose of the Investment Policy is to set forth specific investment policy and strategy guidelines for the City in order to achieve the goals of safety, liquidity, yield, and public trust for all investment activity.
 - A. Safety – Preservation of capital in overall portfolio.
 - B. Liquidity – Portfolio shall be structured such that the city is able to meet all obligations in a timely manner. This shall be achieved by matching investment maturities with forecasted cash flow requirements and by investing in securities with active secondary markets.
 - C. Yield – The City's cash management portfolio shall be designed with the objective of regularly exceeding the average rate of return on three-month US Treasury Bills.
 - D. Public Trust – All participants in the City's investment process shall seek to act responsibly as custodians of the public trust.

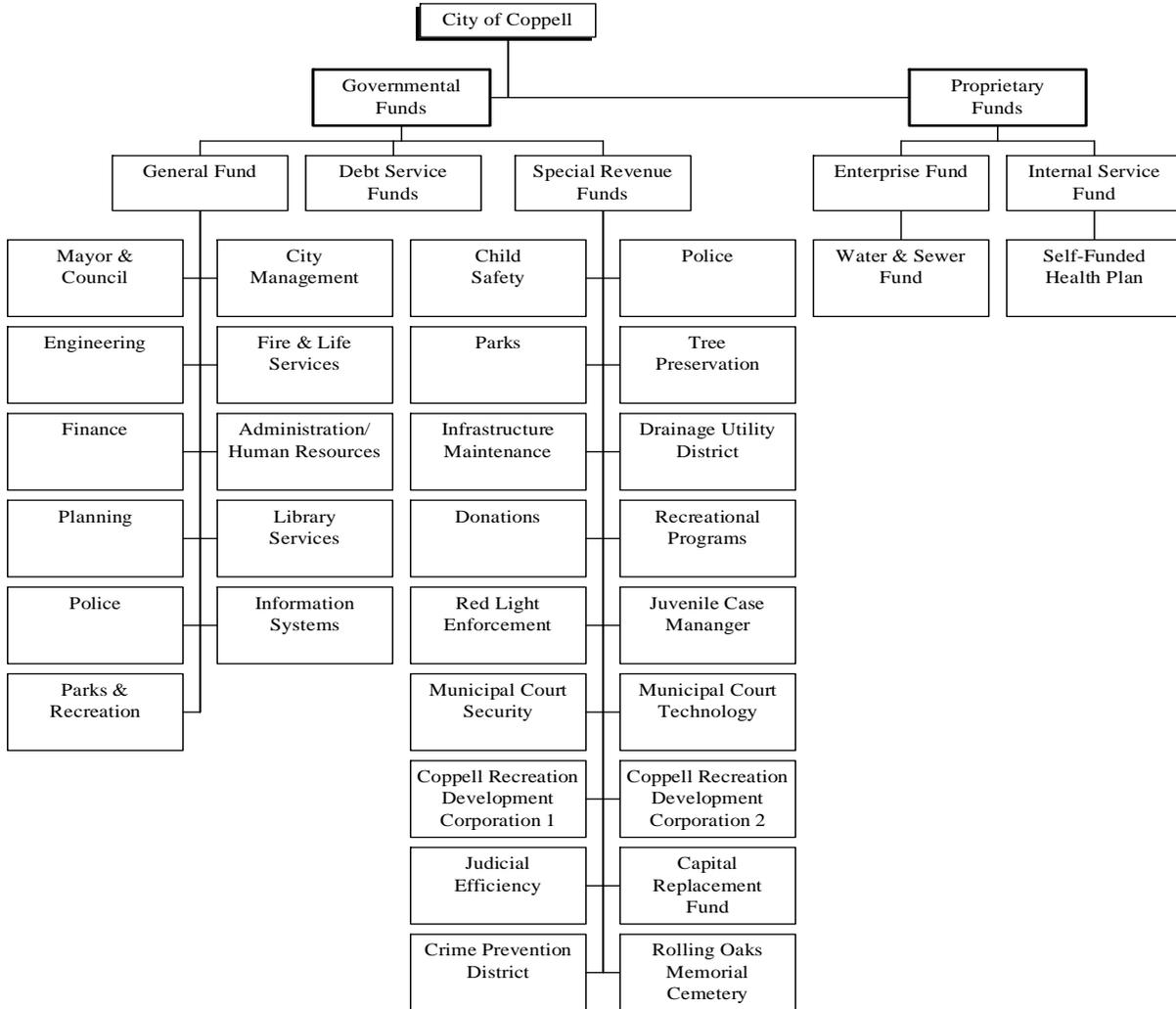
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City of Coppell Fund Structure

Overview



Detail



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City of Coppell
 Estimated Ad Valorem Tax Collections and
 Proposed Distribution
 Fiscal Year 2014-15

Assessed Valuation for 2014-15 (100%)	\$	5,677,282,025
Proposed Tax Rate		0.60649
Revenue from 2014-15 Taxes		34,432,148
Estimated Collections		99.00%
Total Estimated Funds Available	\$	34,087,826

Proposed Distribution of Tax Collections

	<u>PERCENTAGE</u>	<u>TAX RATE PER \$100</u>	<u>AMOUNT</u>
General Fund	72.96%	\$ 0.44249	\$ 24,870,191
Bonded Indebtedness	27.04%	0.16400	9,217,635
	100.00%	\$ 0.60649	\$ 34,087,826

Taxes Levied and Collected

<u>YEAR</u>		<u>CUMULATIVE PERCENTAGE COLLECTION</u>	<u>TAX LEVY</u>	<u>TAX COLLECTION</u>
2013	Through June 30, 2014	99.37	33,220,464	33,012,405
2012		99.73	33,166,303	33,077,919
2011		99.84	33,157,010	33,103,615
2010		99.86	33,167,641	33,122,067
2009		99.91	31,036,137	31,008,830
2008		99.95	30,050,517	30,036,069
2007		99.98	29,539,513	29,532,707
2006		99.98	27,541,721	27,535,175
2005		99.98	26,263,005	26,256,521
2004		99.96	24,860,432	24,850,303
2003		99.95	24,293,588	24,280,716
2002		99.99	22,884,031	22,882,639
2001		99.99	21,031,746	21,030,558
2000		99.99	19,065,919	19,065,098
1999		99.99	16,775,048	16,774,340
1998		99.99	14,816,244	14,815,797
1997		99.99	13,522,855	13,522,750
1996		99.99	11,419,239	11,419,134
1995		99.99	10,237,806	10,237,553
1994		99.99	8,935,481	8,935,231
1993		99.99	7,807,735	7,807,257

ANNUAL BUDGET

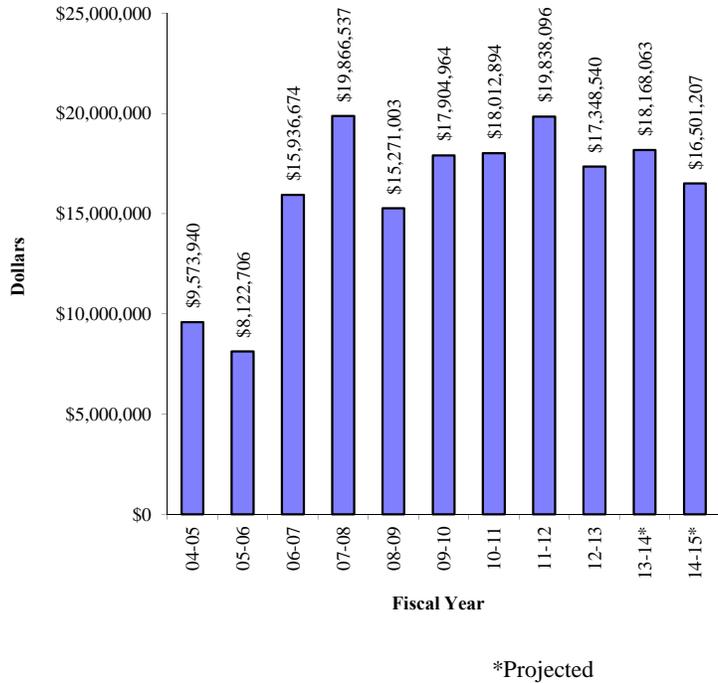
City of Coppel Walkforward of Fund Balance Governmental Fund Types

	General	Debt Service	Special Revenue	Recreation Development Corporation	Total
Beginning Fund Balance 10-01-13	\$ 56,337,063	\$ 839,753	\$ 24,408,671	\$ 4,077,388	\$ 85,662,875
Add:					
Amended Revenues FY 14	55,444,225	18,032,304	11,522,529	7,902,852	92,901,910
Less:					
Amended Expenditures FY 14	<u>59,970,720</u>	<u>18,056,815</u>	<u>20,201,712</u>	<u>7,228,459</u>	<u>105,457,706</u>
Budgeted Fund Balance 09-30-14	51,810,568	815,242	15,729,488	4,751,781	73,107,079
Add:					
Budgeted Revenues FY 15	53,230,756	9,254,635	11,858,000	8,202,025	82,545,416
Less:					
Budgeted Expenditures FY 15	<u>52,902,904</u>	<u>9,373,145</u>	<u>12,212,692</u>	<u>3,731,293</u>	<u>78,220,034</u>
Budgeted Fund Balance 09-30-15	<u>\$ 52,138,420</u>	<u>\$ 696,732</u>	<u>\$ 15,374,796</u>	<u>\$ 9,222,513</u>	<u>\$ 77,432,461</u>

Fund Balance:

Nonspendable	
10% Reserve of FY 15 Budget	5,290,290
Restricted	
Designated for E911	300,000
Designated PEG Funds	300,000
CRDC Sales Tax/Maintenance	12,223,057
Committed	
15% Fund Balance per policy	7,935,436
Allocated - Economic Development (25%)	1,095,244
Allocated - Revenue Threats (35%)	1,533,342
Allocated - Projects (25%)	356,844
General Portion of CRDC Projects	2,600,000
Assigned	
Designated for One Time Sales	1,000,000
Tax Payments	
Old Town Incentive Program	100,000
Phase II - Branding Project	115,000
Upgrade Impact & C2 Software	250,000
Service Center Expansion - Phase I	1,320,000
Quad-City Joint Training Facility	638,000
Landscape Town Center Campus - Phase I	150,000
Council Chambers AV Upgrade	150,000
Animal Shelter Renovation	280,000
Unassigned	
Unreserved, Undesignated	<u>16,501,207</u>
Projected Fund Balance 09-30-15	<u>\$ 52,138,420</u>

Ten Year General Fund Unreserved/Undesignated



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City of Coppell
Walkforward of Retained Earnings
Proprietary Fund Types

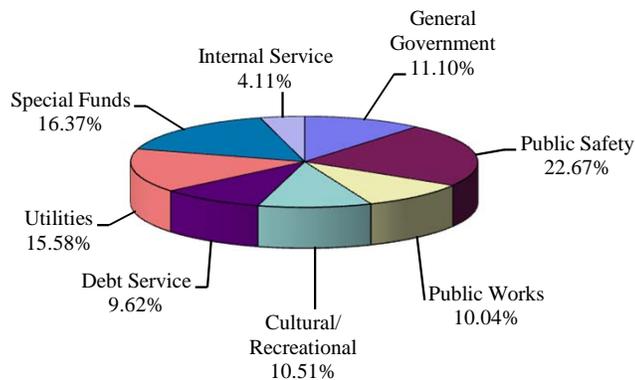
	Water and Sewer	Internal Service	Total
Beginning Retained Earnings 10-01-13	\$ 28,216,567	\$ 1,505,373	\$ 29,721,940
Add:			
Amended Revenues FY 14	14,824,490	4,170,984	18,995,474
Less:			
Amended Expenses FY 14	<u>15,879,440</u>	<u>4,153,558</u>	<u>20,032,998</u>
Budgeted Retained Earnings 09-30-14	27,161,617	1,522,799	28,684,416
Add:			
Budgeted Revenues FY 15	15,298,500	4,630,117	19,928,617
Less:			
Budgeted Expenses FY 15	<u>15,177,818</u>	<u>4,015,042</u>	<u>19,192,860</u>
Budgeted Retained Earnings 09-30-15	<u>\$ 27,282,299</u>	<u>\$ 2,137,874</u>	<u>\$ 29,420,173</u>

ANNUAL BUDGET

City of Coppell
Summary of Revenues and Expenditures
All Funds Combined Fiscal Year 2014-15

	General Fund	Debt Service Fund	Special Revenue/Other Funds	Proprietary Funds	2014-15 Budget All Funds	2013-14* Budget All Funds	2012-13** Actual All Funds
Beginning Balance 10/1	\$ 51,810,568	815,242	20,481,269	28,684,416	101,791,495	115,384,815	108,586,091
Property Tax	25,027,191	9,252,635			34,279,826	33,210,318	33,155,656
Franchise Tax	3,876,000				3,876,000	3,968,941	3,790,673
Water/Sewer Reimb.	3,350,000				3,350,000	3,825,000	3,891,281
Sales Tax	12,565,000		16,400,000		28,965,000	27,993,102	26,696,690
Fines	1,000,000		392,700		1,392,700	1,553,816	1,390,962
Service Fees & Permits	2,268,000		545,000	19,610,857	22,423,857	22,247,540	21,861,357
Interest & Other Income	2,546,070	2,000	125,575	317,760	2,991,405	4,044,715	4,553,410
Transfer fr/Other Funds	2,598,495		2,596,750		5,195,245	15,053,952	16,916,915
Total Revenues	\$ 53,230,756	9,254,635	20,060,025	19,928,617	102,474,033	111,897,384	112,256,944
General Government	10,808,077				10,808,077	18,717,951	11,438,677
Public Safety	22,081,177				22,081,177	20,617,440	19,364,372
Public Works	9,775,397				9,775,397	9,645,725	9,401,240
Cultural/Recreational	10,238,253				10,238,253	10,989,604	10,280,036
Debt Service		9,373,145			9,373,145	18,056,815	20,493,872
Utilities				15,177,818	15,177,818	15,879,440	14,291,212
Special Funds			15,943,985		15,943,985	27,430,171	16,520,174
Internal Service				4,015,042	4,015,042	4,153,558	3,668,637
Total Expenditures	\$ 52,902,904	9,373,145	15,943,985	19,192,860	97,412,894	125,490,704	105,458,220
Ending Balance 9/30	\$ 52,138,420	696,732	24,597,309	29,420,173	106,852,634	101,791,495	115,384,815

Total Budgeted Expenses 2014-15

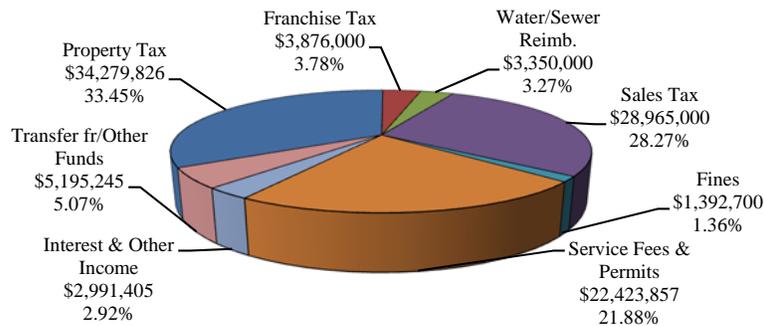


* Comparison to last fiscal year Amended Budget

** Comparison to fiscal year 2012-13 Actual

ANNUAL BUDGET

Major Revenue Sources



- **Property Taxes:** Property tax represents the largest percent of revenue source for the City of Coppel. The assessed valuation, provided by Dallas Central Appraisal District and Denton Central Appraisal District for 2014-2015 is \$5,677,282,025, an increase from last year of \$447,353,004 or 8.55% due mostly to a rebounding local economic situation. The property tax rate will be lowered to .60649 per \$100 valuation. This year the average taxable home value has risen to \$295,682 (\$281,852 last year); based on this year's value, the average home owner will pay \$1,793.28 in property taxes for City Services. Ad Valorem property tax revenue for 2014-15 is budgeted to generate \$34,087,826 which does not include delinquent taxes and penalty and interest charges. *Preliminary tax estimates are performed by analyzing building permits issued from the previous fiscal year, review of abatement agreements and analysis of inflationary factors.*
- **Sales Tax:** The current sales tax rate in Coppel is 8.25% on goods/services sold within the city. Sales tax is collected by businesses and remitted to the Texas Comptroller of Public Accounts. The State retains 6.25% and distributes 2% to the City. Of the 2%, 1% is designated for City operations. The other 1% is split: ½ is a special 4B sales tax that is used to fund specific recreational projects; ¼ provides funding for maintenance and repair of existing city streets; and ¼ for the crime control and prevention district for crime reduction programs. Total sales tax revenue budgeted for this year is \$28,965,000. *Forecasts of sales tax revenue are very conservative and have been budgeted to decrease slightly for the next fiscal year.*
- **Service Fees & Permits:** The City of Coppel charges fees for providing water and sewer services to the citizens and businesses of Coppel. Current Water Rates are listed on page 145. Residential sewer rates are \$12.00 for the first 1,000 gallons, and \$1.80 per 1,000 gallons up to a maximum of 14,000 gallons. Commercial base rates are based on the size of the meter installed. With approximately 12,750 water customers and 11,750 sewer customers, the City anticipates receiving \$9,872,000 in water sales, \$4,624,000 in sewer sales and fees. The Water and Sewer revenue make up approximately 64.65% of this major source category. The remaining amount includes revenue from programs, fees, and permits. *Water and Sewer sales are budgeted based on historical consumption while factoring in the projected population increase factor.*
- **Franchise Taxes:** Franchise Tax Revenue includes revenue collected from electric, telephone, gas, solid waste and cable franchise agreements with local providers. *Franchise taxes are scheduled to increase slightly for FY2014-15.*
- **Fines:** Revenue collected by the Coppel Municipal Court for fines and costs imposed by the Court. *Municipal Court fines are budgeted to remain flat.*
- **Interfund Transfer:** Revenue transferred from the General Fund to the Infrastructure Maintenance Fund for maintenance of city streets, alleys, curbs, traffic loops, pavement markings, is \$2,280,000, which includes \$850,000 from Facilities. A transfer from the General Fund fund balance to the Debt Service Fund is not scheduled for this year due to the adjusted tax rate distribution. *The IMF interfund transfer is budgeted based upon the estimated costs associated with the established infrastructure replacement schedule that is provided by the Engineering Department during the Five Year Planning process.*
- **Interest & Other Income:** Interest income and all other miscellaneous revenue not categorized elsewhere are included. The interest income represents yields on investments budgeted for FY2014-15. *Estimated interest rates applied to estimated cash balances provide the basis for budgeting interest income.*
- **Water and Sewer Reimbursement:** The administrative charge by the General Fund to the Water and Sewer Fund for services provided by the General Fund. *This revenue source is projected to decrease over the next few years, beginning FY14-15, to be more in line with standard reimbursement percentages.*

FIVE YEAR PLAN



FY 13-14 THROUGH FY 17-18

The City's Five Year Plan (Plan) is a long term financial planning tool for future municipal operations and the impact of capital improvements through a big picture analysis to meet the needs of the community. The current fiscal year budget as adopted by City Council in September of each year is the base budget from which future projections are made. The process used to develop the Five Year Plan enables the City to better understand and predict the future revenues the City can expect to generate and expenditures necessary to provide services and programs to citizens of Coppell. The Five Year Plan in its entirety can be found on the City's website: <http://coppelltx.gov> under the Areas of Responsibility heading on the Finance Department page.

Revenues are projected using conservative growth trends, such as population growth for those types of revenues dependent on the number of households, minor inflationary growth for miscellaneous-type revenue sources and decreases in the development-type revenues as the City reaches build out. Property tax revenues are projected to increase slightly due to rising valuations for FY13-14 and sales tax is projected to be increased by 2.5% over the previous fiscal year budget. The Five Year Plan allows each department to forecast expenditure increases in detail and plan current expenditures in order to maintain quality service within forecasted revenues. Historical data, future delivery expenditure estimates and future capital improvement estimates are used to forecast the future condition of the City.

FIVE YEAR PLAN FORMAT

The format used to present the information in the Five Year Plan is consistent with the most recent versions of the Plan. Existing Plan elements continue to be fine-tuned in an attempt to provide the information that accurately portrays the financial position of the City. The Plan consists of the following sections:

1. **Management Discussion:** Executive Summary and analysis of the Plan.
2. **Financial Analysis:** Broad review of expected revenues, expenditures, capital improvements, personnel requirements and resulting tax rates and fund balances, including the Financial Projections Scenario.

ANNUAL BUDGET

The Long-Range Outlook Financial Projects, formerly a separate component, has been added to the Financial Projections Scenario illustrating the revenues and expenditures necessary to continue present day service levels.

3. **Trend Analysis:** Review of past revenue, expenditure, taxable valuation, debt service, average tax burden, sales tax and other trends that are used to make future projections contained in the Plan.
New subjects and additional graphic presentations were added to the Trend Analysis section of the Plan.
4. **Future Issues:** Discussion of the issues and challenges faced by the City today and in the future.
5. **Debt Service:** Detailed review of current and proposed debt service requirements necessary to service the debt associated with all capital improvements and land purchases.
6. **CIP:** Detailed descriptions of anticipated capital improvements related to streets, drainage, and water and sewer infrastructure including expected costs.
7. **Maintenance Plans:** Detailed review of planned projects for the next five years including anticipated costs of new infrastructure, analysis of replacement costs for street, sidewalk, and alley inventory, analysis of anticipated expenditures associated with the ongoing maintenance of municipal facilities including painting, carpeting, roof replacements, appliance replacements, and HVAC replacements.
Infrastructure Maintenance fund expenditures and reports have been combined with all other similar expenditures creating one overall maintenance section including all street, alley, sidewalk and facility items.
8. **Vehicle Replacement:** Detailed review of scheduled vehicle replacements throughout the planning period and costs associated with the development of a Vehicle Replacement Fund.
9. **General Fund:** Detailed summaries of expected expenditures by department necessary to continue programs, services and operations at current or anticipated levels.
10. **Water/Sewer Fund:** Detail of all activity associated with the provision of water and sewer services, including all anticipated costs and revenues.
11. **Crime Control District:** Detail of all activity associated with the District including information related to expenditures for personnel and capital.
12. **Rolling Oaks Cemetery:** Detail of Cemetery expenditures and revenues.

When used in concert with one another, these sections of the Plan allow us to forecast the needs of the future based on the practices and resulting realities of the past. While the Management Discussion provides narrative summaries for each of the sections, particular attention should be given to the Infrastructure Maintenance and Financial Projection Scenario elements, as each illustrates the growth in expenditures that will be necessary to maintain what we have built, both programmatically and physically. The FY13-14 Five Year Plan specifically lists three reasons for the strong financial condition of the City: sales tax revenues out-performing expectations; property values remaining stable; and continued budgetary restraint in General Fund expenditures.

The Five Year Plan planning process/long term planning efforts began over a decade ago in an effort to provide better financial forecasting and planning for the community. The following pages are a minute sampling of the Five Year Plan with emphasis on the General Fund and Water and Sewer Fund. Note: Some of the pages have been edited to keep information current.

ANNUAL BUDGET

FINANCIAL PROJECTIONS
GENERAL AND DEBT SERVICE FUNDS

DESCRIPTION	2014	2015	2016	2017	2018
POPULATION	39,380	40,000	40,750	41,500	42,250
PERCENT INCREASE	0.74%	1.57%	1.88%	1.84%	1.81%
NUMBER OF EMPLOYEES (All Funds)	411.140	421.140	435.140	439.140	441.140
PERCENT INCREASE	0.75%	2.43%	3.32%	0.92%	0.46%
CITIZENS PER EMPLOYEE	96	95	94	95	96
TAXABLE VALUATION	\$5,229,929,021	\$5,412,976,537	\$5,575,365,833	\$5,714,749,979	\$5,829,044,978
PERCENT INCREASE	5.75%	3.50%	3.00%	2.50%	2.00%
COLLECTION RATE	99.00%	99.00%	99.00%	99.00%	99.00%
VALUE OF 1 CENT OF TAX RATE	\$517,763	\$535,885	\$551,961	\$565,760	\$577,075
TAX RATE					
GENERAL FUND	\$0.43750	\$0.46250	\$0.47750	\$0.48000	\$0.49700
DEBT SERVICE FUND	0.20000	0.17500	0.16000	0.15750	0.14050
TOTAL TAX RATE	\$0.63750	\$0.63750	\$0.63750	\$0.63750	\$0.63750
GENERAL FUND REVENUES	\$48,139,506	\$50,533,128	\$52,467,890	\$53,669,285	\$55,599,086
1/2 CENT SALES TAX FROM CRDC	5,086,678	2,705,301	3,215,045	3,140,952	3,213,630
TOTAL REVENUES	\$53,226,184	\$53,238,429	\$55,682,935	\$56,810,237	\$58,812,716
GENERAL FUND EXPENDITURES					
OPERATIONS	\$44,957,708	\$47,464,830	\$50,159,773	\$52,359,235	\$54,728,695
IMF TRANSFER	1,996,000	2,204,000	1,865,500	1,904,500	1,544,000
LEGAL FEES/DEBT SERVICE DEFICIT	0	0	0	0	0
CAPITAL AND TRANSFERS	6,630,944	6,757,200	3,140,750	2,841,670	1,589,500
TOTAL EXPENDITURES	\$53,584,652	\$56,426,030	\$55,166,023	\$57,105,405	\$57,862,195
FUND BALANCE, GENERAL FUND					
RESERVED/DESIGNATED	35,515,009	37,990,236	36,675,234	36,160,079	35,349,277
UNRESERVED/UNDESIGNATED	20,463,586	14,800,759	16,632,673	16,852,659	18,613,983
TOTAL FUND BALANCE	\$55,978,595	\$52,790,994	\$53,307,907	\$53,012,738	\$53,963,259
DEBT SERVICE FUND REVENUES	\$10,393,259	\$9,415,982	\$8,869,379	\$8,948,724	\$8,145,910
DEBT SERVICE FUND EXPENDITURES	10,444,952	9,634,432	9,023,057	9,043,207	8,165,732
FUND BALANCE, DEBT SERVICE	\$788,060	\$569,610	\$415,932	\$321,449	\$301,627
CRIME CONTROL REVENUES	\$3,895,501	\$4,090,276	\$4,294,790	\$4,509,529	\$4,735,006
CRIME CONTROL EXPENDITURES	2,372,152	3,145,556	4,197,252	3,473,858	3,495,597
FUND BALANCE, CRIME CONTROL	\$7,713,001	\$8,657,721	\$8,755,259	\$9,790,930	\$11,030,339

ANNUAL BUDGET

City of Coppell
 General Fund
 Revenue Projections
 Other than Current Taxes

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Taxes - Current	0	0	0	0	0
Taxes - Delinquent	25,000	25,000	25,000	25,000	25,000
Taxes - P & I	80,000	80,000	80,000	80,000	80,000
Rendition Penalty	20,000	20,000	20,000	20,000	20,000
Rollback Taxes	0	0	0	0	0
Tax Collection Service	26,000	26,260	0	0	0
Transmission Line Fee	51,500	52,015	52,535	53,061	53,591
Franchise - Electric	2,008,000	2,039,526	2,077,869	2,116,101	2,154,403
Franchise - Telephone	130,000	132,041	134,523	136,999	139,478
Franchise - Gas	315,000	319,946	325,960	331,958	337,967
Franchise - Solid Waste	530,000	538,321	548,441	558,533	568,642
Franchise - Cable	768,000	780,058	794,723	809,346	823,995
Sales Tax	11,750,000	12,043,750	12,344,844	12,653,465	12,969,801
Mixed Beverage Tax	45,000	45,707	46,566	47,423	48,281
Sales Tax Recovery	0	0	0	0	0
	<u>15,748,500</u>	<u>16,102,622</u>	<u>16,450,461</u>	<u>16,831,884</u>	<u>17,221,158</u>
E-911	375,000	380,888	388,048	395,188	402,341
Special Events	2,500	2,539	2,587	2,635	2,682
Childcare	7,500	7,618	7,761	7,904	8,047
Concession	11,000	11,000	11,000	11,000	11,000
Ambulance Services	630,000	639,891	651,921	663,916	675,933
Alarm Permits	100,000	101,570	103,480	105,384	107,291
Animal Control	45,000	45,707	46,566	47,423	48,281
Program Proceeds	580,000	589,106	600,181	611,225	622,288
	<u>1,751,000</u>	<u>1,778,318</u>	<u>1,811,544</u>	<u>1,844,674</u>	<u>1,877,863</u>
Recreation Fees	1,098,000	1,115,239	1,136,205	1,157,111	1,178,055
Sports Entry Fee	108,000	109,696	111,758	113,814	115,874
Tennis Center Revenue	186,000	188,920	192,472	196,013	199,561
Telecommunications Fee	25,000	25,393	25,870	26,346	26,823
Building Permits	600,000	500,000	400,000	300,000	200,000
Zoning Fees	45,000	45,000	45,000	45,000	45,000
Streets and Sign	1,500	1,500	1,500	1,500	1,500
Contractor Reg Fee	35,000	35,000	35,000	35,000	35,000
Street Cut Fees	5,000	5,000	5,000	5,000	5,000
Library Fees	27,500	27,932	28,457	28,980	29,505
Health Permits	53,000	53,832	54,844	55,853	56,864
Licenses	30,000	30,000	30,000	30,000	30,000
Construction Inspection	75,000	75,000	75,000	75,000	75,000
	<u>2,289,000</u>	<u>2,212,511</u>	<u>2,141,106</u>	<u>2,069,618</u>	<u>1,998,182</u>
Court Fines	1,100,000	1,111,000	1,122,110	1,133,331	1,144,664
Time Payment Fee	1,000	1,010	1,020	1,030	1,041
Teen Court	1,000	1,010	1,020	1,030	1,041
	<u>1,102,000</u>	<u>1,113,020</u>	<u>1,124,150</u>	<u>1,135,392</u>	<u>1,146,746</u>
Interest Income	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>	<u>55,000</u>
Grant Revenue	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Lease Revenue	<u>140,000</u>	<u>140,000</u>	<u>140,000</u>	<u>140,000</u>	<u>140,000</u>

City of Coppell

ANNUAL BUDGET

City of Coppell
 General Fund
 Revenue Projections
 Other than Current Taxes

	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Rolloff	202,000	205,171	209,029	212,875	216,728
W/S Reimbursement	3,825,000	3,863,250	3,901,883	3,940,901	3,980,310
CRDC Reimbursement	73,876	77,570	77,570	81,448	81,448
Salary Reimbursement	100,000	100,000	100,000	100,000	100,000
Maps & Publications	1,000	1,000	1,000	1,000	1,000
Miscellaneous	100,000	100,000	100,000	100,000	100,000
Oil & Gas Exploration	100,000	0	0	0	0
Prior Year	0	0	0	0	0
Over/Short	0	0	0	0	0
	<u>4,401,876</u>	<u>4,346,991</u>	<u>4,389,481</u>	<u>4,436,224</u>	<u>4,479,486</u>
Transfer In	<u>5,086,678</u>	<u>2,705,301</u>	<u>3,215,045</u>	<u>3,140,952</u>	<u>3,213,630</u>
Total Revenues	<u>30,574,054</u>	<u>28,453,763</u>	<u>29,326,787</u>	<u>29,653,745</u>	<u>30,132,066</u>

ANNUAL BUDGET

City of Coppell
 General Fund - Five Year Plan
 Expenditures by Department

Department	FY 13-14		FY 14-15		FY 15-16	
	Operations	Capital	Operations	Capital	Operations	Capital
Mayor & Council	493,013		507,803		523,037	
City Management	1,113,258		1,164,996		1,219,202	
Legal Services	336,000		346,080		356,462	
Economic Development	244,012		253,461		263,300	
Community Information Services	432,317		484,041		486,406	
City Secretary	299,921		312,611		325,867	
Engineering	1,052,216	30,000	1,160,839	80,000	1,326,384	
Streets	805,857	6,000	899,383	181,000	942,038	454,000
Streets Infrastructure Maintenance	1,805,000		1,430,000		1,290,500	
Traffic	1,125,265	108,500	1,167,168	230,000	1,210,735	172,000
Fleet Services	1,204,197	15,000	1,248,138	178,000	1,355,320	47,000
Facilities Maintenance	1,241,098	269,000	1,285,300	2,603,500	1,331,177	235,000
Facilities Infrastructure Maintenance	191,000		774,000		575,000	
Environmental Health	351,146	25,000	367,666	76,000	384,981	
Building Inspections	725,464		760,202		796,632	60,000
Fire and Life Services	9,458,955	355,142	10,004,415	2,019,500	10,581,939	685,000
Emergency Management	248,656	99,024	381,723	232,000	269,794	77,000
Finance	1,083,190	5,650	1,212,168		1,458,513	
Purchasing	172,592		180,773		189,349	
Tax Collections	275,562		285,628		222,366	
Combined Services	1,703,868		1,769,866		1,838,588	
Human Resources	1,392,504		1,374,832	15,000	1,485,276	
Municipal Court	1,357,636	61,000	1,417,187	21,000	1,479,465	40,000
Planning	533,457		634,571		664,082	
Library Services	1,695,536	230,000	1,776,372	235,000	1,924,070	240,000
Police	6,921,303	245,760	7,260,442	172,000	7,779,870	123,750
Animal Services	388,319	38,400	452,269	65,000	472,677	35,000
Information Systems	1,781,511	451,616	2,047,751	222,200	1,972,080	110,500
Administration	1,541,950	67,500	1,648,452		1,714,794	15,000
Parks	2,845,207	126,500	2,897,268	258,000	3,190,443	594,500
Senior Adult Services	515,785		618,933	50,000	696,579	
Recreation	2,460,404	50,000	2,671,156	111,000	2,720,361	236,000
Athletic Programs	456,464		534,863	8,000	552,692	8,000
Community Programs	234,977		338,473		425,294	8,000
Totals	46,487,640	2,184,092	49,668,830	6,757,200	52,025,273	3,140,750

FY 13 Encumbrance Carryover 4,912,920

Total General Operating Budget 53,584,652 56,426,030 55,166,023

98.5% Expended with Encumbrance 52,780,882 55,579,640 54,338,533

ANNUAL BUDGET

City of Coppell
 General Fund - Five Year Plan
 Expenditures by Department

Department	FY 16-17		FY 17-18	
	Operations	Capital	Operations	Capital
Mayor & Council	538,728		554,890	
City Management	1,275,997		1,335,507	
Legal Services	367,156		378,171	
Economic Development	273,547		284,218	
Community Information Services	505,098		524,556	
City Secretary	339,714		354,180	
Engineering	1,385,294		1,453,391	
Streets	986,757	177,000	1,033,639	100,000
Streets Infrastructure Maintenance	1,262,500		1,237,000	
Traffic	1,256,036	335,000	1,303,145	125,000
Fleet Services	1,405,826	80,000	1,458,339	66,500
Facilities Maintenance	1,378,797	130,000	1,504,872	235,000
Facilities Infrastructure Maintenance	642,000		307,000	
Environmental Health	403,130		422,153	
Building Inspections	906,348	30,000	943,124	30,000
Fire and Life Services	11,095,420	1,110,500	11,634,107	460,000
Emergency Management	280,808		292,299	
Finance	1,527,067		1,598,917	
Purchasing	198,340		207,766	
Tax Collections	229,037		235,908	
Combined Services	1,910,153		1,984,685	
Human Resources	1,494,391		1,607,853	
Municipal Court	1,544,598		1,612,724	
Planning	695,003		647,954	
Library Services	2,016,093	245,000	2,112,592	250,000
Police	8,226,725	130,000	8,621,635	
Animal Services	495,294		519,012	
Information Systems	2,003,876	198,170	2,053,164	75,000
Administration	1,792,795		1,874,465	
Parks	3,325,294	141,000	3,466,147	140,000
Senior Adult Services	694,906		734,562	
Recreation	2,797,977	226,000	2,922,771	76,000
Athletic Programs	576,497	8,000	601,377	8,000
Community Programs	432,533	31,000	450,572	24,000
Totals	<u>54,263,735</u>	<u>2,841,670</u>	<u>56,272,695</u>	<u>1,589,500</u>

Total General Operating Budget

57,105,405

57,862,195

98.5% Expended

56,248,824

56,994,262

City of Coppell

ANNUAL BUDGET

City of Coppell
 General Fund - Five Year Plan
 Personnel Analysis

Department	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Mayor and Council	8	8	8	8	8
City Management	5	5	5	5	5
Legal	1	1	1	1	1
Economic Development	1	1	1	1	1
Community Information Services	2	2	2	2	2
City Secretary	2	2	2	2	2
Engineering	9.5	10.5	11.5	11.5	11.5
Streets	11.5	12.5	12.5	12.5	12.5
Traffic Control	7	7	7	7	7
Fleet Services	5	5	6	6	6
Facilities Management	4	4	4	4	5
Environmental Health	3	3	3	3	3
Building Inspections	9	9	9	10	10
Fire and Life Services	85	86	86	86	86
Emergency Management	1	1	1	1	1
Finance	8.5	9.5	11.5	11.5	11.5
Purchasing	2	2	2	2	2
Tax Collections	1	1	0	0	0
Admin./Human Resources	8	8	8	8	8
Municipal Court	12	12	12	12	12
Planning and Zoning	4	4	4	4	4
Library Services	21	21	22	22	22
Police	58	58	61	62	62
Animal Services	5	6	6	6	6
Information Systems	7	7	7	7	7
Parks and Recreation Admin.	12	12	12	12	12
Parks	27	27	30	30	30
Senior Adult Services	4.75	4.75	4.75	4.75	4.75
Recreation	37.27	37.27	37.27	37.27	37.27
Athletic Programs	5.62	5.62	5.62	5.62	5.62
Community Programs	2	3	3	3	3
General Fund Totals	369.14	375.14	385.14	387.14	388.14

ANNUAL BUDGET

City of Coppell
 All Funds - Five Year Plan
 Staff Requests

Department	Position	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Engineering	Administrative Technician		1			
	Civil Engineer			1		
Streets	Maintenance Worker I		1			
Fleet	Fleet Services Technician			1		
Facilities Management	Building Technician					1
Building Inspections	Code Compliance Officer				1	
Fire	Support Services Position		1			
Finance	Senior Accounting Technician		1			
	Asst. Director Collections/Procurement			1		
	Finance Project Manager			1		
Tax	Revenue Collections Manager			(1)		
Library Services	Marketing Coordinator			1		
Police	Evidence Room Technician	1				
	Civilian Lobby Information Personnel			2		
	CID Investigator			1		
	CID Administrative Technician				1	
Animal Services	Kennel Technician		1			
Parks	Parks Supervisor			1		
	Crew Leader			1		
	Maintenance Worker I			1		
Senior Adult Services	Upgrade FT CSA to Coordinator		x			
	Reclass PT CSAs to Programmer		x			
Recreation	Part Time Employee Hours	0.57				
Community Programs	Community Programs Coordinator		1			
General Fund Totals		<u>1.57</u>	<u>6</u>	<u>10</u>	<u>2</u>	<u>1</u>

Other Funds	Position	FY 13-14	FY 14-15	FY 15-16	FY 16-17	FY 17-18
Utility Billing	Revenue Collections Technician			(1)		
CRDC	Public Education Specialist		1			
	Digital Services Librarian			1		
Crime Control	Civilian Crime Analyst	1				
	School Resource Officer		1		1	1
	Neighborhood Community Policing Officer		1	1	1	
	Traffic Officer		1	1		
	Public Safety Dispatcher			1		
	Community Services Officer			1		
Other Funds Total		<u>1</u>	<u>4</u>	<u>4</u>	<u>2</u>	<u>1</u>

ANNUAL BUDGET

Detail of Capital Summary FY 14-15 In Excess of \$15,000

Department	Description	Amount
Engineering	Replace Two (2) Hybrid Pickup Trucks	80,000
Streets	Replace Dump Truck	150,000
	Uniloaders Pavement Breaker	20,000
Traffic Control	Three-Quarter (¾) Ton Extended Cab Pickup Truck	50,000
	Replace Aerial Bucket Truck	105,000
	Upgrade Traffic Signal Communications	75,000
Fleet Services	Replace Two (2) Vehicle Lifts	17,000
	Replace Fuel Pumps at FS#2	20,000
	Three (3) Overhead Lubricant Dispensing Reels	16,000
	Replace 15-Passenger Van	75,000
	Replace Hybrid SUV	40,000
Facilities Management	FS#2 Kitchen/Bathroom Remodel	50,000
	Replace FS#2 & #3 Automatic Bay Door Opener	50,000
	Replace FS#1 Bay Doors	45,000
	Animal Shelter Renovation Project	250,000
	Replace Justice Center HVAC	200,000
	Resurface Front Entries at Three (3) Facilities	50,000
	Council Chambers Remodel	200,000
	Halon Fire Extinguishing System for Computer Rooms	200,000
	Service Center Breakroom Upgrades/Furniture	30,000
	Service Center Expansion/Remodel	1,150,000
	Court/Lobby/Restroom Remodel	175,000
	Screening Fence Around Water Tower #1	160,000
	Patio Enclosure at FS#1	25,000
Environmental Health	Replace Hybrid SUV	38,000
	Replace Car	38,000
Fire	Replace Two (2) Thermal Imaging Cameras & Charging Stations	22,000
	Replace Office Furniture at FS#1, #2, & #3	15,000
	Quad-City Joint Training Facility	638,000
	Rescue Shoring Equipment	75,000
	Replace T123 Ladder Truck	1,100,000
	Replace Battalion Chief Vehicle	129,000
	Replace M125 Special Events Medical Cart	27,000
Emergency Management	Add Two (2) Early Outdoor Warning Sirens	70,000
	Replace Emergency Management Vehicle	60,000
	EOC Equipment for 265	102,000
Human Resources	Replace Office Furniture	15,000
Municipal Court	Replace Office Furniture	21,000
Library	Books, DVDs & Digital Materials	235,000

ANNUAL BUDGET

Detail of Capital Summary FY 14-15 In Excess of \$15,000

Department	Description	Amount
Police	Replace Two (2) Administration Vehicles	70,000
	Eight (8) Radio Replacements	45,000
	Emergency Medical Dispatch Software & Training	45,000
Animal Services	Replace Base Radio & Four (4) Portable Radios	35,000
	Additional Furniture for Remodel of Animal Shelter	30,000
Information Systems	SharePoint & InfoPath	25,200
	Fiber Connectivity Spur and Redundancy	100,000
	Upgrade A/V Equipment in Service Center	25,000
	MacBook, Adobe Creative Suite & Accessories for Parks	15,000
	Replace Fleet Vehicle	25,000
Parks	Replace John Deere Out Front Mower	17,000
	New 2,000 Gallon Water Truck	120,000
	New Pick-Up Truck for Park Supervisor	27,000
	Replace Ford F-150 Pickup Truck	27,000
	Replace Ford F-250 Welding/Utility Truck	35,000
	New John Deere 1200 Infield Pro	16,000
Senior Adult Services	Upgrade/Replace Fitness Equipment	50,000
Recreation	Annual Fitness Equipment Replace Program	70,000

ANNUAL BUDGET

WATER AND SEWER FUND
 FIVE YEAR PLAN
 FISCAL YEAR 2015

	----- BUDGET BASIS -----			FINANCIAL REPORTING BASIS	BOND COVERAGE BASIS
	FY 2015 BUDGET	FY 2015 ESTIMATE			
REVENUES					
WATER SALES	\$9,866,920	\$9,866,920		\$9,866,920	\$9,866,920
SEWER SALES	4,618,360	4,618,360		4,618,360	4,618,360
FEES	29,000	29,000		29,000	29,000
MISCELLANEOUS	222,000	222,000		222,000	222,000
CAPITAL RECOVERY FEES	300,000	300,000	(\$300,000)	0	\$300,000
INTEREST INCOME	46,500	46,500		46,500	0
TOTAL BUDGETED REVENUES	15,082,780	15,082,780	(300,000)	14,782,780	300,000
EXPENSES					
FIELD OPERATING EXPENSE	1,917,214	1,917,214		1,917,214	1,917,214
FIELD CAPITAL OUTLAY	1,033,000	1,033,000	(1,033,000)	0	0
ACCOUNTING OPERATING EXPENSE	640,064	640,064		640,064	640,064
ACCOUNTING CAPITAL OUTLAY	0	0	0	0	0
COST OF WATER	5,152,472	5,152,472		5,152,472	5,152,472
COST OF SEWER	2,447,280	2,447,280		2,447,280	2,447,280
COMBINED SERVICES	4,135,630	4,135,630		4,135,630	4,135,630
CAPITAL PROJECTS	0	0	0	0	0
INTEREST AND FISCAL CHARGES	28,568	28,568		28,568	(28,568)
DEBT PRINCIPAL	340,000	340,000	(340,000)	0	0
DEPRECIATION	0	0	2,500,000	2,500,000	(2,500,000)
TOTAL BUDGETED EXPENSES	15,694,228	15,694,228	1,127,000	16,821,228	(2,528,568)
BALANCE	(\$611,448)	(\$611,448)	(\$1,427,000)	(\$2,038,448)	\$2,828,568

12 MONTHS

AVE NUMBER OF WATER CUSTOMERS	12,700		
WATER BASE	\$12.00	AMOUNT AVAILABLE FOR DEBT SERVICE	\$790,120
WATER RATE	\$2.60		
AVE NUMBER OF SEWER CUSTOMERS	11,750	CURRENT DEBT SERVICE REQUIREMENT	\$368,568
SEWER BASE	\$12.00		
SEWER RATE	\$1.80	AVERAGE DEBT SERVICE REQUIREMENT	\$240,559
WATER CONSUMPTION - 1,000 GAL.	3,400,000	MAXIMUM DEBT SERVICE REQUIREMENT	\$368,568
SEWER FLOW BILLED- 1,000 GAL.	2,400,000		
		CURRENT COVERAGE RATIO, 1.00 REQUIRED	2.1438
WATER DEMAND CHG @ 18 MGD	\$3,873,762		
WATER VOLUME CHARGE / 1,000 GAL.	\$0.3700	AVERAGE COVERAGE RATIO, 1.25 REQUIRED	3.2845
SEWER CHARGE	\$1.00	MAXIMUM COVERAGE RATIO, 1.10 REQUIRED	2.1438
		VARIANCE @ 1.0 COVERAGE	\$421,553
		VARIANCE @ 1.25 COVERAGE	\$489,421
		VARIANCE @ 1.10 COVERAGE	\$384,695

ANNUAL BUDGET

WATER AND SEWER FUND
 FIVE YEAR PLAN
 FISCAL YEAR 2016

	----- BUDGET BASIS -----			FINANCIAL REPORTING BASIS	BOND COVERAGE BASIS
	FY 2016 BUDGET	FY 2016 ESTIMATE			
REVENUES					
WATER SALES	\$10,089,480	\$10,089,480		\$10,089,480	\$10,089,480
SEWER SALES	4,742,840	4,742,840		4,742,840	4,742,840
FEES	31,000	31,000		31,000	31,000
MISCELLANEOUS	232,000	232,000		232,000	232,000
CAPITAL RECOVERY FEES	300,000	300,000	(\$300,000)	0	\$300,000
INTEREST INCOME	76,000	76,000		76,000	0
TOTAL BUDGETED REVENUES	15,471,320	15,471,320	(300,000)	15,171,320	300,000
EXPENSES					
FIELD OPERATING EXPENSE	2,000,964	2,000,964		2,000,964	2,000,964
FIELD CAPITAL OUTLAY	1,517,000	1,517,000	(1,517,000)	0	0
ACCOUNTING OPERATING EXPENSE	602,721	602,721		602,721	602,721
ACCOUNTING CAPITAL OUTLAY	40,000	40,000	(40,000)	0	0
COST OF WATER	5,307,046	5,307,046		5,307,046	5,307,046
COST OF SEWER	2,520,698	2,520,698		2,520,698	2,520,698
COMBINED SERVICES	4,259,930	4,259,930		4,259,930	4,259,930
CAPITAL PROJECTS	0	0	0	0	0
INTEREST AND FISCAL CHARGES	108,459	108,459		108,459	(108,459)
DEBT PRINCIPAL	350,000	350,000	(350,000)	0	0
DEPRECIATION	0	0	2,500,000	2,500,000	(2,500,000)
TOTAL BUDGETED EXPENSES	16,706,818	16,706,818	593,000	17,299,818	(2,608,459)
BALANCE	(\$1,235,498)	(\$1,235,498)	(\$893,000)	(\$2,128,498)	\$2,908,459

12 MONTHS

AVE NUMBER OF WATER CUSTOMERS	12,900		
WATER BASE	\$12.00	AMOUNT AVAILABLE FOR DEBT SERVICE	\$779,961
WATER RATE	\$2.60		
AVE NUMBER OF SEWER CUSTOMERS	11,950	CURRENT DEBT SERVICE REQUIREMENT	\$458,459
SEWER BASE	\$12.00		
SEWER RATE	\$1.80	AVERAGE DEBT SERVICE REQUIREMENT	\$344,010
WATER CONSUMPTION - 1,000 GAL.	3,500,000	MAXIMUM DEBT SERVICE REQUIREMENT	\$768,558
SEWER FLOW BILLED- 1,000 GAL.	2,450,000		
		CURRENT COVERAGE RATIO, 1.00 REQUIRED	1.7013
WATER DEMAND CHG @ 18 MGD	\$3,989,970		
WATER VOLUME CHARGE / 1,000 GAL.	\$0.3800	AVERAGE COVERAGE RATIO, 1.25 REQUIRED	2.2673
SEWER CHARGE	\$1.00	MAXIMUM COVERAGE RATIO, 1.10 REQUIRED	1.0148
BOND SALE FY 16 \$4,500,000		VARIANCE @ 1.0 COVERAGE	\$321,502
		VARIANCE @ 1.25 COVERAGE	\$349,949
		VARIANCE @ 1.10 COVERAGE	(\$65,453)

ANNUAL BUDGET

WATER AND SEWER FUND
 FIVE YEAR PLAN
 FISCAL YEAR 2017

	----- BUDGET BASIS -----			FINANCIAL REPORTING BASIS	BOND COVERAGE BASIS
	FY 2017 BUDGET	FY 2017 ESTIMATE			
REVENUES					
WATER SALES	\$10,232,040	\$10,232,040		\$10,232,040	\$10,232,040
SEWER SALES	4,767,320	4,767,320		4,767,320	4,767,320
FEES	31,000	31,000		31,000	31,000
MISCELLANEOUS	232,000	232,000		232,000	232,000
CAPITAL RECOVERY FEES	300,000	300,000	(\$300,000)	0	\$300,000
INTEREST INCOME	275,000	275,000		275,000	(75,000)
TOTAL BUDGETED REVENUES	15,837,360	15,837,360	(300,000)	15,537,360	225,000
EXPENSES					
FIELD OPERATING EXPENSE	2,088,539	2,088,539		2,088,539	2,088,539
FIELD CAPITAL OUTLAY	383,000	383,000	(383,000)	0	0
ACCOUNTING OPERATING EXPENSE	629,379	629,379		629,379	629,379
ACCOUNTING CAPITAL OUTLAY	0	0	0	0	0
COST OF WATER	5,466,258	5,466,258		5,466,258	5,466,258
COST OF SEWER	2,596,319	2,596,319		2,596,319	2,596,319
COMBINED SERVICES	4,387,948	4,387,948		4,387,948	4,387,948
CAPITAL PROJECTS	0	0	0	0	0
INTEREST AND FISCAL CHARGES	293,558	293,558		293,558	(293,558)
DEBT PRINCIPAL	585,000	585,000	(585,000)	0	0
DEPRECIATION	0	0	2,500,000	2,500,000	(2,500,000)
TOTAL BUDGETED EXPENSES	16,430,001	16,430,001	1,532,000	17,962,001	(2,793,558)
BALANCE	(\$592,641)	(\$592,641)	(\$1,832,000)	(\$2,424,641)	\$3,018,558

12 MONTHS

AVE NUMBER OF WATER CUSTOMERS	13,050		
WATER BASE	\$12.00	AMOUNT AVAILABLE FOR DEBT SERVICE	\$593,917
WATER RATE	\$2.60	-----	-----
AVE NUMBER OF SEWER CUSTOMERS	12,150	CURRENT DEBT SERVICE REQUIREMENT	\$878,558
SEWER BASE	\$12.00	-----	-----
SEWER RATE	\$1.80	AVERAGE DEBT SERVICE REQUIREMENT	\$694,084
WATER CONSUMPTION - 1,000 GAL.	3,600,000	MAXIMUM DEBT SERVICE REQUIREMENT	\$933,051
SEWER FLOW BILLED- 1,000 GAL.	2,450,000		
		CURRENT COVERAGE RATIO, 1.00 REQUIRED	0.6760
WATER DEMAND CHG @ 18 MGD	\$4,109,670	-----	-----
WATER VOLUME CHARGE / 1,000 GAL.	\$0.3800	AVERAGE COVERAGE RATIO, 1.25 REQUIRED	0.8557
SEWER CHARGE	\$1.00	MAXIMUM COVERAGE RATIO, 1.10 REQUIRED	0.6365
BOND SALE FY 17 \$5,500,000		VARIANCE @ 1.0 COVERAGE	(\$284,641)
		VARIANCE @ 1.25 COVERAGE	(\$273,688)
		VARIANCE @ 1.10 COVERAGE	(\$432,439)

ANNUAL BUDGET

WATER AND SEWER FUND

FIVE YEAR PLAN

FISCAL YEAR 2018

	----- BUDGET BASIS -----			FINANCIAL REPORTING BASIS	BOND COVERAGE BASIS	
	FY 2018 BUDGET	FY 2018 ESTIMATE				
REVENUES						
WATER SALES	\$10,248,320	\$10,248,320		\$10,248,320		\$10,248,320
SEWER SALES	4,869,560	4,869,560		4,869,560		4,869,560
FEES	31,000	31,000		31,000		31,000
MISCELLANEOUS	192,000	192,000		192,000		192,000
CAPITAL RECOVERY FEES	250,000	250,000	(\$250,000)	0	\$300,000	300,000
INTEREST INCOME	390,000	390,000		390,000	(140,000)	250,000
TOTAL BUDGETED REVENUES	15,980,880	15,980,880	(250,000)	15,730,880	160,000	15,890,880
EXPENSES						
FIELD OPERATING EXPENSE	2,180,119	2,180,119		2,180,119		2,180,119
FIELD CAPITAL OUTLAY	609,500	609,500	(609,500)	0		0
ACCOUNTING OPERATING EXPENSE	657,265	657,265		657,265		657,265
ACCOUNTING CAPITAL OUTLAY	0	0	0	0		0
COST OF WATER	5,630,245	5,630,245		5,630,245		5,630,245
COST OF SEWER	2,674,209	2,674,209		2,674,209		2,674,209
COMBINED SERVICES	4,519,818	4,519,818		4,519,818		4,519,818
CAPITAL PROJECTS	0	0	0	0		0
INTEREST AND FISCAL CHARGES	383,051	383,051		383,051	(383,051)	0
DEBT PRINCIPAL	550,000	550,000	(550,000)	0		0
DEPRECIATION	0	0	2,500,000	2,500,000	(2,500,000)	0
TOTAL BUDGETED EXPENSES	17,204,207	17,204,207	1,340,500	18,544,707	(2,883,051)	15,661,656
BALANCE	(\$1,223,327)	(\$1,223,327)	(\$1,590,500)	(\$2,813,827)	\$3,043,051	\$229,224

12 MONTHS

AVE NUMBER OF WATER CUSTOMERS	13,150			
WATER BASE	\$12.00	AMOUNT AVAILABLE FOR DEBT SERVICE		\$229,224
WATER RATE	\$2.60			
AVE NUMBER OF SEWER CUSTOMERS	12,250	CURRENT DEBT SERVICE REQUIREMENT		\$933,051
SEWER BASE	\$12.00			
SEWER RATE	\$1.80	AVERAGE DEBT SERVICE REQUIREMENT		\$684,860
WATER CONSUMPTION - 1,000 GAL.	3,650,000	MAXIMUM DEBT SERVICE REQUIREMENT		\$933,051
SEWER FLOW BILLED- 1,000 GAL.	2,500,000			
		CURRENT COVERAGE RATIO, 1.00 REQUIRED		0.2457
WATER DEMAND CHG @ 18 MGD	\$4,232,960			
WATER VOLUME CHARGE / 1,000 GAL.	\$0.3800	AVERAGE COVERAGE RATIO, 1.25 REQUIRED		0.3347
SEWER CHARGE	\$1.00	MAXIMUM COVERAGE RATIO, 1.10 REQUIRED		0.2457
		VARIANCE @ 1.0 COVERAGE		(\$703,827)
		VARIANCE @ 1.25 COVERAGE		(\$626,851)
		VARIANCE @ 1.10 COVERAGE		(\$797,132)

ANNUAL BUDGET

General Fund

The General Fund is the general operating fund for the City. It is used to account for all financial resources, except those required to be accounted for in other funds. The General Fund accounts for the majority of City services and includes general government, cultural and recreational, public safety and public works.



ANNUAL BUDGET

City of Coppell
Walkforward of Fund Balance
General Fund

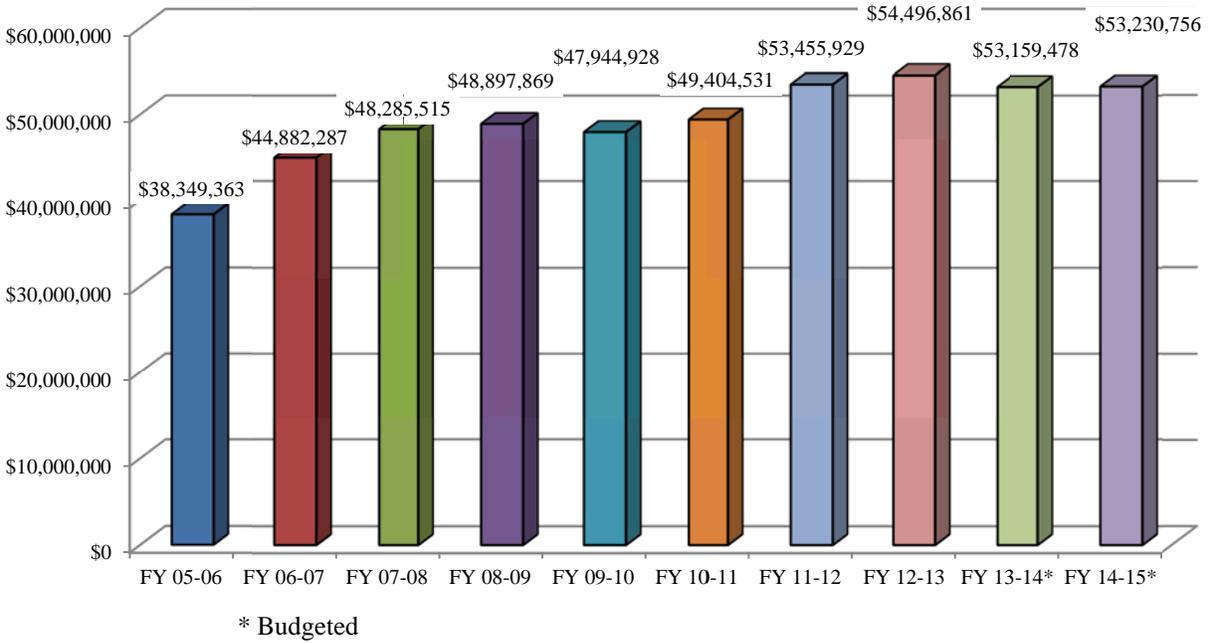
		General
Beginning Fund Balance 10-01-13	\$	56,337,063
Add:		
Amended Revenues FY 14		55,444,225
Less:		
Amended Expenditures FY 14		<u>59,970,720</u>
Budgeted Fund Balance 09-30-14		51,810,568
Add:		
Budgeted Revenues FY 15		53,230,756
Less:		
Budgeted Expenditures FY 15		<u>52,902,904</u>
Budgeted Fund Balance 09-30-15	\$	<u><u>52,138,420</u></u>
Fund Balance:		
Nonspendable		
10% Reserve of FY 15 Budget		5,290,290
Restricted		
Designated for E911		300,000
Designated PEG Funds		300,000
CRDC Sales Tax/Maintenance		12,223,057
Committed		
15% Fund Balance per Policy		7,935,436
Allocated - Economic Development (25%)		1,095,244
Allocated - Revenue Threats (35%)		1,533,342
Allocated - Projects (25%)		356,844
General Fund Portion of CRDC Projects		2,600,000
Assigned		
Designated for One Time Sales Tax Payments		1,000,000
Old Town Incentive Program		100,000
Phase II - Branding Project		115,000
Upgrade Impact & C2 Software		250,000
Service Center Expansion - Phase I		1,320,000
Quad-City Joint Training Facility		638,000
Landscaping Town Center Campus - Phase I		150,000
Council Chambers AV Upgrade		150,000
Animal Shelter Renovation		280,000
Unassigned		
Unreserved, Undesignated		<u>16,501,207</u>
Projected Fund Balance 09-30-15	\$	<u><u>52,138,420</u></u>

City of Coppell

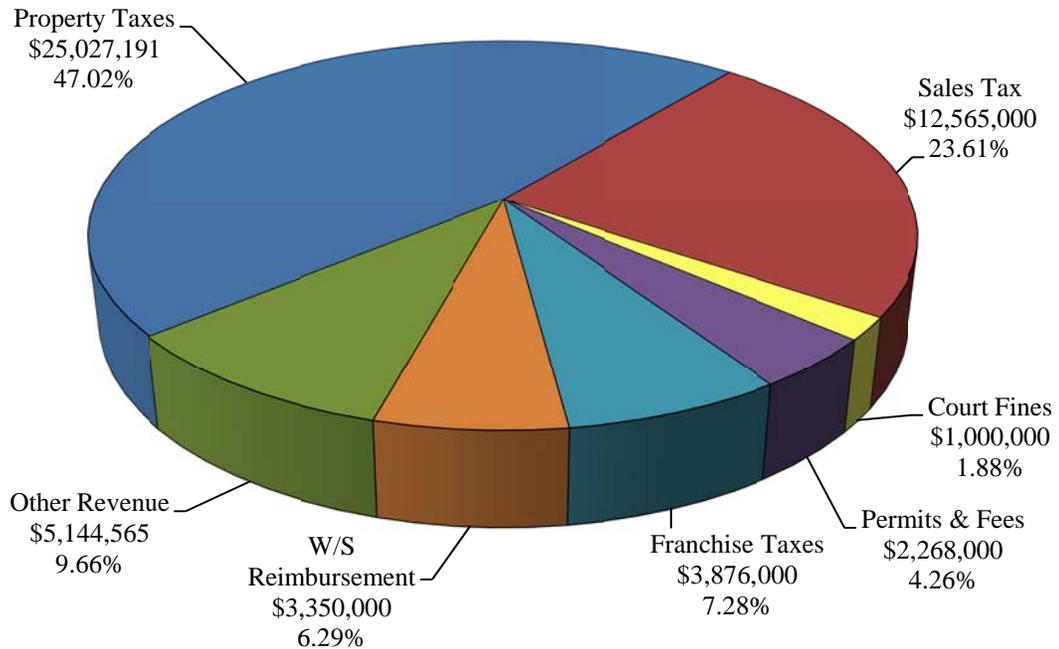
ANNUAL BUDGET

City of Coppell General Fund Revenue Graphic Analysis

Ten Year History of General Fund Revenues



FY 14-15 General Fund Revenues Viewed by Source



City of Coppell

ANNUAL BUDGET

City of Coppell General Fund Revenue Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Ad Valorem - Current	\$ 22,929,899	\$ 22,652,130	\$ 22,652,130	\$ 24,870,191
25.25 D	0	0	0	0
Freeport	511	0	461	0
Ad Valorem - Delinquent	31,479	25,000	25,000	25,000
Penalty and Interest	59,445	80,000	80,000	80,000
Rendition Penalty 2004	0	0	0	0
Agricultural Interest	0	0	0	0
Rendition Penalty	23,404	20,000	36,000	25,000
Roll Back Taxes	(32,582)	0	0	0
Prop. Tax Collection Service	26,235	26,000	26,468	27,000
Total Property Tax	23,038,391	22,803,130	22,820,059	25,027,191
Transmission Line Fee	\$ 50,980	\$ 51,500	\$ 50,941	\$ 51,000
Franchise - Electric	1,947,759	2,008,000	2,008,000	2,000,000
Franchise - Telephone	117,604	130,000	120,000	130,000
Franchise - Gas	328,796	315,000	425,000	325,000
Franchise - Solid Waste	528,606	530,000	550,000	550,000
Franchise - Cable	816,929	768,000	815,000	820,000
Total Franchise Tax	3,790,673	3,802,500	3,968,941	3,876,000
W/S Reimbursement	\$ 3,891,281	\$ 3,825,000	\$ 3,825,000	\$ 3,350,000
Mixed Beverage Sales Tax	\$ 44,414	\$ 45,000	\$ 60,000	\$ 65,000
Sales Tax	11,611,235	11,750,000	12,175,000	12,500,000
Sales Tax Recovery	0	0	0	0
Total Sales Tax	11,655,649	11,795,000	12,235,000	12,565,000
Municipal Court Fines	\$ 965,170	\$ 1,100,000	\$ 1,000,000	\$ 1,000,000
Court Fees	\$ 1,304	\$ 2,000	\$ 2,000	\$ 2,000
Recreational Fees	1,126,587	1,098,000	1,098,000	1,110,000
Sports Entry Fees	141,005	108,000	108,000	115,000
Building Permits	1,049,475	600,000	1,000,000	600,000
Zoning/Subdivision Fees	63,314	45,000	45,728	45,000
Street Lighting/Sign Fees	8,597	1,500	1,500	1,500
Contractor Registration	49,340	35,000	35,000	40,000
Street Cut Fees	1,700	5,000	5,000	5,000
Library Fees	22,065	27,500	27,500	10,000
Health Permits	59,570	53,000	53,000	60,000
Licenses	27,705	30,000	30,000	30,000
Roll-Off Permits	1,620	2,000	2,000	2,000
Alarm Permits	99,280	100,000	110,000	120,000
Child Care Fees	8,148	7,500	7,500	7,500
Animal Control	36,763	45,000	40,000	45,000
Construction Inspection Fees	290,730	75,000	75,000	75,000
Total Fees and Permits	2,987,202	2,234,500	2,640,228	2,268,000

ANNUAL BUDGET

City of Coppell
General Fund
Revenue Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
E-911 Revenue	\$ 370,532	\$ 375,000	\$ 375,000	\$ 380,000
Telecommunication Fee	38,829	25,000	45,000	35,000
Special Events	1,260	2,500	4,800	1,500
CRDC Reimbursement	73,876	73,876	73,876	77,570
Salary Reimbursement	96,816	100,000	101,005	100,000
Project Reimbursement	0	0	0	0
Ambulance Services	551,172	630,000	630,000	600,000
Program Proceeds	540,091	580,000	580,000	580,000
Maps and Publications	255	1,000	272	1,000
Concessions	9,740	10,000	10,000	10,000
Booth Revenue	1,000	1,000	1,000	1,000
Commercial Roll-Off	216,608	200,000	200,000	205,000
Interest Income	71,472	55,000	55,000	55,000
Miscellaneous Income	124,969	100,000	149,963	100,000
Grant Revenue	0	0	0	0
Oil and Gas Exploration	62,243	100,000	100,000	100,000
Claims/Damage Reimbursement	93,563	0	2,000	0
Donations	125	0	0	0
Tennis Center Revenue	195,722	186,000	186,000	190,000
Lease Revenue	203,256	140,000	140,000	110,000
Long Term Lease Proceeds	0	0	318,769	0
Sale of City Property	377,554	0	630,614	0
Prior Year A/E/R	49,981	0	7,752	0
Over (Short)	(5)	0	39	0
Transfer In	5,089,435	5,019,972	5,343,907	2,598,495
Total Other Revenue	<u>8,168,495</u>	<u>7,599,348</u>	<u>8,954,997</u>	<u>5,144,565</u>
Total Revenue	<u>\$ 54,496,861</u>	<u>\$ 53,159,478</u>	<u>\$ 55,444,225</u>	<u>\$ 53,230,756</u>

ANNUAL BUDGET

City of Coppell
General Fund
Expenditure Summary

Department	Actual 2012-13		Adopted 2013-14	
Mayor & Council	\$ 343,647	0.68%	\$ 493,013	1.01%
City Management	1,060,421	2.10%	1,113,258	2.29%
Legal Services	656,662	1.30%	336,000	0.69%
Economic Development	276,146	0.55%	244,012	0.50%
Community Information Services	317,087	0.63%	432,317	0.89%
City Secretary	218,518	0.43%	299,921	0.62%
Finance	1,013,360	2.01%	1,088,840	2.24%
Purchasing	170,575	0.34%	172,592	0.35%
Tax Collections	269,932	0.54%	275,562	0.57%
Combined Services	3,490,045	6.91%	1,703,868	3.50%
Administration/Human Resources	1,242,719	2.46%	1,392,504	2.86%
Information Systems	2,379,565	4.71%	2,233,127	4.59%
Total General Government	11,438,677	22.66%	9,785,014	20.11%
Building Inspections	691,365	1.37%	725,464	1.49%
Environmental Health	321,419	0.64%	376,146	0.77%
Fire & Life Services	9,502,014	18.82%	9,814,097	20.16%
Emergency Management	157,236	0.31%	347,680	0.71%
Municipal Court	1,257,943	2.49%	1,418,636	2.91%
Police	7,002,345	13.87%	7,167,063	14.73%
Animal Services	432,050	0.86%	426,719	0.88%
Total Public Safety	19,364,372	38.36%	20,275,805	41.65%
Engineering	1,169,117	2.32%	1,082,216	2.22%
Facilities Management	3,338,838	6.61%	1,701,098	3.50%
Streets	2,133,012	4.23%	2,616,857	5.38%
Fleet Services	1,070,479	2.12%	1,219,197	2.50%
Traffic Control	1,157,835	2.29%	1,233,765	2.53%
Planning & Zoning	531,959	1.05%	533,457	1.10%
Total Public Works	9,401,240	18.62%	8,386,590	17.23%
Library Services	1,766,551	3.50%	1,925,536	3.96%
Parks & Recreation	8,513,485	16.86%	8,298,787	17.05%
Total Cultural & Recreational	10,280,036	20.36%	10,224,323	21.01%
Total Expenditures	\$ 50,484,325		\$ 48,671,732	

ANNUAL BUDGET

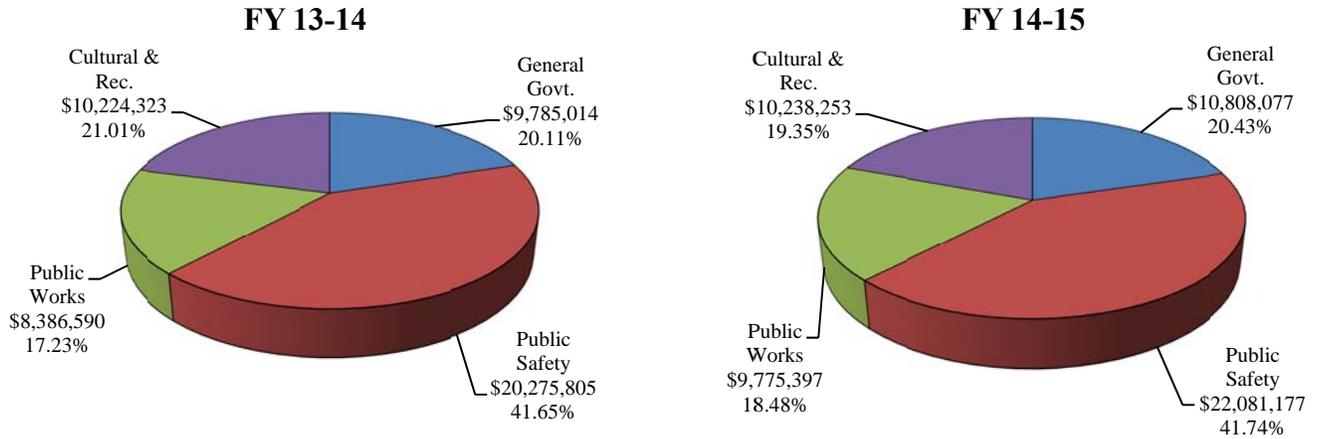
City of Coppell
General Fund
Expenditure Summary

Department	FY 14 Budget Amended		FY 15 Budget Proposed	
Mayor & Council	\$ 493,013	0.82%	\$ 512,586	0.97%
City Management	1,120,980	1.87%	1,128,464	2.13%
Legal Services	336,000	0.56%	336,000	0.64%
Economic Development	292,562	0.49%	288,482	0.55%
Community Information Services	478,595	0.80%	505,182	0.96%
City Secretary	285,421	0.48%	276,105	0.52%
Finance	1,108,583	1.85%	1,234,501	2.33%
Purchasing	172,026	0.29%	191,878	0.36%
Tax Collections	275,475	0.46%	339,485	0.64%
Combined Services	9,399,415	15.67%	2,262,027	4.28%
Administration/Human Resources	1,414,696	2.36%	1,371,485	2.59%
Information Systems	3,341,185	5.57%	2,361,882	4.46%
Total General Government	18,717,951	31.22%	10,808,077	20.43%
Building Inspections	726,966	1.21%	819,895	1.55%
Environmental Health	461,860	0.77%	401,487	0.76%
Fire & Life Services	9,904,612	16.52%	11,431,229	21.61%
Emergency Management	375,017	0.63%	489,917	0.93%
Municipal Court	1,422,125	2.37%	1,382,621	2.61%
Police	7,293,822	12.16%	7,107,746	13.43%
Animal Services	433,038	0.72%	448,282	0.85%
Total Public Safety	20,617,440	34.38%	22,081,177	41.74%
Engineering	1,178,915	1.97%	1,022,326	1.93%
Facilities Management	2,639,595	4.40%	2,661,972	5.03%
Streets	2,713,615	4.52%	2,397,012	4.53%
Fleet Services	1,242,185	2.07%	1,342,357	2.54%
Traffic Control	1,331,175	2.22%	1,756,322	3.32%
Planning & Zoning	540,240	0.90%	595,408	1.13%
Total Public Works	9,645,725	16.08%	9,775,397	18.48%
Library Services	1,974,508	3.29%	1,982,032	3.75%
Parks & Recreation	9,015,096	15.03%	8,256,221	15.60%
Total Cultural & Recreational	10,989,604	18.32%	10,238,253	19.35%
Total Expenditures	\$ 59,970,720		\$ 52,902,904	

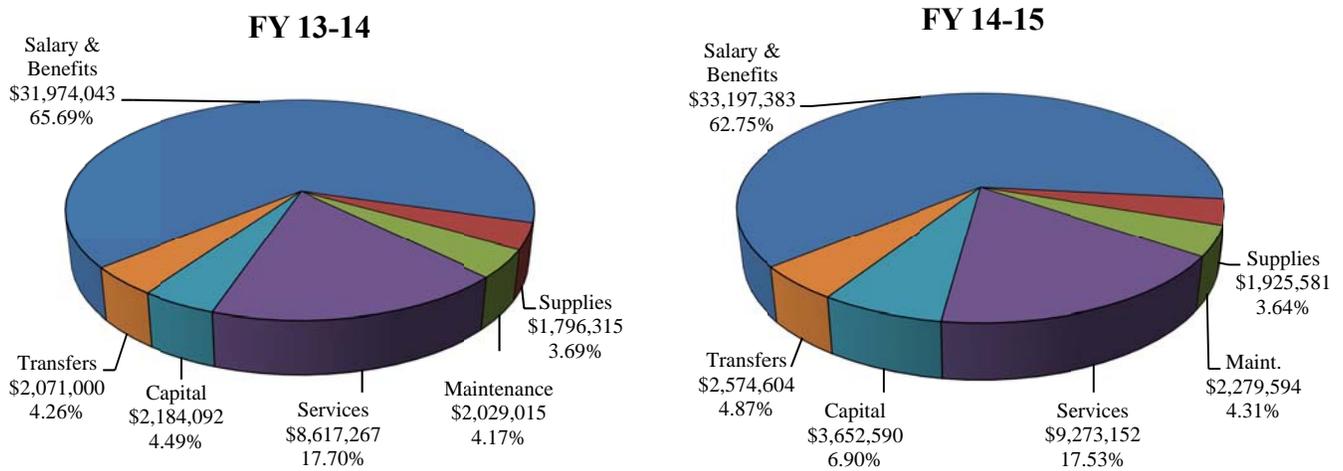
ANNUAL BUDGET

City of Coppell General Fund Expenditures Graphic Analysis

General Fund Expenditures by Division – Adopted Budget

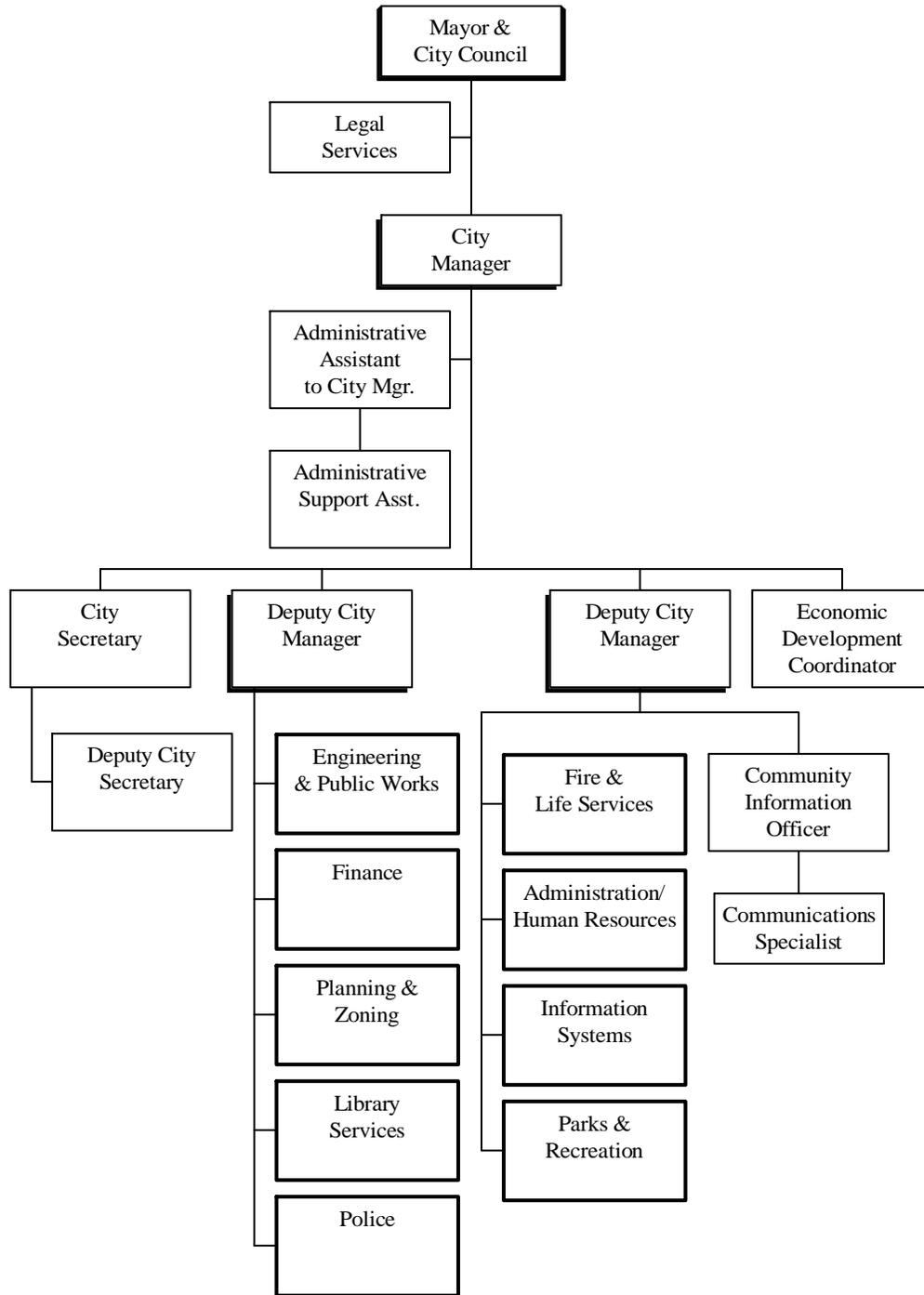


General Fund Expenditures by Classification – Adopted Budget



ANNUAL BUDGET

City Management Organization Chart



ANNUAL BUDGET

DEPARTMENT: Mayor & Council

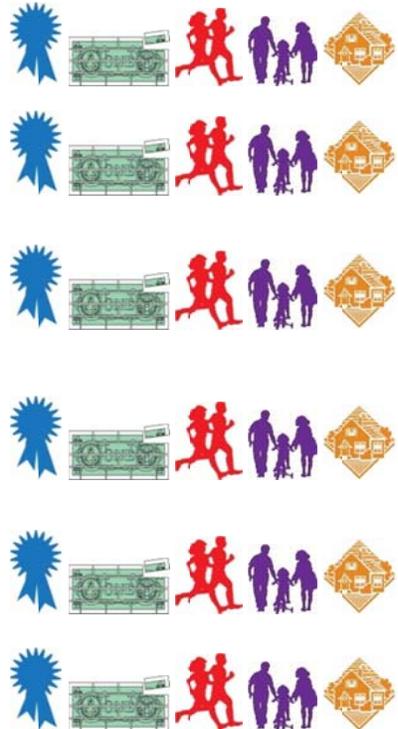
DIVISION: General Government

MISSION

The Mayor and Council serve as the legislative and governing body of the City and consist of a Mayor and seven (7) council members elected to their respective offices by the qualified voters of the City. The Mayor is the official head of the City government for all ceremonial duties and for purposes of military law. The Mayor Pro Tem is elected by the City Council and serves during the absence of the Mayor. All powers of the City, except as otherwise provided in the Home Rule Charter, are vested in the City Council which provides for the exercise and performance of all duties and obligations imposed upon the City by law.

GOALS AND OBJECTIVES

1. Maintain current levels of municipal service.
2. Promote commercial and industrial development, resulting in a broadened tax base and job opportunities for local residents.
3. Ensure continued professional management of the development process, resulting in development consistent with the adopted comprehensive plan.
4. Fund and promote the continued development of a professional municipal staff, which are empowered to work towards the implementation of the adopted goals and objectives.
5. Promote health, safety, security and quality of life for the citizens of Coppell.
6. Continue to provide opportunities for citizen input through various avenues, including budget hearings, and citizen summits.



ANNUAL BUDGET

Department: Mayor & Council

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	0	0	0	0
Supplies	8,615	8,180	8,180	9,180
Maintenance	0	0	0	0
Services	335,032	484,833	484,833	503,406
Capital Outlay	0	0	0	0
Total	\$ 343,647	\$ 493,013	\$ 493,013	\$ 512,586

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Mayor	N/A	1	1	1
Mayor Pro-Tem	N/A	1	1	1
Councilmembers	N/A	6	6	6
Total		8	8	8

ANNUAL BUDGET

DEPARTMENT: City Management

DIVISION: General Government

MISSION

This office encourages and motivates the direction of all departments, offices and agencies of the City ensuring that municipal efforts are focused on building community, prepares and submits the annual budget and capital improvement program to City Council, and administers the annual budget adopted by the City Council. The City Manager and staff act as liaisons among City Council, citizens and City organizations, and represent the City Council and City staff at various meetings and conferences.

City Management strives to affect a positive attitude toward the daily requests and demands of developers, citizens, and boards and commissions, while maintaining a rational decorum in an often irrational atmosphere.

GOALS AND OBJECTIVES

1. Implement City Council Goals & Objectives through development of annual Staff Work Plan.
2. Maintain effective relations with neighboring cities and other governmental entities through membership and involvement with civic organizations, national, state, and regional entities.
3. Respond to any citizen inquiry within a reasonable time period. The length of time required to respond will understandably depend on the nature and complexity of the inquiry.
4. Build and maintain a professional and a responsive staff to provide support, service, and assistance to City Council, citizens, and the organization.
5. Provide effective communication with employees through bi-monthly Brown Bag lunches, electronic monthly newsletter, *Connect-CTY*, and StaffNet. Incorporate feedback from employees regarding communication efforts.
6. Proactively manage the Cypress Waters development, ensuring City Council and citizens remain fully engaged in the process.
7. Provide quality staff development through Leadership Summits, *The Cornerstone*, SEED, 4C Success System, Succession Planning, Listen and Learn, and annual Employee Conference. Incorporate feedback from employees regarding leadership opportunities.
8. Utilize Employee Recognition Program to acknowledge quality service delivery that fosters greater teamwork resulting in better service to our community.



ANNUAL BUDGET

Department: City Management

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	913,428	916,973	916,973	928,629
Supplies	2,897	5,260	6,425	4,680
Maintenance	1,574	1,500	1,500	1,500
Services	135,176	189,525	196,082	193,655
Capital Outlay	7,346	0	0	0
Total	\$ 1,060,421	\$ 1,113,258	\$ 1,120,980	\$ 1,128,464

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
City Manager	N/A	1	1	1
Deputy City Manager	N/A	2	2	2
Administrative Assistant to CM	31	1	1	1
Administrative Support Assistant	25	1	1	1
Total		5	5	5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Staff Development Events	31	28	34
Employee Recognition & Reward Events	8	12	12
Employee Participation in Give a Wow Program	323	375	400
<i>Efficiency Measures</i>			
Employees Participating in Staff Development	N/T	N/T	75%
Employees at Recognition & Reward Events	N/T	N/T	80%
Response to Citizen Inquiries within 24 hours	100%	100%	100%
<i>Outcome Measures</i>			
Leadership Summit Rated as Valuable	N/T	N/T	100%
Employee Events Rated Satisfactory or Better	N/T	N/T	90%
Employees Recognized Through Give a Wow	N/T	N/T	75%

ANNUAL BUDGET

DEPARTMENT: Legal Services

DIVISION: General Government

MISSION

The Legal Department, through its City Attorney, provides the following services to the City of Coppell, the City Council, and the City Administration: legal advisor, attends Council meetings, prosecutes and defends litigation involving the City, insurance certificates, initiates condemnation proceedings, conducts land negotiations, draws deed and easement documents, and advises City officials on national and state laws affecting City government.

GOALS AND OBJECTIVES

1. To continue preparation and review of all required municipal ordinances, contracts, resolutions, insurance certificates and miscellaneous legal instruments and opinions.
2. To continue as the legal advisor to the City Council and the City.
3. To continue handling other suits and proceedings in court and before administrative agencies.
4. To continue handling legal issues related to Cypress Waters development in a cost efficient manner.



ANNUAL BUDGET

Department: Legal Services

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	0	0	0	0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	656,662	336,000	336,000	336,000
Capital Outlay	0	0	0	0
Total	<u>\$ 656,662</u>	<u>\$ 336,000</u>	<u>\$ 336,000</u>	<u>\$ 336,000</u>

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
City Attorney	Retainer	1	1	1
Total		<u>1</u>	<u>1</u>	<u>1</u>

ANNUAL BUDGET

DEPARTMENT: Economic Development

DIVISION: General Government

MISSION

The Economic Development division's purpose is to provide a positive business environment that will foster economic growth through the recruitment of new businesses and the retention and expansion of existing businesses to maximize the tax base of Coppell consistent with the values of the community.

GOALS AND OBJECTIVES

1. Market Coppell's resources and advantages to recruit a broad range of businesses which have a long-term positive impact on the growth of the tax base.
2. Enhance exposure to and relationships with existing businesses to facilitate the retention and expansion of our primary industries to preserve and enhance the tax base.
3. Transform/Revitalize Old Town Coppell into a viable activity center utilized by Coppell and surrounding communities generally consistent with the Old Coppell Master Plan.
4. Act as a liaison between the City, developers and businesses to help encourage and aid in the development process.
5. Develop quality job opportunities and capital investment by attracting primary industries that will further expand and diversify the local economy.



ANNUAL BUDGET

Department: Economic Development

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	106,384	106,442	106,442	116,827
Supplies	266	2,150	2,150	2,150
Maintenance	0	0	0	0
Services	169,496	135,420	183,970	169,505
Capital Outlay	0	0	0	0
Total	\$ 276,146	\$ 244,012	\$ 292,562	\$ 288,482

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Economic Development Coord.	38	1	1	1
Total		1	1	1

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Economic Development Meetings	10	11	11
Economic Development Initiatives	292	240	250
Business Retention Initiatives	156	100	125
Formal Proposals to Attract New Business	120	80	80
Number of Business Visited	70	100	105
<i>Efficiency Measures</i>			
Average Residential Property Value	\$278,672	\$281,852	\$295,682
Average Business Property Value	\$3,574,027	\$3,931,425	\$4,029,711
<i>Outcome Measures</i>			
Available Warehouse Space (sq. ft.)	1,277,830	1,056,801	1,046,233
Available Office Space (sq.ft.)	313,845	319,662	287,696
Available Retail Space (sq.ft.)	186,497	181,034	162,931
Available Flex Space (sq. ft.)	N/T	202,295	182,066
New Business Attracted	68	40	44
New Jobs Created	1,690	600	500
Business Retained	10	10	5

ANNUAL BUDGET

DEPARTMENT: Community Information Services

DIVISION: General Government

MISSION

Community Information Services strives to build a positive relationship between the Mayor, Council, citizens and staff by providing avenues for two-way communication. It is the goal of Community Information Services to produce accurate and pertinent information to keep the Mayor, Council, citizens and staff informed about City government projects and activities thus providing a foundation for two-way communication and citizen engagement.

GOALS AND OBJECTIVES

1. **Provide opportunities for communication and improved relations with citizens.**
2. **Further expand communication throughout Coppel by continuing to pursue broader communication strategies to include more electronic communication.**
3. **Deploy accurate and pertinent information to inform, educate and engage citizens.**
4. **Serve as a Communications/Public Relations liaison between the community and the City.**
5. **Foster a positive media relationship between elected officials, City and community.**



ANNUAL BUDGET

Department: Community Information Services

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	154,411	185,957	185,957	199,132
Supplies	6,525	3,000	3,070	23,000
Maintenance	0	0	0	0
Services	156,151	243,360	282,003	283,050
Capital Outlay	0	0	7,565	0
Total	\$ 317,087	\$ 432,317	\$ 478,595	\$ 505,182

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Community Information Officer	35	1	1	1
Communications Specialist	29	1	1	1
Total		2	2	2

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Videos Produced	10	18	20
Coppel Clips Distributed	52	56	56
Water Bill Inserts Created	12	12	12
City Desk Created Quarterly	17,000	16,000	17,500
Distributed To SF Households/Mo.	12,350	12,350	13,925
Distributed To MF Households/Mo.	3,225	3,225	3,225
Distributed To Employees/Mo.	350	350	350
Video Programming Added	60	60	60
Social Media Posts	400	425	550
New Resident Kits	500	500	500
<i>Efficiency Measures</i>			
Facebook/Twitter Referrals	2,700	3,000	3,500
Average Cost of Residential Packet per Piece	\$15.07	\$15.07	\$15.07
Number of CoppelClips Recipients	5,000	5,500	6,000
Avg. Cost of Water Bill Insert/Household/Yr.	\$0.66	\$0.66	\$1.13
<i>Outcome Measures</i>			
Number of Website Visits	550,000	575,000	600,000
Absolute Unique Visitors to Website	275,000	285,000	295,000
Website Page Views	400,000	410,000	420,000
Average Time on Website	0:02:40	0:02:40	0:02:40
Avg. Households Reached by Water Bill Insert	15,555	15,555	17,225

ANNUAL BUDGET

DEPARTMENT: City Secretary

DIVISION: General Government

MISSION

The City Secretary Department serves as the liaison between City Administration and the elected officials. To this end, the Department: prepares City Council agendas and gives notice of City Council meetings; keeps an accurate account of the minutes; enrolls all laws, resolutions, and ordinances approved by the City Council; keeps the corporate seal of the City; countersigns and notarizes, as applicable, all commissions, licenses, and contracts issued by the City; coordinates and administers the conduct of all regular and special city elections; conducts the annual appointments of all City Boards and Commissions; provides general public service information to citizens and processes all Requests for Public Information. The City Secretary Department also creates and maintains a professional records management program for the City of Coppell in complying with the Records Retention guidelines of the Texas State Library and City Ordinance #2012-1311.

GOALS AND OBJECTIVES

1. Coordinate agenda requests from Departments and prepare final agenda and electronic City Council packets. Post packets within 72 hours preceding the City Council meeting.
2. Administer and conduct regular and special called elections.
3. Coordinate with codification contractor to maintain up-to-date municipal code of ordinances, both in hard copy and accessible via the Internet.
4. Prepare all City Council minutes; update and maintain City ordinances, resolutions, and minute files.
5. Conduct the annual application and appointment process of Board and Commissions.
6. Manage records from creation to ultimate disposal, along with the maintenance of an efficient retrieval system to maintain all City records.
7. Provide support and training for Department Records Officers and monitor compliance with policies and procedures after appropriate training.
8. Continue to expand the document imaging system to provide City information retrieval via the City network and the Internet.
9. Utilize the imaging system to manage records according to control schedules, to preserve vital and historic records, to provide the security for all City records and to assure the confidential disposal of records upon completion of designated retention periods.
10. Process Requests for Public Information according to State guidelines and City policy.
11. Complete any and all special projects as requested by the City Manager, the Mayor and the City Council.



ANNUAL BUDGET

Department: City Secretary

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	179,863	184,621	184,621	189,905
Supplies	6,053	11,400	11,400	5,000
Maintenance	0	600	600	0
Services	32,602	103,300	88,800	81,200
Capital Outlay	0	0	0	0
Total	\$ 218,518	\$ 299,921	\$ 285,421	\$ 276,105

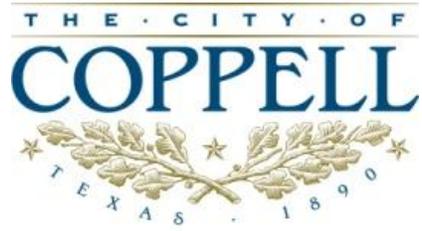
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
City Secretary	39	1	1	1
Deputy City Secretary	25	0	0	1
Assistant City Secretary	23	1	1	0
Total		2	2	2

Performance Measures

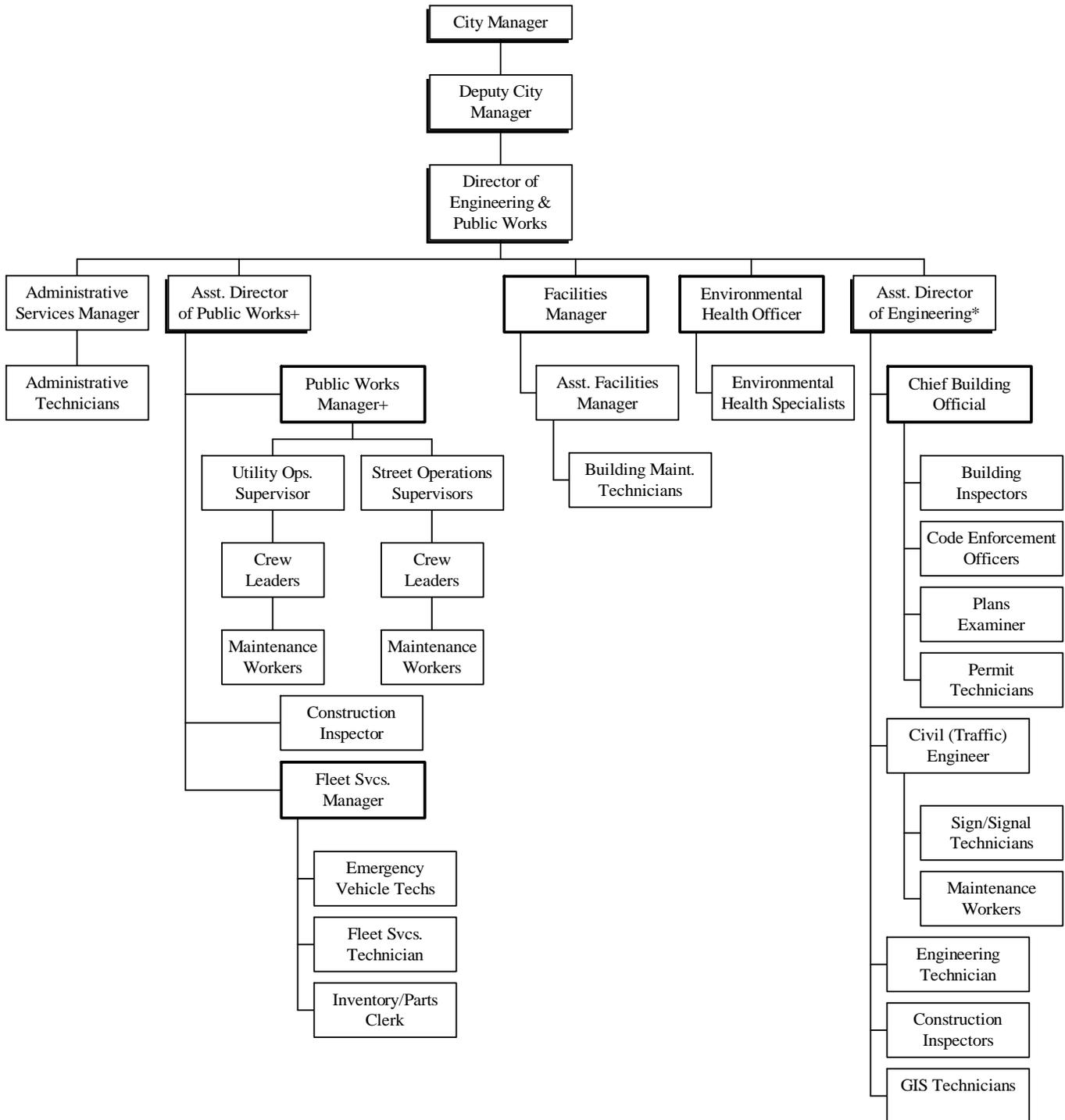
Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
City Council Meetings	31	30	30
Agenda Items Considered	573	500	550
Board Commission Meetings	58	50	50
Records Received (cubic ft.)	265.0	100.0	150.0
Open Records Requests Received	349	350	375
<i>Efficiency Measures</i>			
Ordinances Passed within 4 Days of Approval	100%	100%	100%
Response to Citizen Inquiries within 24 hrs.	100%	100%	100%
<i>Outcome Measures</i>			
Council Packets Prepared	20	22	22
Ordinances/Resolutions Passed	69	74	75
Records Destroyed (cubic ft.)	55.0	20.0	50.0
Total Pages Processed for Records Requests	5,966	5,000	5,500

ANNUAL BUDGET



ANNUAL BUDGET

Engineering & Public Works Organization Chart



+Employee is funded 75% out of Water/Sewer Fund
 *Employee is funded 75% of Drainage Utility District

ANNUAL BUDGET

DEPARTMENT: Engineering

DIVISION: Public Works

MISSION

The Engineering division's mission is to ensure quality, cost effective and safe public and private developments that are in general compliance with the City's standards and regulations. We provide both competent management and administration of engineering, inspection, floodplain activities, traffic issues and related professional services. Additionally, Engineering provides indirect services to the citizens through internal support to other City Departments in the form of technical advice, inspection and administrative support. We also continue to provide and maintain a Geographical Information System (GIS) which can be used by all departments and citizens to provide interactive and intelligent maps.

GOALS AND OBJECTIVES

1. Review and approve land development projects to ensure compliance with City's codes and regulations before construction begins.
2. Inspect each land development project a minimum of two (2) times per day to ensure compliance with City's codes and regulations and with accepted engineering practices.
3. Complete S. Freeport Parkway, Bethel Road/S. Coppell Road projects.
4. Continue to develop and maintain the Engineering Geographical Information System (GIS) database so as to create accurate and updated base map information for other City departments, citizens and developers.
5. Administer the City-Wide Storm Water Management Plan.
6. Continue to provide exceptional customer service to citizens and developers.



ANNUAL BUDGET

Department: Engineering

Division: Public Works

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,020,018	998,974	998,974	976,456
Supplies	12,493	14,922	15,122	9,885
Maintenance	2,233	2,840	2,840	100
Services	35,131	35,480	131,979	35,885
Capital Outlay	99,242	30,000	30,000	0
Total	\$ 1,169,117	\$ 1,082,216	\$ 1,178,915	\$ 1,022,326

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Director of Engineering & PW	46	1	1	1
Assistant Director*	40	0	0.5	0.5
Traffic Engineer	37	1	1	1
Project Engineer	32	1	0	0
Administrative Services Manager	30	1	1	1
GIS Analyst	29	2	2	2
Engineering Technician	29	1	1	1
Construction Inspector	25	2	2	1
Administrative Technician I	20	1	1	2
Total		10	9.5	9.5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Public Projects in Design	11	11	8
Public Projects in ROW Acquisition/Utility	2	2	0
Public Projects in Construction	8	10	8
Projects (including private)	28	28	33
Projects Inspected	15	15	33
Traffic Studies	10	5	5
Franchise Utility Permits Issued	100	125	125
<i>Efficiency Measures</i>			
Above Average Service Surveys	88%	90%	90%
<i>Outcome Measures</i>			
Completed Public Projects	8	10	5
Construction Value of In-House Projects	\$1,000,000	\$2,000,000	\$1,500,000

*Partially Funded Outside General Fund

ANNUAL BUDGET

DEPARTMENT: Facilities Management

DIVISION: Public Works

MISSION

Facilities Management ensures safe and comfortable working environments for all employees in City facilities and to provide prompt response, quality service, and the efficient resolution of maintenance problems. Facilities ensure that all public infrastructure and improvements are designed and built in accordance with City standards and accepted engineering and construction practices.

GOALS AND OBJECTIVES

1. Develop and administer a preventative maintenance program for City-owned building infrastructure.
2. Work with code enforcement and state agencies to ensure all City facilities are current with code and regulations.
3. Provide quality support services to ensure a safe and functional work environment for all users.
4. Coordinate improvements based on the approved Infrastructure Maintenance Plan for City Buildings.
5. Publicize utility consumption for all city owned meters to include water, natural gas, and electric in accordance with HB 3693, and continue to look for ways to reduce consumption of natural resources by City operations.
6. Continue the development of green initiatives for City facilities designed to conserve resources, control risks and reduce liability.



ANNUAL BUDGET

Department: Facilities Management

Division: Public Works

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	317,404	348,458	348,458	371,907
Supplies	5,479	13,475	14,488	14,575
Maintenance	1,121,327	465,000	615,236	500,000
Services	499,488	414,165	459,595	493,950
Capital Outlay	1,277,140	269,000	1,010,818	431,540
Transfer Out	118,000	191,000	191,000	850,000
Total	\$ 3,338,838	\$ 1,701,098	\$ 2,639,595	\$ 2,661,972

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Facilities Manager	34	1	1	1
Assistant Facilities Manager	31	0	1	1
Building Supervisor	25	1	0	0
Building Maintenance Technician	24	2	2	2
Total		4	4	4

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Total Structures Maintained	25	25	26
Total Square Feet Maintained	330,900	330,900	335,900
Work Orders Received	970	650	750
Square Feet Cleaned by Outsourced Vendor	186,900	186,900	191,900
<i>Efficiency Measures</i>			
Sq. Ft. Cost of Outsourced Cleaning	\$0.90	\$0.90	\$0.90
Work Orders Complete in 24 Hrs.	69%	60%	50%
<i>Outcome Measures</i>			
Work Orders Completed	704	650	750
Preventive Maintenance Hours	N/T	1,456	1,650

ANNUAL BUDGET

DEPARTMENT: Streets

DIVISION: Public Works

MISSION

The mission of the Streets division is to maintain positive drainage and maintain streets and alleys to ensure that they are in safe and drivable condition. In addition, it is our mission to respond to emergency conditions associated with accidents, flooding, snow and ice control.

GOALS AND OBJECTIVES

1. Perform permanent repairs to the streets within the City limits in order to keep the streets in a safe and drivable condition.
2. Perform sidewalk repairs within the City limits in order to keep the sidewalks safe for the pedestrians.
3. Crack and joint seal asphalt and concrete streets within the City limits to extend their usable life.
4. Respond to and correct minor drainage problems throughout the City.



ANNUAL BUDGET

Department: Streets

Division: Public Works

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	677,619	693,497	701,497	792,692
Supplies	14,640	16,200	15,675	33,800
Maintenance	63,151	78,000	83,089	90,000
Services	12,737	18,160	20,219	191,520
Capital Outlay	39,865	6,000	88,135	179,000
Transfer Out	1,325,000	1,805,000	1,805,000	1,110,000
Total	\$ 2,133,012	\$ 2,616,857	\$ 2,713,615	\$ 2,397,012

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Asst. Director of Public Works*	40	0.25	0	0
Public Works Manager*	38	0	0.25	0.25
Streets/Traffic Ops. Manager	32	1	1	1
Construction Inspector	25	0	0	1
Crew Leader	25	3	3	3
Administrative Technician I	20	1	1	1
Maintenance Worker II	19	0	0	3
Maintenance Worker I	18	6	6	3
Total		11.25	11.25	12.25

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Paved Lane Miles Maintained (streets/alleys)	396	400	401
Miles of Drainage Infrastructure Maintenance	133	134	135
Work Orders Received	490	525	546
Sidewalks Maintained (Sq. Ft.)	4,856,607	4,870,607	4,884,607
<i>Efficiency Measures</i>			
Potholes Repaired within 24 Hours	54%	60%	66%
Work Orders Completed within 7 Days	78%	79%	80%
Lane Miles Crack Sealed	1%	3%	7%
Streets Inspected and Evaluated	2%	40%	60%
<i>Outcome Measures</i>			
Asphalt Repair (Sq. Ft.)	1,561	1,566	1,571
Concrete Pavement Repair (Sq. Yd.)	684	1,000	1,006
Sidewalk Repair (Sq. Ft.)	2,005	2,205	2,305
Potholes Repaired - Permanent	32	40	55
Potholes Repaired - Temporary	67	90	100
Drainage Problems Addressed	33	35	36

*Partially Funded Outside General Fund

ANNUAL BUDGET

DEPARTMENT: Fleet Services

DIVISION: Public Works

MISSION

The mission of Fleet Services is through the efforts of skilled professionals to provide high-quality repairs and routine maintenance to the City's fleet; to maintain City vehicles and equipment to the highest standards of safety and efficiency allowing our customers to be as efficient as possible in their own operations; to provide our customers with safe, economical, state-of-the-art, environmentally friendly and reliable transportation; and to do so with the highest degree of integrity for self and the organization, while showing respect to all.

GOALS AND OBJECTIVES

1. Prepare standardized vehicle specifications, which will ensure that the needs of using departments are met, while ensuring recommendations and directives from various agencies such as the Environmental Protection Agency and the Texas Commission on Environmental Quality are followed.
2. Monitor upcoming legislation, mandates and recommendations of the Environmental Protection Agency, the Texas Commission on Environmental Quality and the Clean Cities Coalition Committee. Successfully implement an updated Clean Fleet Policy in order to take actions which will result in reduced emissions and reduced fuel consumption.
3. Train, develop and support staff to assure uninterrupted high-quality, efficient and professional service to our customers.
4. Implement and update current procedures that will increase technician efficiency and reduce vehicle and equipment downtime, subsequently reducing fleet operational costs.
5. Maintain a comprehensive inventory control program to monitor and control the procurement and use of automotive maintenance parts, fuels, oils, lubricants and supplies.



ANNUAL BUDGET

Department: Fleet Services

Division: Public Works

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	367,295	390,692	390,692	406,342
Supplies	424,479	543,250	542,180	498,600
Maintenance	228,186	245,000	246,004	254,000
Services	21,965	25,255	31,160	29,415
Capital Outlay	28,554	15,000	32,149	154,000
Total	\$ 1,070,479	\$ 1,219,197	\$ 1,242,185	\$ 1,342,357

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Fleet Services Manager	36	1	1	1
Emergency Vehicle Technician	26	1	2	2
Fleet Services Technician	23	2	1	1
Fleet Inventory Specialist	21	1	1	1
Total		5	5	5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Vehicles in Fleet	152	154	160
Equipment in Fleet	115	118	124
Total Work Orders	1,950	2,000	2,000
<i>Efficiency Measures</i>			
Repeat Repairs	0%	0%	0%
Fleet Uptime	98%	98%	98%
Avg. Hrs. for Preventative Maintenance			
General Fleet	0.75	0.97	1.00
Patrol/Medic Fleet	1.00	0.95	1.00
Apparatus Fleet	13.00	11.50	13.50
<i>Outcome Measures</i>			
Repair Orders Completed	1,200	1,292	1,300
Preventative Maintenance Completed	750	680	700
Total Work Orders Completed	1,950	1,972	2,000

ANNUAL BUDGET

DEPARTMENT: Traffic Control

DIVISION: Public Works

MISSION

The mission of Traffic Control is to provide for the safe and efficient movement of pedestrians, cyclists and vehicular traffic throughout the City. Maintain all types of traffic control devices in a manner that meets or exceeds the requirements of the Texas Manual on Uniform Traffic Control Devices. Provide the public with clear and consistent information and devices to safely travel about the City. Respond promptly to requests and emergency conditions related to traffic control devices associated with traffic signal equipment failures, power outages, storms, and vehicular impacts. Provide safe and efficient school zone marking and flasher system. Provide decorative roadway lighting.

GOALS AND OBJECTIVES

1. Continue to replace/maintain pavement striping on asphalt streets.
2. Replace traffic control signs that do not meet the minimum requirements of the Texas Manual on Uniform Traffic Control Devices.
3. Continue to replace painted pavement markings with buttons.
4. Continue program for replacement of vehicle detection loop sensors with video detection equipment.
5. Continue program to install communication equipment for traffic signals for the secure transmission of video and network communications.
6. Continue program to replace standard street signage with decorative style signage in primary image zones.
7. Begin ownership and maintenance of some roadway lighting along thoroughfares.



ANNUAL BUDGET

Department: Traffic Control

Division: Public Works

Expenditures	Adopted 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	274,691	407,225	407,225	396,672
Supplies	6,997	13,950	17,879	16,700
Maintenance	84,535	82,000	83,859	107,000
Services	599,203	622,090	623,745	680,950
Capital Outlay	192,409	108,500	198,467	235,000
Transfer Out	0	0	0	320,000
Total	\$ 1,157,835	\$ 1,233,765	\$ 1,331,175	\$ 1,756,322

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Traffic Technician	24	3	3	3
Maintenance Worker II	19	4	4	4
Total		7	7	7

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Traffic Signal Heads Maintained	567	596	596
Pavement Markings Maintained (in miles)	73	73	74
Signs Maintained/Installed	8,350	8,350	8,400
Work Orders	650	650	650
Bridge/Street Lights Maintained	58	64	114
Signalized Intersections	33	35	35
School Zone Flashers	35	35	35
<i>Efficiency Measures</i>			
Cost per Sign Maintained/Installed	\$110	\$110	\$110
Work Orders Completed within 7 Days	85%	85%	85%
Traffic Signal Work Orders < 24 hr	70%	70%	70%
<i>Outcome Measures</i>			
Raised Pavement Markings Replaced/Installed	22,000	400	400
Number of Bridge/Street Lights/Ballasts Replaced	N/A	20	20
Number of Signal Bulbs Replaced	N/A	50	50
Signs Replaced	800	800	800
New Signs Installed	30	30	50

ANNUAL BUDGET

DEPARTMENT: Building Inspections

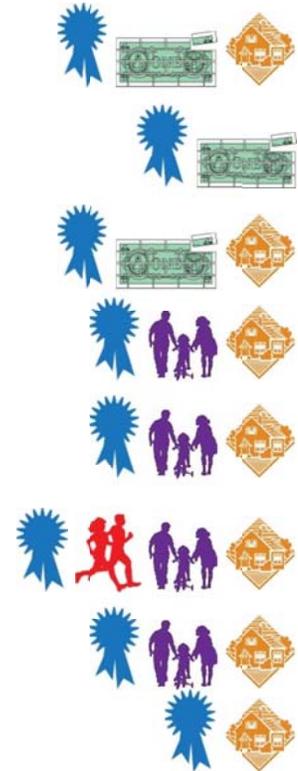
DIVISION: Public Safety

MISSION

The Building Inspections Department administers and enforces the building construction, fire, zoning and property maintenance codes in an effort to ensure a safe, well maintained community and promote quality of life.

GOALS AND OBJECTIVES

1. To perform inspections within one (1) working day of when inspection is requested.
2. To complete the review of commercial building plans within ten (10) working days from date of complete submittal.
3. To complete the review of all non-commercial construction plans within five (5) working days from date of submittal.
4. To be proactive in enforcing the property maintenance code and ordinance by patrolling the neighborhoods on a regular basis.
5. To respond to neighborhood complaints within one (1) working day of receiving the complaint. Resolve complaints within thirty (30) days.
6. Continue to provide educational information on current codes/ordinances to local organizations, HOAs, and residents of Coppell.
7. Continue to provide exceptional customer service to all citizens, contractors and developers.
8. Continue rental property registration and inspection program of single and multifamily dwellings.



ANNUAL BUDGET

Department: Building Inspections

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	618,784	648,716	648,716	723,660
Supplies	11,059	8,535	7,953	17,210
Maintenance	27	100	100	2,400
Services	61,495	68,113	70,197	76,625
Capital Outlay	0	0	0	0
Total	\$ 691,365	\$ 725,464	\$ 726,966	\$ 819,895

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Chief Building Official	38	1	1	1
Residential/Commercial Inspector	27	0	0	2
Commercial Inspector	25	1	1	0
Code Enforcement Officer	25	3	3	3
Plans Examiner	23	0	1	1
Building Inspector	22	1	1	0
Permit Technician	20	0	0	2
Administrative Technician	17	2	2	0
Total		8	9	9

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Commercial Building Permits Issued	688	654	625
New Home Building Permits Issued	121	106	230
Other Residential Building Permits Issued	2,724	2,026	2,300
Residential Inspections	4,217	4,294	4,336
Commercial Inspections	1,477	1,428	1,530
Citizen Complaints Received	171	134	151
Staff Identified Violations	4,053	4,300	4,200
Citations Issued	41	82	75
<i>Efficiency Measures</i>			
Building Permit Approval ≤ 1 Day	75%	78%	85%
Commercial Reviews Completed ≤ 10 Days	75%	78%	86%
Residential Reviews Completed ≤ 3 Days	75%	80%	87%
Complaints Resolved	85%	86%	88%
<i>Outcome Measures</i>			
Building Permits Issued including Rental	3,411	3,692	3,850
Residential Plan Reviews	897	1,004	1,220
Commercial Plan Reviews	125	654	710
Complaints Closed	3,823	3,730	3,800
Court Appearances	56	64	75
Inspections Completed including Rental	5,157	4,562	5,165

ANNUAL BUDGET

DEPARTMENT: Environmental Health

DIVISION: Public Safety

MISSION

Environmental Health protects the health, safety and well-being of the citizens of Coppell, through routine inspection, education, monitoring, investigation and enforcement of food and environmental ordinances.

GOALS AND OBJECTIVES

1. Perform risk based inspections and provide education to all permitted food establishments annually.
2. Facilitate the routine monitoring and testing of all permitted industrial waste users two (2) times annually.
3. Responds within 45 minutes to all emergency calls after-hours pertaining to environmental health and within 24 hours on all routine requests for service.
4. Monitor the routine cleaning and maintenance of all grease interceptors, and permit all waste haulers transporting waste in and out of the City.
5. To provide educational programs to the community regarding environmental health topics.
6. Permit and inspect all public and semi-public pools and spas one (1) time per month during seasonal operation.
7. Provide information via the city webpage regarding all Environmental Health programs.
8. Provide an Integrated Mosquito Management plan to detect, prevent, and control mosquito-borne disease.
9. Monitor the Solid Waste Contract; ensure compliance with the Solid Waste Ordinance.



ANNUAL BUDGET

Department: Environmental Health

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	291,084	299,295	298,295	304,436
Supplies	4,993	22,065	22,065	26,865
Maintenance	36	306	306	206
Services	25,306	29,480	116,194	69,980
Capital Outlay	0	25,000	25,000	0
Total	\$ 321,419	\$ 376,146	\$ 461,860	\$ 401,487

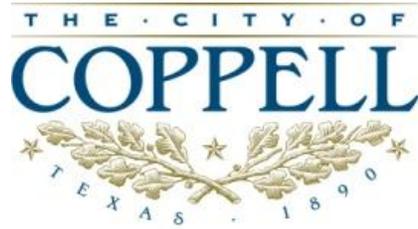
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Environmental Health Officer	35	1	1	1
Environmental Health Specialist	28	0	2	2
Senior Env. Health Sanitarian	26	1	0	0
Environmental Health Sanitarian	23	1	0	0
Total		3	3	3

Performance Measures

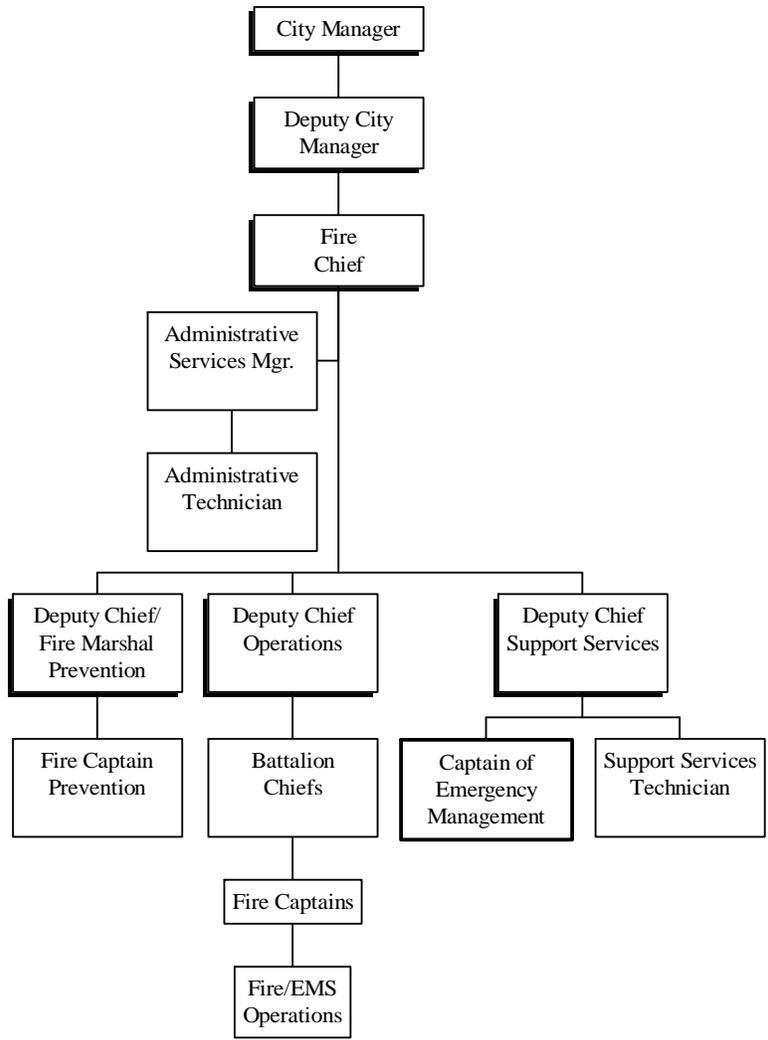
Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Food Permits Issued	169	169	200
Food Inspections Performed	630	630	700
Swimming Pool/Spa Permits Issued	47	47	47
Swimming Pool/Spa Inspections Conducted	222	222	250
Industrial Waste Permits Issued	5	5	5
Waste Hauler Permits Issued	11	11	12
Requests for Information	1,407	1,407	1,550
Requests for Service	369	369	400
Mosquito Traps Issued	169	169	150
Warning Notices Issued	67	67	70
Citations Issued	0	0	2
Consults Conducted	216	230	300
<i>Efficiency Measures</i>			
Complaints Resolved	100%	100%	100%
<i>Outcome Measures</i>			
Number of Complaints Resolved	369	369	400
West Nile Virus Positive Mosquito Sample	8	0	0
Revenue Received	\$60,470	\$60,470	\$60,500

ANNUAL BUDGET



ANNUAL BUDGET

Fire & Life Services Organization Chart



ANNUAL BUDGET

DEPARTMENT: Fire & Life Services

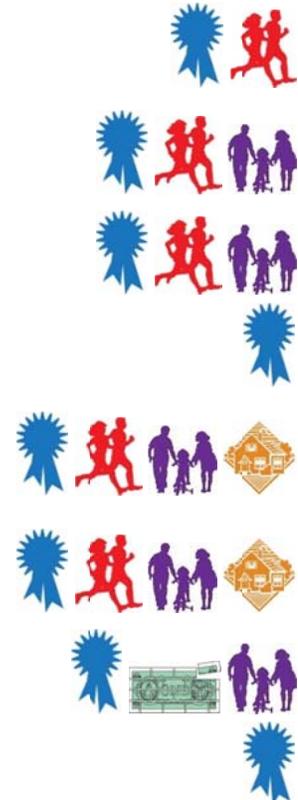
DIVISION: Public Safety

MISSION

The mission of the Coppell Fire Department is to serve the public and our members by preserving and protecting life, property, and environment.

GOALS AND OBJECTIVES

1. Effectively resolve every situation encountered with highly trained, physically fit, professionals who care and treat everyone with dignity and respect.
2. Continue to build a safe community through delivery of exceptional customer services.
3. Maintain requirements for Insurance Services Office (ISO) Class I, Public Protection Classification Rating.
4. Obtain Texas Fire Chief Association's "Best Practices" Designation.
5. Provide effective life safety prevention activities including fire inspections, building inspections, public education programs and pre-incident planning activities.
6. Enhance public partnerships through cooperation with local businesses, groups and organizations.
7. Enhance overall Emergency Management functions and participate in local, regional, state and national organizations.
8. Continue to promote the safety and wellness of all of our members.



ANNUAL BUDGET

Department: Fire & Life Services

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	8,452,425	8,723,021	8,723,021	9,005,157
Supplies	347,377	342,226	378,753	338,861
Maintenance	40,303	39,850	38,975	57,160
Services	425,054	353,858	370,751	383,051
Capital Outlay	236,855	355,142	393,112	1,647,000
Total	\$ 9,502,014	\$ 9,814,097	\$ 9,904,612	\$ 11,431,229

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Fire Chief	46	1	1	1
Deputy Chief/Operations	FD 23	1	1	1
Deputy Chief/Fire Marshal	FD 23	1	1	1
Deputy Chief/Support Services	FD 23	1	1	1
Battalion Chief	FD 21	3	3	3
Fire Captain	FD 18	12	12	12
Fire Captain/Prevention	FD 18	1	1	1
Engineer/Paramedic	FD 15	12	12	12
Firefighter/Paramedic	FD 9	51	51	51
Administrative Services Manager	30	1	1	1
Support Services Technician	21	0	0	1
Administrative Technician I	20	1	1	1
Total		85	85	86

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Total Calls For Service	2,711	2,732	2,700
EMS Calls	1,641	1,678	1,600
Fire Calls	1,070	1,054	1,100
Structure Fires	11	22	16
MVA Calls	134	198	200
Extrication Rescues	4	13	11
Training Hours	N/T	N/T	24,000
Commercial Bldg. Inspections	N/T	N/T	680
Fire Alarm/Sprinkler Tests	N/T	N/T	225
Fire/Life Safety Plan Reviews	N/T	N/T	320
Public Contacts through Educational Events	N/T	N/T	6,500
<i>Efficiency Measures</i>			
Turnout Time (avg. in minutes)	N/T	N/T	1:35
Travel Time (avg. in minutes)	N/T	N/T	3:35
Total Response Times	5:19	5:16	5:10
<i>Outcome Measures</i>			
Number of Community Groups using FDTR	N/T	N/T	21
Property/Contents Saved	N/T	N/T	96%

City of Coppell

ANNUAL BUDGET

DEPARTMENT: Emergency Management

DIVISION: Public Safety

MISSION

The mission of the Coppel Fire Department's Division of Emergency Management is dedicated to making Coppel a more disaster resistant community through mitigation, preparation, and the sustainable delivery of efficient municipal services before, during and after a disaster.

GOALS AND OBJECTIVES

1. Coordinate the maintenance of the City's Emergency Management Plan and the development of supporting guidelines, policies and training.
2. Coordinate continuity of operations planning to ensure the City's delivery of essential services.
3. Promote hazard mitigation efforts through the maintenance and implementation of the City's Mitigation Action Plan.
4. Facilitate programs to educate members of the Coppel community about hazard mitigation and emergency preparedness.
5. Assess the City's capability to respond to and recover from emergencies and disasters and make recommendations to sustain or enhance those capabilities.
6. Identify and pursue funding sources to further the City's hazard mitigation and emergency response capabilities.
7. Ensure the City meets and maintains the statutory obligations and requirements related to emergency preparedness.



ANNUAL BUDGET

Department: Emergency Management

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	128,041	132,465	132,465	137,626
Supplies	5,045	6,545	6,340	8,545
Maintenance	63	6,320	8,518	8,820
Services	14,468	103,326	101,846	87,496
Capital Outlay	9,619	99,024	125,848	247,430
Total	\$ 157,236	\$ 347,680	\$ 375,017	\$ 489,917

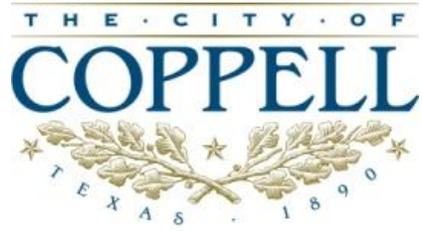
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Captain/Emergency Management	FD 18	1	1	1
Total		1	1	1

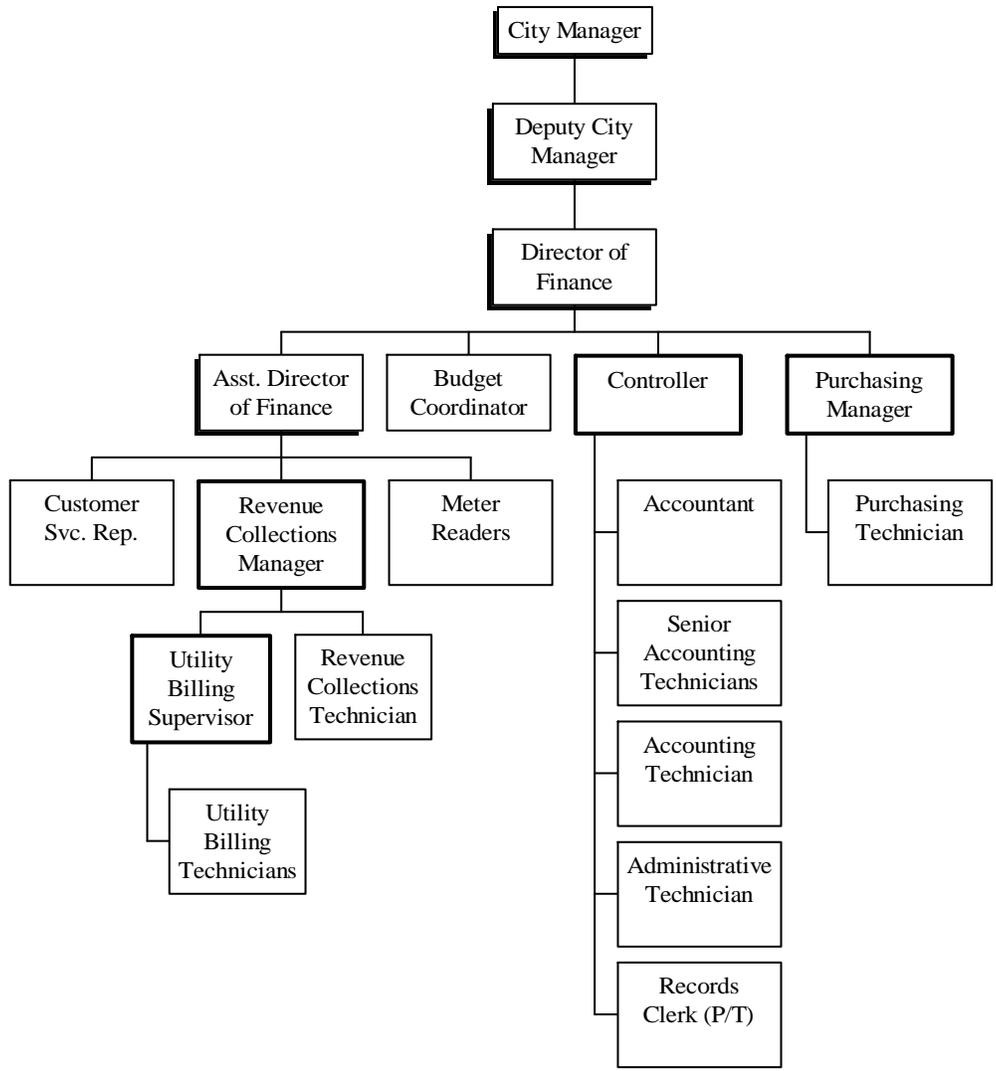
Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
EMP Reviews/Revisions/Updates Completed	N/T	N/T	5
EOC and Outdoor Warning Tests	11	12	12
Training Exercises	0	5	2
Internal Classes	N/T	N/T	3
<i>Efficiency Measures</i>			
Successful Activation of Warning Sirens	100%	100%	100%
<i>Outcome Measures</i>			
Post Incident Analysis of Exercises and Events	N/T	N/T	2
Number of Community Outreach Events	N/T	N/T	4
EM Plan Reviews/Revisions/Updates	N/T	N/T	5
NIMS Compliance	N/T	N/T	90%

ANNUAL BUDGET



Finance Organization Chart



ANNUAL BUDGET

DEPARTMENT: Finance

DIVISION: General Government

MISSION

The Finance Department's function is to collect, disburse, safeguard, invest and maintain records of the City's assets.

Funds are deposited daily by the Finance Department. Purchase orders and payment authorizations are paid weekly. Safeguarding the City's assets is accomplished through internal controls and separation of duties among the finance personnel. Safety of investment principal is the first priority in earning the highest rate of interest on the City's funds. Financial records are kept on a current basis in order to provide City Officials with the information they need to make management decisions.

GOALS AND OBJECTIVES

1. To complete the financial year end audit and submit to Council within established guidelines.
2. Maximize yields on investments while maintaining safety and liquidity.
3. To prepare Comprehensive Annual Financial Report for submittal to the Government Finance Officers Association for the Certificate of Excellence in Financial Reporting Award.
4. Submit the Monthly Financial report to the Mayor and Council by the 20th of the following month.
5. To prepare the Budget Document for submittal to the Government Finance Officers Association for the Distinguished Budget Award.
6. Document Debt Policy, Fund Balance Policy and Capitalization Policy in written format.
7. Implement Cash Handling Certification Program.
8. Implement Other Post-Employment Benefits (OPEB) actuarial valuation for retiree benefits.
9. To prepare the Five Year Plan for Council's review and for long-term sound financial planning.



ANNUAL BUDGET

Department: Finance

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	853,078	877,108	892,108	1,016,252
Supplies	16,113	10,390	10,390	10,475
Maintenance	0	525	525	545
Services	144,169	195,167	199,910	197,229
Capital Outlay	0	5,650	5,650	10,000
Total	\$ 1,013,360	\$ 1,088,840	\$ 1,108,583	\$ 1,234,501

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Director of Finance	46	1	1	1
Assistant Director of Finance	41	1	1	1
Controller	38	0	0	1
Chief Accountant	32	1	1	0
Accountant	30	1	1	1
Budget Coordinator	30	1	1	1
Senior Accounting Technician	27	1	1	2
Accounting Technician	23	1	1	1
Administrative Technician III	23	1	1	1
Records Clerk (P/T)	19	0.5	0.5	0.5
Total		8.5	8.5	9.5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Budgeted Revenue - All Funds	\$93,626,653	\$100,270,276	\$102,474,033
Budgeted Expenditures - All Funds	\$92,630,485	\$97,911,697	\$97,412,894
Funds Maintained	34	35	35
Journal Entries	13,066	13,568	13,700
Accounts Payable Checks	8,696	7,700	6,300
Accounts Payable EFTs	56	1,000	2,500
Invoices Processed	16,612	16,700	16,800
Financial Reports	15	15	15
<i>Efficiency Measures</i>			
Outstanding Debt per Capita	\$2,171	\$2,087	\$1,831
Operating Funds Per Capita Revenue	\$1,841	\$1,803	\$2,602
Operating Funds Per Capita Expenditure	\$1,669	\$2,043	\$2,474
Voided Checks	1.86%	1.00%	1.00%
<i>Outcome Measures</i>			
Bond Rating (Standard & Poors/Moody's)			
GO Bonds	AAA/AAA	AAA/AAA	AAA/AAA
Sales Tax Bonds	AA/Aa3	AA/Aa3	AA/Aa3
Actual Revenue - All Funds	\$124,692,634	N/A	N/A
Actual Expenditures - All Funds	\$124,189,551	N/A	N/A
Weighted Avg. Yield on Investments	0.0994%	N/A	N/A

City of Coppell

ANNUAL BUDGET

DEPARTMENT: Purchasing

DIVISION: General Government

MISSION

The Purchasing Department is accountable for all purchases of supplies, equipment and services and assists all departments in meeting their goals and objectives. The department ensures that all purchases are in compliance with Federal, State and local laws and are within the approved budget. Additionally, the department: prepares and administers all formal bids and is the contract administrator for the City on all contracts; is responsible for the proper disposition of surplus equipment, abandoned and/or confiscated items in accordance with current State Legislation; maintains a library of product information, specifications and is continually attempting to increase the number of potential vendors for supplies, services and equipment; maintain and monitor the New World Purchasing Database; and prepare and maintain data on property control and inventory. The Purchasing Department is also responsible for administering the City's Procurement Card Program.

GOALS AND OBJECTIVES

1. Maximize resources utilizing cooperative purchasing agreements with other governmental entities.
2. Provide purchasing management and support to departments and suppliers in a timely and cost effective manner.
3. To continue to educate all using departments on the legal, moral and ethical basis of purchasing.
4. Converse with using departments to develop a proactive approach to forward planning for the acquisition of supplies, equipment and services.



ANNUAL BUDGET

Department: Purchasing

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	156,709	150,132	150,132	155,948
Supplies	1,003	2,235	1,639	3,385
Maintenance	0	1,085	1,085	1,085
Services	12,863	19,140	19,170	21,460
Capital Outlay	0	0	0	10,000
Total	\$ 170,575	\$ 172,592	\$ 172,026	\$ 191,878

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Purchasing Manager	36	1	1	1
Purchasing Technician	24	1	1	1
Total		2	2	2

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Purchase Orders Issued	5,245	5,000	5,000
Purchasing Trainings Provided	1	4	4
Procurement Card Transactions	2,580	3,000	3,050
Auctions Conducted	3	3	3
<i>Efficiency Measures</i>			
Purchase Orders Amount	\$35,843,144	\$35,000,000	\$36,000,000
Procurement Card Transactions Amount	\$389,204	\$500,000	\$1,000,000
New Interlocal Agreements	N/T	3	5
Purchase Orders Voided	4%	4%	3%
<i>Outcome Measures</i>			
Reduction of POs Due to P-Card Use	2,580	3,000	3,000
Dollars Spent for Contract Vendors	\$1,875,755	\$1,750,000	\$2,000,000
Dollars Spent on Cooperative Purchasing	\$4,915,857	\$4,000,000	\$4,500,000
Revenue from Vending Services	\$2,124	\$3,000	\$3,000
Revenue from Procurment Card Rebate	\$0	\$5,000	\$10,000
Revenue from the Sale of Surplus	\$69,200	\$75,000	\$75,000

ANNUAL BUDGET

DEPARTMENT: Tax Collections

DIVISION: General Government

MISSION

The responsibility of the Tax Department is to verify the inclusion of all taxable property, review property values set by the Dallas and Denton Central Appraisal Districts, monitor exemptions, and productivity valuations thus ensuring the accuracy of the tax roll; submit the tax roll to the City Council for approval, calculate and publish the effective tax rate in accordance with the truth-in-taxation laws, and levy an ad valorem tax based on the rate adopted by the City Council; bill, collect and account for all real and personal property taxes, in accordance with State Property Tax Law; and provide the best possible customer service within and outside the organization.

GOALS AND OBJECTIVES

The objective of this department is to: ensure the accuracy and completeness of the tax roll; and, actively pursue tax collections to maintain the highest collection ratio possible; and strive to provide courteous, accurate, and timely customer service within and outside the organization. These functions are to be performed in strict compliance with the Texas Property Tax Code and the Texas Constitution.

1. To prepare and mail approximately 10,500 current tax statements by October 1, 2014.
2. To electronically send approximately 6,500 tax statements by October 10, 2014.
3. To prepare and mail approximately 4,000 reminder notices by January 15, 2015.
4. To prepare and mail approximately 2,000 delinquent tax statements in February 2015 and May 2015.
5. Mail approximately 1,000 Business Personal Property 33.11 notices in February 2015.
6. To collect at least 99% of the current taxes levied by July 1, 2015.
7. To collect at least 10% of the outstanding delinquent taxes, not including current year delinquents, by September 30, 2015.



ANNUAL BUDGET

Department: Tax Collections

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	87,702	89,942	89,942	151,985
Supplies	3,009	1,100	998	1,100
Maintenance	500	0	0	0
Services	178,721	184,520	184,535	186,400
Capital Outlay	0	0	0	0
Total	\$ 269,932	\$ 275,562	\$ 275,475	\$ 339,485

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Revenue Collections Manager	34	1	1	1
Total		1	1	1

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Tax Accounts			
City	14,530	14,830	14,900
School	17,534	17,834	17,900
Tax Statements Sent			
City	15,800	16,100	16,100
School	18,717	19,017	19,100
<i>Efficiency Measures</i>			
Average Collection Rate on Current Accounts			
City	99.84%	99.73%	99.37%
School	99.55%	99.56%	99.56%
Average Collection Rate on Delinquent Accounts			
City	11.27%	11.27%	11.27%
School	10.28%	10.28%	10.28%
<i>Outcome Measures</i>			
City Tax Rate			
	0.67046	0.63750	0.60649
Collection Revenue on Current Accounts			
City	\$33,165,548	\$33,265,045	N/A
School	\$104,537,276	\$104,850,887	N/A
Collection Revenue on Delinquent Accounts*			
City	(\$53,591)	(\$53,983)	N/A
School	(\$23,472)	(\$22,768)	N/A

*Negative Collections is the result from Appraisal District creating refund to taxpayer

ANNUAL BUDGET

DEPARTMENT: Combined Services

DIVISION: General Government

MISSION

This department funds those expenses that cannot be divided into individual department costs such as general insurance, postage, electrical and water utilities.

GOALS AND OBJECTIVES

1. The goal of Combined Services is to provide cost effective services to the General Fund.



ANNUAL BUDGET

Department: Combined Services

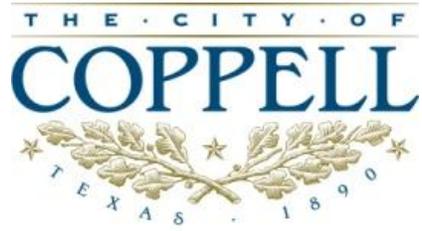
Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	52,117	744,100	744,100	937,312
Supplies	49,200	64,300	64,288	90,500
Maintenance	0	0	0	0
Services	382,578	820,468	1,023,611	939,611
Capital Outlay	0	0	0	0
Transfer Out	3,006,150	75,000	7,567,416	294,604
Total	<u>\$ 3,490,045</u>	<u>\$ 1,703,868</u>	<u>\$ 9,399,415</u>	<u>\$ 2,262,027</u>

Authorized Personnel

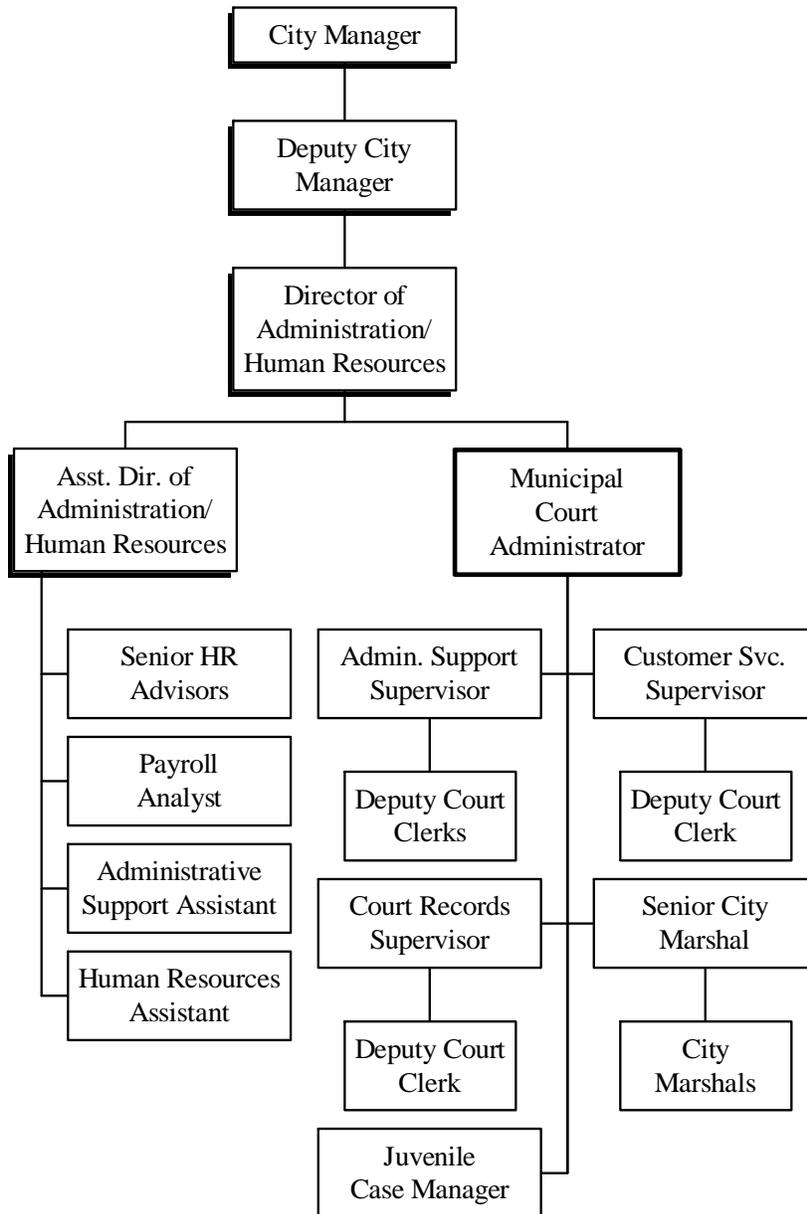
Position/Title	Pay Grade	12-13	13-14	14-15
N/A		0	0	0
Total		<u>0</u>	<u>0</u>	<u>0</u>

ANNUAL BUDGET



ANNUAL BUDGET

Administration/Human Resources Organization Chart



ANNUAL BUDGET

DEPARTMENT: Administration/Human Resources **DIVISION:** General Government

MISSION

The mission of the City of Coppell Human Resources Department is to provide excellent customer service, both internally and externally, with priorities given to integrity and dependability. The Human Resources Department strives to ensure a safe work environment through safety management programs. We offer opportunities for employee development with a variety of training programs designed to enhance skills and personal achievement. We present, with pride, the City's progressive compensation and benefits package to promote and retain quality employees in a diversified workplace.

Above all, our goal is to provide a human approach to human concerns.

GOALS AND OBJECTIVES

1. Provide optimum internal and external service in the area of recruitment and Human Resources related services.
2. Increased education of supervisors and organizational leaders in the areas of employment law with focus on interviewing and recruitment.
3. Provide, with pride, employee payroll and benefit services. Administration of time and attendance program and enhanced departmental training and reporting of FMLA absences.
4. Continued safety awareness through training and development of Employee Safety and Accident Review Committee and City-wide safety training programs for employees.
5. Provide the organization with ADA compliant job descriptions and tools for succession planning.
6. Continued participation with management team in development of quality benefit and wellness programs and administration of those programs and services.
7. Commitment to implementation and administration of the 4C Success program.



ANNUAL BUDGET

Department: Administration/Human Resources

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	808,212	804,772	804,772	836,983
Supplies	6,828	6,000	6,700	6,000
Maintenance	324	630	630	0
Services	407,290	581,102	578,602	513,502
Capital Outlay	20,065	0	23,992	15,000
Total	\$ 1,242,719	\$ 1,392,504	\$ 1,414,696	\$ 1,371,485

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Director of Administration/HR	46	1	1	1
Asst. Dir. of Administration/HR	41	1	1	1
Senior HR Advisor	31	0	3	3
HR Manager	29	1	0	0
HR Analyst	26	2	0	0
Admin. Support Assistant	25	1	1	1
Payroll Analyst	24	1	1	1
HR Assistant	20	1	1	1
Total		8	8	8

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Applications Processed	1,924	2,553	2,600
Employees Terminated	24	29	27
Employees Hired	20	74	80
Workers Comp. Claims Processed	48	29	35
Missed Hours due to Workers Comp	968	950	900
Participants in Wellness Program	326	290	300
Training Activities Offered	20	30	25
Employees Attending Training	135	423	300
<i>Efficiency Measures</i>			
Average Cost per Employee Hired	\$1,000	\$1,400	\$1,500
Turnover Rate	N/T	N/T	10%
<i>Outcome Measures</i>			
Average Days from Vacancy to Employment	24	32	25
Internal Services Rating	N/T	N/T	95%

ANNUAL BUDGET

DEPARTMENT: Municipal Court

DIVISION: Public Safety

MISSION

The Municipal Court is dedicated and committed to promoting the highest standards in customer service, upholding the integrity of the court and building public trust and confidence.

GOALS AND OBJECTIVES

1. Provide an excellent level of customer service to all.
2. Continue to improve the professionalism of the court.
3. Evaluate and enhance collection efforts for fines and costs imposed by the court.



ANNUAL BUDGET

Department: Municipal Court

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	914,694	941,050	941,050	950,663
Supplies	19,383	23,751	26,018	23,018
Maintenance	438	358	358	368
Services	323,428	392,477	393,699	387,572
Capital Outlay	0	61,000	61,000	21,000
Total	\$ 1,257,943	\$ 1,418,636	\$ 1,422,125	\$ 1,382,621

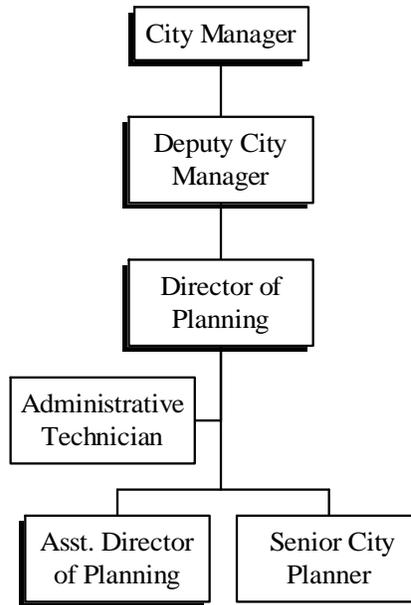
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Municipal Court Administrator	37	1	1	1
Senior City Marshal	PD 12	1	1	1
City Marshal	PD 8	2	2	2
Court Services Supervisor	30	1	1	1
Customer Service Supervisor	29	1	1	1
Court Records Supervisor	29	1	1	1
Juvenile Case Manager	24	1	1	1
Deputy Court Clerk	23	4	4	4
Total		12	12	12

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Cases Filed	10,652	10,962	9,356
Warrants Issued	2,302	2,390	3,240
Cases with Fines Paid/Bond Forfeitures	3,024	3,112	2,264
Case Disposition in 90 days or less	10,920	11,245	9,988
Warrants Disposed	3,135	3,226	3,316
Cases Dismissed	6,057	6,233	5,548
<i>Efficiency Measures</i>			
Cases Disposed in 90 days or less	87%	90%	84%
<i>Outcome Measures</i>			
Customer Service Surveys Rated Excellent	95%	98%	95%
Warrants Cleared	110%	113%	102%
Total Revenue Collected	\$1,590,643	\$1,636,973	\$1,400,664
State Funds	\$539,599	\$555,315	\$420,199
City Funds	\$1,051,044	\$1,081,657	\$980,465

Planning & Zoning Organization Chart



ANNUAL BUDGET

DEPARTMENT: Planning & Zoning

DIVISION: Public Works

MISSION

The Planning Department is responsible for Land Use Development management through the administration of the Zoning Ordinance and Subdivision Regulations, and coordination of the Thoroughfare Plan, Streetscape Plan, other physical development plans, ordinances, policies and procedures of the City. The department also serves as a liaison to the Coppell Planning & Zoning Commission. In addition, Planning is charged with guiding the long term growth of the Community, assisting citizens with planning related inquiries, implementing the *Old Coppell Master Plan*, coordinating proposed developments between applicants and the municipality's Review Committee, providing research and demographic data to the general public, technical and ad-hoc subcommittees, as needed. The department acted as a resource for the *2030 Plan* and is responsible for implementing the *Comprehensive Land Use Plan*.

GOALS AND OBJECTIVES

1. To gather and maintain statistical data which reflects the pulse of the community including population figures, growth projections, and other statistic/demographic information compiled from the decennial census and other sources; estimate size and direction of City growth, and collect various other quantitative data.
2. To recommend changes to development regulations and ordinances resulting in a shortened review process without decreasing quality and accuracy of review, and establishing guidelines for development which set the standard for the area.
3. To develop an improved communications system between developers, citizens, public officials, and appropriate departmental personnel.
4. To bring consistency to all physical development activities of the City, and coordinate and manage the various plan processing, review, recommendation, comment and approval activities of the City.
5. To bring an increased sense of commitment and professionalism to the Planning Department.
6. To monitor implementation of the Comprehensive Plan ensuring zoning, subdivision, and all development proposals conform to the Plan and make necessary adjustments and alterations where needed.
7. To support the Coppell Economic Development Committee in its promotional, review and endorsement process involving development projects.
8. To bring consistency and, eventually, closure to the Dallas/Fort Worth Airport over flight and noise issues.



ANNUAL BUDGET

DEPARTMENT: Planning & Zoning

DIVISION: Public Works

GOALS AND OBJECTIVES (Continued)

9. To implement, as closely as possible, the objectives of the Old Coppel Master Plan, including land uses, street criteria, design guidelines and other elements of the Plan.
10. To engage in whatever planning activity is necessary to bring closure to the North Lake development.



ANNUAL BUDGET

Department: Planning & Zoning

Division: Public Works

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	490,952	498,802	498,802	516,343
Supplies	3,673	6,000	6,000	3,200
Maintenance	0	620	620	620
Services	37,334	28,035	34,818	37,625
Capital Outlay	0	0	0	37,620
Total	\$ 531,959	\$ 533,457	\$ 540,240	\$ 595,408

Authorized Personnel

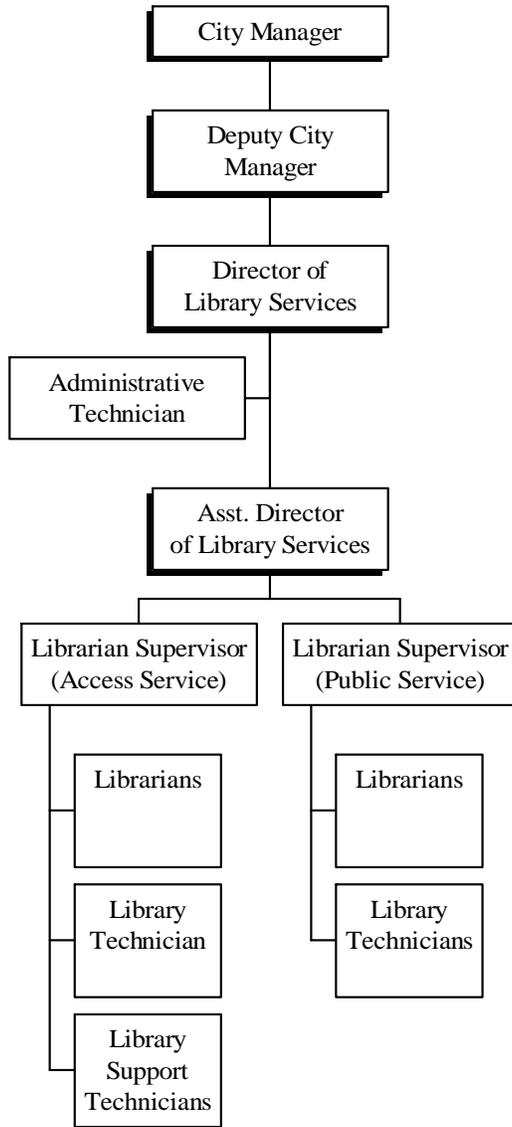
Position/Title	Pay Grade	12-13	13-14	14-15
Director of Planning	46	1	1	1
Assistant Director of Planning	40	1	1	1
Senior City Planner	32	0	0	1
City Planner	27	1	1	0
Administrative Technician III	23	1	1	1
Total		4	4	4

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Planning and Zoning Board Meetings	12	12	12
Replats	12	12	10
Zoning Text Amendements (revised ordinance)	2	4	3
Customer Service in-Person Contacts	422	437	450
Demographic Webpage Hits	4,293	4,300	4,500
Development Advisory Committee Meetings	39	50	53
<i>Efficiency Measures</i>			
City Council Follows Recommendation	97%	97%	95%
Planning Comm. Follows Recommendation	90%	95%	97%
Cases Processed in 60 Days	81%	70%	70%
Cases Processed in 30 Days	11%	15%	20%
Cases Processed in 15 Days w/DRC Approval	10%	10%	5%
Cases Processed in 15 Days w/o DRC Approval	NA	5%	5%
<i>Outcome Measures</i>			
Zoning Cases Processed	34	35	36
Preliminary Plats Processed	7	8	15
Final/Minor Plats Processed	8	10	12
Survey Expectations MET or EXCEEDED	95%	95%	95%

ANNUAL BUDGET

Library Services Organization Chart



City Of Coppell

William T. Cozby Public Library



ANNUAL BUDGET

DEPARTMENT: Library Services

DIVISION: Cultural & Recreational

MISSION

The William T. Cozby Public Library's mission is to nurture and sustain a family community for a lifetime by providing innovative, exceptional service and access to learning, information and enrichment.

GOALS AND OBJECTIVES

1. Implement Coppel 2030 Vision FY14-15 Objectives as prioritized by the City Council.
2. Continue implementation of the Library's 2013-2015 Strategic Plan.
3. Continue collaborative efforts with the CISD and private schools to promote and target library services to middle and high school students.
4. Enhance current marketing strategies through the use of electronic communication methods.
5. Begin construction for the expansion and renovation of the Library facility.
6. Continue to provide access to quality services, including year-round, innovative preschool programs, age-appropriate special programs, summer and winter reading clubs, and special events that encourage the love of reading.
7. Support the 'Friends of the Library' group.
8. Continue to evaluate and streamline workflow processes for greater efficiency and to provide exceptional customer service.



ANNUAL BUDGET

Department: Library Services

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,372,212	1,498,516	1,488,516	1,549,292
Supplies	18,311	22,975	21,193	19,995
Maintenance	2,426	2,100	2,100	2,190
Services	161,525	171,945	223,467	180,555
Capital Outlay	212,077	230,000	239,232	230,000
Total	\$ 1,766,551	\$ 1,925,536	\$ 1,974,508	\$ 1,982,032

Authorized Personnel

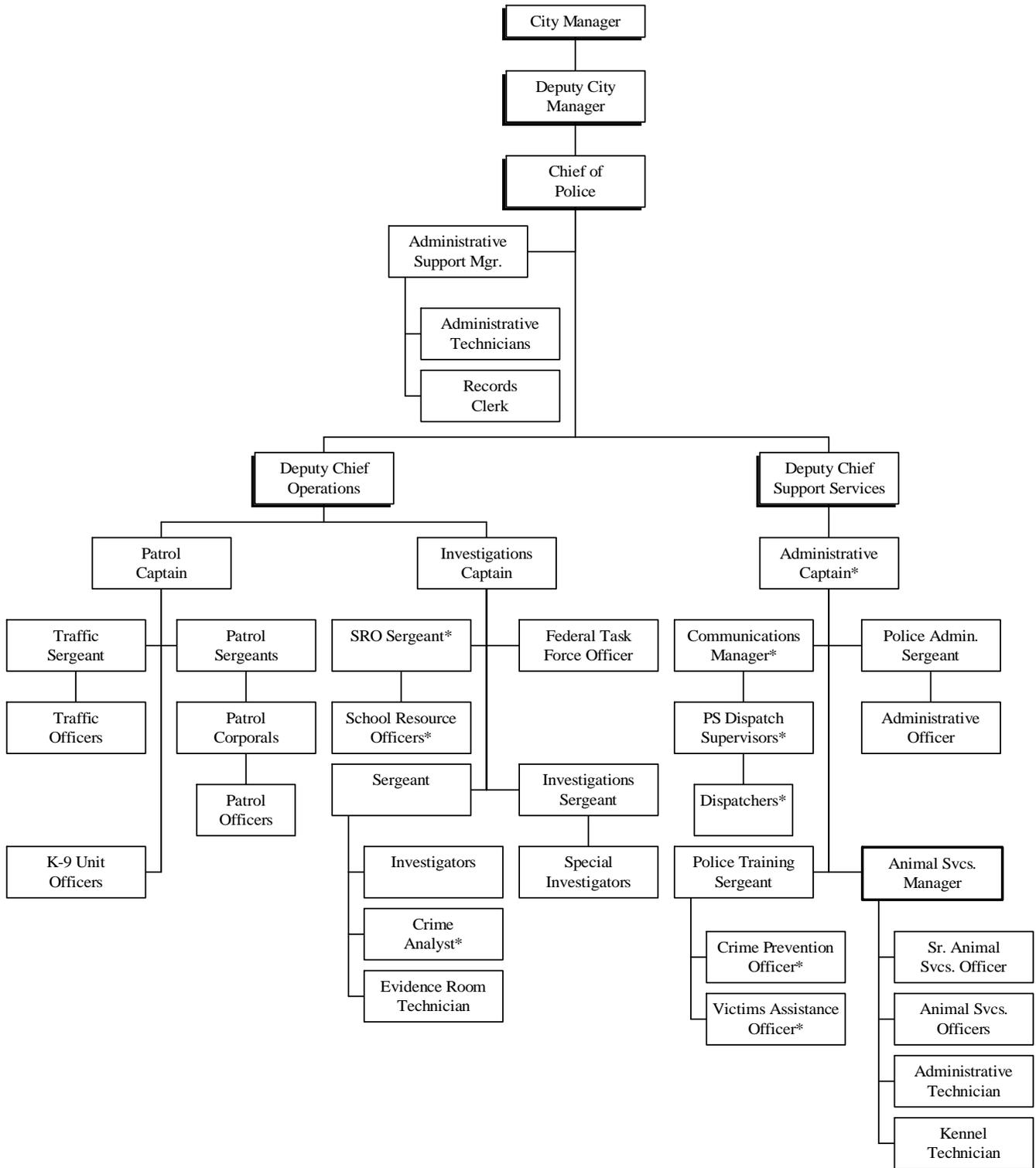
Position/Title	Pay Grade	12-13	13-14	14-15
Director of Library Services	46	1	1	1
Asst. Director of Library Svs.	39	1	1	1
Librarian Supervisor	32	2	2	2
Librarian	27	5.5	5.5	5.5
Administrative Technician III	23	1	1	1
Library Technician	24	3	3	3
Library Support Technician	18	0	0	7.5
Library Clerk	13	7.5	7.5	0
Total		21	21	21

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Library Circulation Total	632,144	577,545	597,871
Customer Contacts	308,824	294,759	303,602
Reference Questions	22,998	22,280	22,948
<i>Efficiency Measures</i>			
Net Cost per Capita	\$42.24	\$38.92	\$48.11
Net Cost per Circulation	\$2.65	\$2.67	\$3.24
Average Daily Visits	875	829	854
<i>Outcome Measures</i>			
Circulation per Capita	15.94	14.64	14.86
Circulation per FTE	30,836	28,174	29,018

ANNUAL BUDGET

Police Organization Chart



*Employees are funded out of Crime Control District

ANNUAL BUDGET

DEPARTMENT: Police

DIVISION: Public Safety

MISSION

The mission of the Coppell Police Department is to maintain a safe and peaceful community environment by providing effective and efficient law enforcement services through community partnerships, community education, and quality public service.

GOALS AND OBJECTIVES

The Coppell Police Department is committed to a partnership in a community whose quality of life is enhanced by exemplary public service. Meeting the needs and concerns of our community is accomplished through visionary leadership, progressive training, professional development and community participation. This commitment to quality of life within our community will be accomplished by achieving the following objectives in fiscal year 2014-2015.

1. Realizing that our efforts at providing quality public service in order to sustain a safe community, the Department will continue to emphasize the importance of leadership development at all levels of our organization, especially with the first line supervisors. The expectations of behaving in a manner that **Makes it Better, Exceeds Expectations, and Demonstrates a Servant's Heart** will be the standard on how we behave. Everything the Department does as far as service to our community and each other will be built on this foundation.
2. In an effort to maintain a safe traveling environment for our community, the Department will continue to focus on traffic enforcement by concentrating efforts on intersections with a high rate of vehicle accidents, streets with heavy traffic congestion, and maintaining manageable traffic flow. Traffic enforcement will be based on:
 - a. Developing directed efforts for traffic enforcement throughout the city, taking into account, the number of accidents and complaints at various locations.
 - b. Traffic contacts in school zones for the protection of our younger citizens.
 - c. Maintain traffic enforcement and direction to correspond to the needs identified by the department, citizens and other city departments.
3. The members of the Department will strive to utilize community problem-oriented policing to identify and proactively address crime and community problems. We will constantly assess safety in our community through various means, including providing routine analysis reports to elected officials and citizens. We will continue to focus on quality personnel, training, and equipment to provide our citizens the best public safety services possible.



ANNUAL BUDGET

DEPARTMENT: Police

DIVISION: Public Safety

GOALS AND OBJECTIVES (Continued)

4. **Seventy-five to eighty percent of the criminal offenses and traffic offenses committed in Coppell are committed by persons that do not live in Coppell. This requires a regional approach to crime analysis and problem solving. Our Crime Analyst will provide predictive analytics from relevant data drawn from the Coppell Community as well as surrounding communities which all have an impact on traffic and crime in Coppell. This information will be used by officers to solve problems and to more efficiently and effectively deploy resources in an effort to deter and prevent crime.**



In the November 2007 election, the citizens of Coppell chose to pass a Crime Prevention District sales tax that will allow the City and Police Department to fund and support the School Resource Officer program, the Community Services program and the Patrol Prevention program.

Twenty-seven (27) positions under the Police Department, including salaries and capital for the Police Patrol fleet, are now funded out of the Crime Prevention District.

ANNUAL BUDGET

Department: Police

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	5,817,515	6,068,384	6,068,384	6,182,162
Supplies	117,319	101,324	159,049	96,095
Maintenance	14,924	60,172	24,428	64,172
Services	715,553	691,423	832,882	765,317
Capital Outlay	337,034	245,760	209,079	0
Total	\$ 7,002,345	\$ 7,167,063	\$ 7,293,822	\$ 7,107,746

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Chief of Police	46	1	1	1
Deputy Police Chief	PD 23	2	2	2
Police Captain	PD 21	2	2	2
Police Sergeant	PD 15	9	9	9
Police Corporal	PD 10	5	4	4
Police Officer	PD 8	34	35	35
Administrative Services Manager	30	1	1	1
Evidence Room Technician	24	0	1	1
Administrative Technician III	23	1	1	1
Administrative Technician I	20	1	1	1
Records Clerk	19	1	1	1
Total		57	58	58

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Calls for Service	14,405	14,100	15,100
911 Calls Received	14,253	15,296	15,500
Traffic Contacts	12,913	10,744	11,000
Cases Received	2,088	1,904	2,100
Cases Assigned	1,269	1,276	1,300
Alarm Calls	2,855	2,794	2,500
<i>Efficiency Measures</i>			
Average Daily Calls for Service	39.46	37.74	37.74
Cases Cleared	29%	26%	26%
<i>Outcome Measures</i>			
Citations Issued	8,267	7,000	7,500
Adult Arrests	875	742	810
Juvenile Arrests	34	29	30
Accidents	241	354	310
Cases Cleared	325	320	320

ANNUAL BUDGET

DEPARTMENT: Animal Services

DIVISION: Public Safety

MISSION

The Animal Services unit of the Coppell Police Department and the Animal Adoption Center are committed to achieving a standard of excellence in customer service, humane care of domesticated animals, wildlife and effective, efficient operations to the community. This will be accomplished through teamwork, commitment to service and public education.

GOALS AND OBJECTIVES

1. Provide a fully operational animal services facility for adoptions and a holding facility for stray animals.
2. Respond to calls for service in a timely manner.
3. Provide educational programs to the community regarding responsible pet ownership and other animal services related issues.
4. Raise citizen awareness with regards to sharing space with wildlife.
5. Develop a positive visible presence in the community.
6. Improve the quality of care provided to animals in the shelter.
7. Communicate effectively and timely within the shelter.



ANNUAL BUDGET

Department: Animal Services

Division: Public Safety

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	332,999	340,454	340,454	399,667
Supplies	13,297	15,390	17,345	15,390
Maintenance	675	2,250	2,250	2,250
Services	22,241	30,225	30,225	30,975
Capital Outlay	62,838	38,400	42,764	0
Total	\$ 432,050	\$ 426,719	\$ 433,038	\$ 448,282

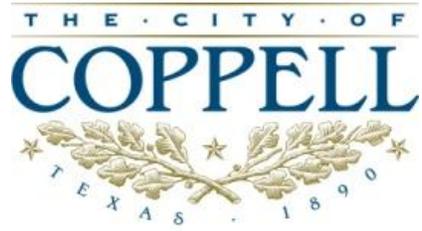
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Animal Services Manager	32	1	1	1
Senior Animal Services Officer	23	1	1	1
Animal Services Officer	21	2	2	2
Kennel Technician	19	0	0	1
Administrative Technician I	20	1	1	1
Total		5	5	6

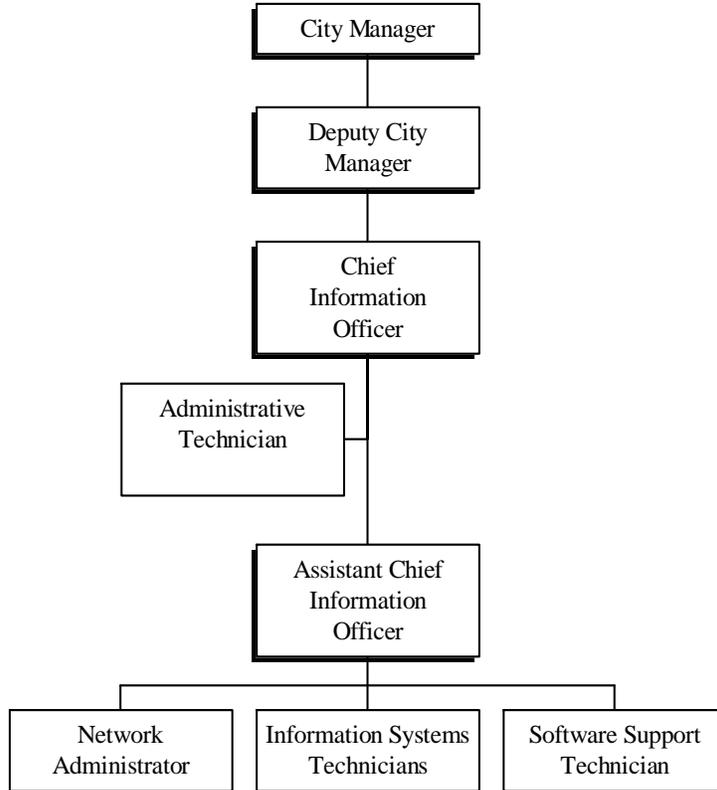
Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Calls for Service	2,698	2,322	2,500
Animals Impounded	408	392	450
Animals Registered	2,045	2,040	2,100
<i>Efficiency Measures</i>			
Facility Occupancy	65%	60%	71%
Average Cost per Animal per Day	\$12	\$12	\$12
Animal Adoption Rate	69%	71%	63%
<i>Outcome Measures</i>			
Animals Adopted	192	175	190
Animals Owner Redeemed	131	144	150
Cost Recovered through Various Fees	\$37,165	\$39,121	\$41,000
Citations Issued	36	52	65

ANNUAL BUDGET



Information Systems Organization Chart



ANNUAL BUDGET

DEPARTMENT: Information Systems

DIVISION: General Government

MISSION

It is the mission of the Information Systems Department to provide and maintain all the information technology for the governing body of the City of Coppell. These facilities include voice, data, and video systems and the information maintained within those systems. This Department coordinates the overall direction of technology and communications as needs arise from other departments or divisions and directional Boards, Commissions, or Committees.

GOALS AND OBJECTIVES

1. Provide and maintain a computer network designed for information sharing and storage. This network shall provide the necessary levels of access to all authorized users, while maintaining adequate levels of security to protect the network and the information from unauthorized access. 
2. Provide the citizens of Coppell a meaningful information system that will communicate the workings of their local government in a timely and complete manner. This will be accomplished through a variety of electronic media including Government Access Cable Television, Automated Telephone Notification and the Internet. 
3. Provide city government offices with a complete and integrated telephone system capable of handling day-to-day operations as well as meet needs in an emergency situation. 
4. Provide city staff more efficient modes of operation through staff support and maintenance of the technology infrastructure with established standards and procedures. 

ANNUAL BUDGET

Department: Information Systems

Division: General Government

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	673,580	732,932	732,932	780,120
Supplies	142,417	62,900	672,882	158,903
Maintenance	350,932	436,053	443,904	545,785
Services	436,151	549,626	590,560	717,074
Capital Outlay	776,485	451,616	900,907	160,000
Total	\$ 2,379,565	\$ 2,233,127	\$ 3,341,185	\$ 2,361,882

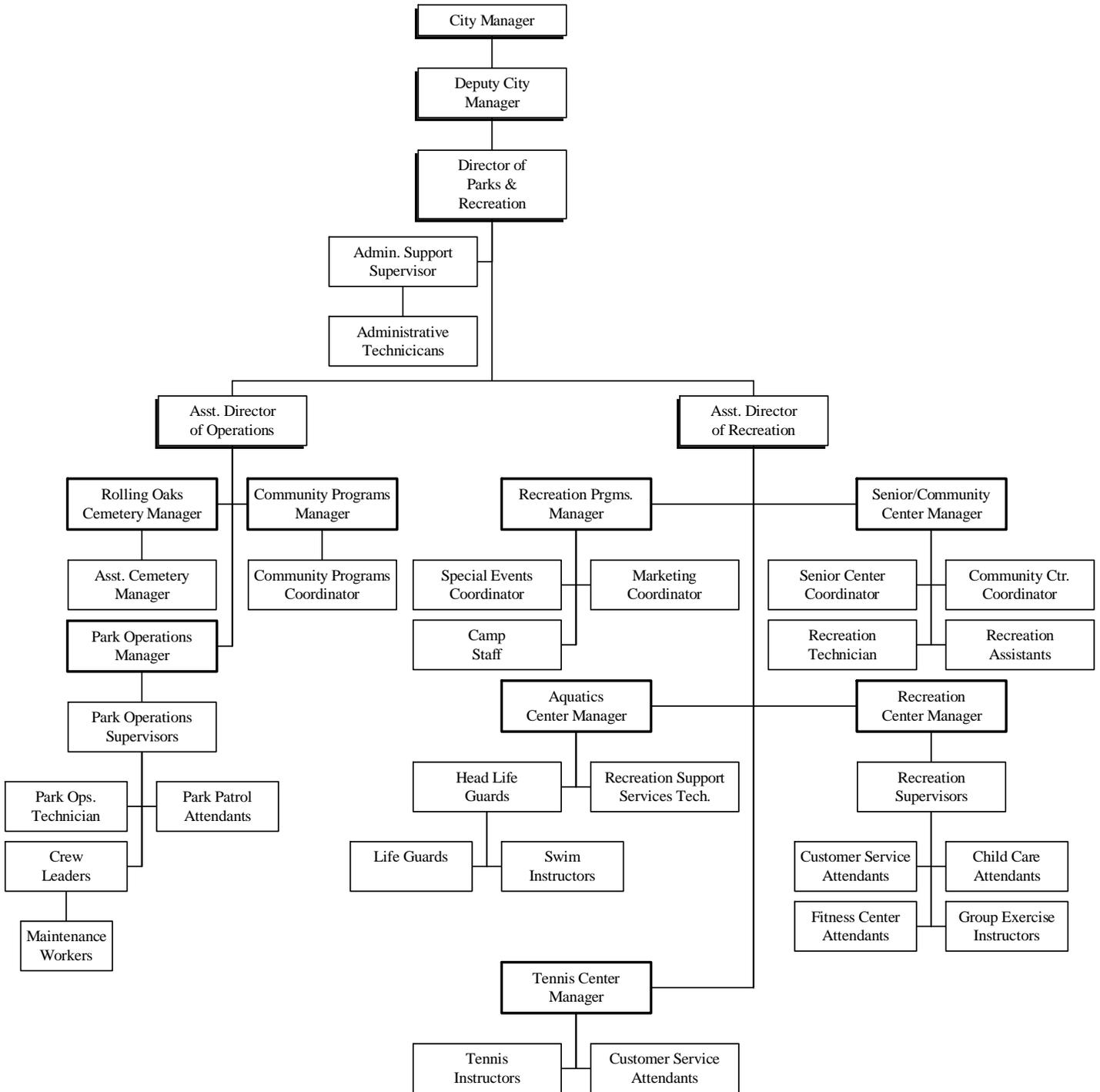
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Chief Information Officer	46	0	1	1
Director of Information Systems	41	1	0	0
Asst. Chief Information Officer	39	0	1	1
Information Systems Manager	33	1	0	0
Network Administrator	30	1	1	1
Information Systems Technician	27	2	2	2
Systems Support Technician	27	1	1	1
Administrative Technician III	23	1	1	1
Total		7	7	7

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Service Requests Received	1,500	1,500	1,500
Budgeted Special Projects Managed	\$972,000	\$233,000	\$233,000
Unbudgeted Special Projects Managed	\$120,000	\$0	\$0
<i>Efficiency Measures</i>			
Help Tickets Resolved on 1st Visit	50%	60%	60%
Calls Resolved within IT's Scheduled Time	95%	95%	95%
Network Uptime	97%	97%	97%
Unscheduled Network Downtime	3%	3%	3%
<i>Outcome Measures</i>			
Budget for Supplies/Maintenance	\$493,349	\$1,116,786	\$704,688
Budget for Operations/Professional Svcs.	\$436,151	\$590,560	\$717,074
Budget for Upgrades/New Capital Items	\$776,485	\$900,907	\$160,000

Parks & Recreation Organization Chart



City Of Coppell Parks & Recreation



ANNUAL BUDGET

DEPARTMENT: Parks Administration

DIVISION: Cultural & Recreational

MISSION

The aim of the Parks Administrative division is to maintain responsible stewardship of natural and allocated resources to promote quality recreational and educational opportunities that enhance the overall health of individuals and the community.

GOALS AND OBJECTIVES

1. Perform administrative duties for the department of Parks and Recreation, which includes Parks, Senior Services, Recreation, Cemetery Services, Community Programs, and Athletic Programs, as well as clerical and liaison support for the Parks and Recreation Board, Youth Sports Council, and Keep Coppel Beautiful.
2. Develop a departmental budget and authorize expenditures; develop and coordinate department goals and objectives; communicate with the public matters related to Parks and Recreation facilities, programming, and beautification.
3. Annually review and update the Parks, Recreation, and Open Space Master Plan.
4. Review opportunities, develop, and submit appropriate grant applications for park development and/or activities.
5. Coordinate and monitor the operation of the Aquatic and Recreation Center, Senior and Community Center, and Tennis Center.
6. Develop a world-class park system through expanded trails and park improvements.
7. Provide quality Cemetery Services and products.
8. Implement the Risk Management Plan department-wide.
9. Promote and maintain the cultural values of the city.



ANNUAL BUDGET

Department: Parks Administration

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,079,493	1,193,060	1,193,060	1,228,520
Supplies	27,379	27,245	37,022	27,245
Maintenance	842	3,265	2,765	3,265
Services	247,880	318,380	330,999	298,450
Capital Outlay	9,566	67,500	77,388	0
Total	\$ 1,365,160	\$ 1,609,450	\$ 1,641,234	\$ 1,557,480

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Director of Parks and Recreation	46	1	1	1
Assistant Director of Operations	39	1	1	1
Assistant Director of Recreation	39	1	1	1
Parks Operations Manager	31	1	1	1
Parks Operations Supervisor	28	2	2	2
Recreation Programs Manager	31	1	1	1
Recreation Marketing Coordinator	29	0	1	1
Recreation Supervisor	24	1	0	0
Special Events Coordinator	28	1	1	1
Admin. Support Supervisor	27	1	1	1
Administrative Technician II	21	0	0	1
Administrative Technician I	20	2	2	1
Total		12	12	12

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Completion of Annual Strategic Goals	N/T	15	15
Special Event Applications	N/T	N/T	35
Special Park Use Applications	N/T	N/T	40
<i>Efficiency Measures</i>			
Customer Service Satisfaction	N/T	N/T	90%
Park Acres per Thousand Residents	14.2	14.2	13.8
<i>Outcome Measures</i>			
Safety in the Parks Satisfaction	N/T	N/T	94%
Quality of the Parks Satisfaction	N/T	N/T	93%

ANNUAL BUDGET

DEPARTMENT: Parks

DIVISION: Cultural & Recreational

MISSION

The Parks division's mission is to serve the needs of the citizens of Coppel by providing superior quality maintenance and service to parks, park patrons, municipal facilities, medians and right of ways; provide the best quality customer service available preparing athletic fields for the participants; and strive to have every field safe and playable for every scheduled event.

GOALS AND OBJECTIVES

1. Provide support and maintenance on 450 acres of park land at 20 different locations throughout the City.
2. Provide liaison support to the Coppel Sports Council to coordinate athletic needs and events.
3. Develop and implement a comprehensive annual plan for ballfield and turf management.
4. Continue annual plan strategy through the Sports Council that will allow better management of athletic facilities and turf.
5. Continue monthly safety inspections of all playgrounds.
6. Continue a preventative maintenance program, painting and servicing of all park facilities.
7. Develop and implement an employee training and incentive plan.
8. Review the application of chemical weed control in all parks, medians, and municipal grounds to improve turf quality and reduce maintenance costs.
9. Promote and provide opportunities for individuals and groups to get involved in service and learning activities that enhance and improve the community and parks.



ANNUAL BUDGET

Department: Parks

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,560,864	1,575,615	1,575,615	1,673,716
Supplies	216,192	231,715	238,155	246,085
Maintenance	455,834	493,149	512,499	495,086
Services	458,800	544,728	551,455	489,315
Capital Outlay	1,348,167	126,500	758,702	121,000
Total	\$ 4,039,857	\$ 2,971,707	\$ 3,636,426	\$ 3,025,202

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Crew Leader	25	6	6	6
Parks Operations Technician	19	1	1	1
Maintenance Worker II	19	2	2	3
Maintenance Worker I	18	17	17	16
Parks Patrol Technician	10	1	1	1
Total		27	27	27

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
CRDC/Captital Projects	4.00	5.00	4.00
Requests for Athletic Field Use	12.00	15.00	12.00
Employee Accidents/Injuries	12	13	10
Participant Accidents/Injuries	60	63	58
<i>Efficiency Measures</i>			
Service Delivery Satisfaction	N/T	N/T	90
Reduction in Accidents/Injuries	5%	5%	5%
<i>Outcome Measures</i>			
Completed Projects	4	5	5
Project Expenditures	N/T	N/T	N/T
New Development Manhour Increase	N/T	N/T	N/T

ANNUAL BUDGET

DEPARTMENT: Senior Adult Services

DIVISION: Cultural & Recreational

MISSION

The Senior Adult Services division is dedicated to the enhancement of each senior's life by offering quality services and life-long learning opportunities that enrich and enhance the quality of life of the participants, allowing for positive feelings of self-worth by reinforcing the belief that age has no boundaries and that each person has a vital role in their community.

GOALS AND OBJECTIVES

1. Develop meaningful opportunities that teach skills through a variety of activities.
2. Promote a continued lifestyle of health and wellness to ensure a better quality of life.
3. Encourage opportunities for interactions with the community and other participants in order to fulfill socialization needs.
4. Provide leadership opportunities that allow participants to use their interests and life experiences.
5. Offer quality programs and services that contribute to each person's mental, physical, and social well-being.
6. Design a program scope that encourages continued independence of the participants.



ANNUAL BUDGET

Department: Senior Adult Services

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	266,051	310,611	310,611	334,749
Supplies	23,231	36,140	43,848	37,520
Maintenance	320	2,000	2,000	3,750
Services	87,019	167,034	160,034	146,614
Capital Outlay	0	0	0	78,000
Total	\$ 376,621	\$ 515,785	\$ 516,493	\$ 600,633

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Senior/Community Ctr. Manager	30	1	1	1
Senior Center Coordinator	26	1	1	1
Community Center Coordinator	23	1	1	1
Recreation Technician	22	0	0	1
Recreation Assistant	16	0	0	0.5
Senior Center Attendant	11	1	1.5	0
Seasonal Staff	10	0.75	0.25	0.5
Total		4.75	4.75	5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Activities Offered	1,800	1,950	2,050
Members	N/T	1,200	1,400
Facility Rentals	60	120	150
<i>Efficiency Measures</i>			
Costs Recovered	N/T	9%	10%
<i>Outcome Measures</i>			
Program "Make" Rate	N/T	85%	90%
Senior Center Attendance	N/T	14,300	14,600

ANNUAL BUDGET

DEPARTMENT: Recreation

DIVISION: Cultural & Recreational

MISSION

The Recreation division's purpose is to provide for the mental and physical well-being of the citizens by offering recreational classes, programs, activities, and events for youth and adults, based on the desires of the population.

GOALS AND OBJECTIVES

1. Plan, develop and coordinate a comprehensive passive and active recreation program for youth and adults in the community.
2. Plan, develop and implement the successful business plan for the Coppell Aquatic and Recreation Center.
3. Plan, develop, and implement a full-service summer youth camp program as well as camps during school breaks.
4. Plan and implement various special events throughout the year.



ANNUAL BUDGET

Department: Recreation

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,357,838	1,626,264	1,626,264	1,427,864
Supplies	99,873	118,003	118,707	96,940
Maintenance	55,256	95,850	106,009	131,350
Services	489,157	620,287	596,146	532,970
Capital Outlay	177,808	50,000	74,010	76,000
Total	\$ 2,179,932	\$ 2,510,404	\$ 2,521,136	\$ 2,265,124

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Aquatics Center Manager	30	1	1	1
Recreation Center Manager	30	1	1	1
Recreation Supervisor	27	3	3	3
Recreation Support Serv. Tech.	24	1	1	1
Aquatics Coordinator	23	0	1	1
Head Lifeguard (FT)	18	2	2	2
Customer Service Att. (PT)	15	1.5	3	2.5
Childcare Attendant (PT)	15	1	0.5	1
Fitness Center Attendant (PT)	14	1.5	1	1
Seasonal Staff*	10	24.7	23.77	20.77
Total		36.7	37.27	34.27

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Members (Regular, Employee & Corporate)	7,555	7,850	7,900
Day and Guest Passes	20,788	22,000	22,500
Recreation Class Participants	2,800	2,850	2,900
Swim Class Participants	2,416	2,550	2,600
Fitness Class Participants	N/T	20,000	21,000
Day Camp Participants	1,574	1,600	1,620
Facility Rentals	622	600	615
<i>Efficiency Measures</i>			
Costs Recovered	84%	80%	80%
<i>Outcome Measures</i>			
Recreation Center Attendance	158,440	198,000	200,000
Program "Make" Rate	80%	75%	75%

ANNUAL BUDGET

DEPARTMENT: Athletic Programs

DIVISION: Cultural & Recreational

MISSION

The mission of the Athletic Programs division is to promote and develop the growth of tennis to all Coppell residents and participants by offering quality programs, facilities, and customer service.

We also provide quality adult athletic league programs that are fun, safe, and promote the physical well-being of the participants.

GOALS AND OBJECTIVES

1. Plan and coordinate a variety of tennis leagues to interest a wide range of players.
2. Provide quality tennis facilities and equipment for rentals, including courts, the backboard practice court, and tennis ball machines.
3. Develop and maintain excellent Tennis Pro Shop operations including sales of equipment, apparel, concessions, and racquet stringing services.
4. Continue to plan, develop, and implement tennis classes and camps to meet the needs of youth and adult participants.
5. Continue to offer and host youth and adult sanctioned and non-sanctioned tennis tournaments.
6. Continue to foster positive relationships with Coppell schools to increase youth participation at the Tennis Center.
7. Partner with the "Tennis in Coppell" organization to promote and host various tennis programs and events at the Tennis Center.
8. Plan and coordinate various adult athletic leagues throughout the year at City facilities, including slow-pitch softball, basketball, and soccer.



ANNUAL BUDGET

Department: Athletic Programs

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	225,529	327,619	327,619	333,403
Supplies	33,956	41,410	41,426	45,720
Maintenance	758	300	300	2,800
Services	56,659	87,135	86,678	115,030
Capital Outlay	24,476	0	7,100	0
Total	\$ 341,378	\$ 456,464	\$ 463,123	\$ 496,953

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Tennis Center Manager	29	1	1	1
Tennis Instructors (PT)	23	1	1	1
Customer Svc. Attendants (PT)	15	1	1	1
Seasonal Staff	10	2.62	2.62	2.62
Total		5.62	5.62	5.62

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Tennis Class Participants	993	1,200	1,320
Tennis Center Special Events	N/T	12	15
Tennis Court Rentals	1,281	2,700	2,800
Adult Athletic League Teams	N/T	76	80
Adult Athletic League Participants	N/T	1,140	1,200
<i>Efficiency Measures</i>			
Costs Recovered - Tennis Center	N/T	65%	75%
Direct Costs Recovered - Adult Athletics	N/T	100%	100%
<i>Outcome Measures</i>			
Program "Make" Rate - Tennis Center	N/T	75%	75%
Program "Make" Rate - Adult Athletics	N/T	100%	100
Tennis Center Attendance	N/T	16,000	18,200

ANNUAL BUDGET

DEPARTMENT: Community Programs

DIVISION: Cultural & Recreational

MISSION

The aim of this division is to provide community programs that promote a healthy and livable community and environment through public education, outreach, engagement, and involvement.

GOALS AND OBJECTIVES

1. Plan, develop, and coordinate community programs throughout the year involving schools, businesses, and faith-based and civic organizations as partners in sustainability practices to protect the environment.
2. Coordinate the Keep Coppel Beautiful Board and programs to fulfill the KCB mission to involve individuals and businesses throughout the community to promote education and activities that encourage waste reduction, litter prevention, beautification, and environmental sustainability.
3. Oversee the volunteers, maintenance, site, and programs at the Coppel Community Garden and Coppel Farmers Market.
4. Manage the Biodiversity Education Center at the Coppel Nature Park and coordinate stakeholders.
5. Plan, develop and implement an environmental education outreach for the residents.
6. Communicate accurate and pertinent information about the residential recycling services, ecoCoppel, and community programs through City Website, Community Cable, City Desk, Coppel Clips, social media, and media releases.



ANNUAL BUDGET

Department: Community Programs

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	154,883	158,346	158,346	160,463
Supplies	8,307	14,279	14,956	14,459
Maintenance	1,124	9,142	9,142	5,142
Services	46,223	53,210	54,240	82,885
Capital Outlay	0	0	0	0
Total	\$ 210,537	\$ 234,977	\$ 236,684	\$ 262,949

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Community Prgms. Manager	35	0	1	1
Community Prgms. Supervisor	28	1	0	0
Community Prgms. Coordinator	27	1	1	1
Total		2	2	2

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Volunteers Managed	2,148	3,500	3,500
Programs Offered	48	65	65
Keep Coppell Beautiful Meetings	9	9	9
Media Releases	56	75	75
<i>Efficiency Measures</i>			
Savings from of Volunteer Hours	\$150,000	\$200,000	\$200,000
<i>Outcome Measures</i>			
Education/Program Satisfaction	99%	99%	99%
Program Participants	10,000	25,000	25,000
Residential Recycling Participation	66%	66%	66%
Media Column Inches	1,048	1,500	1,500

ANNUAL BUDGET

DEPARTMENT: Biodiversity Education Center **DIVISION:** Cultural & Recreational

MISSION

The purpose of the Biodiversity Education Center is to be a unique, adaptable, sustainable facility that will inspire passion for our local and global environment, promote community involvement, and create life-long learning opportunities by incorporating engaging outdoor activities and innovative technologies that will provide fun, hands-on experiences where people of all ages can explore, learn, share and celebrate nature.

GOALS AND OBJECTIVES

1. Manage the Biodiversity Education Center at the Coppel Nature Park as a city facility.
2. Coordinate and schedule the programming of the Biodiversity Education Center with the various community stakeholders.
3. Oversee the personnel, instructors, volunteers, maintenance, site, and programs.
4. Promote collaboration between environmental education and natural resource organizations and the community.



ANNUAL BUDGET

Department: Biodiversity Education Center

Division: Cultural & Recreational

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	-	-	-	12,500
Supplies	-	-	-	20,500
Maintenance	-	-	-	0
Services	-	-	-	14,880
Capital Outlay	-	-	-	0
Total	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 47,880</u></u>

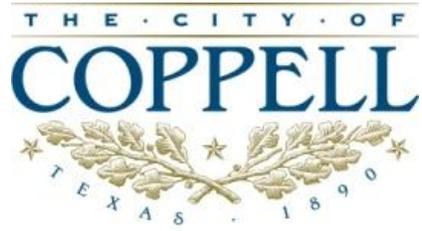
Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Seasonal Staff	10	0	0	0.25
Total		<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0.25</u></u>

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Volunteers Managed	N/A	N/A	25
Programs	N/A	N/A	48
Volunteer Hours	N/A	N/A	1,000
Staffing Hours	N/A	N/A	1,120
<i>Efficiency Measures</i>			
Solar Energy Generated kWh/day	N/A	N/A	60
<i>Outcome Measures</i>			
Facility Use Satisfaction	N/A	N/A	99%
Program Participants	N/A	N/A	3,500
Hours Utilized	N/A	N/A	2,000
Solar Energy Usage	N/A	N/A	50%

ANNUAL BUDGET



ANNUAL BUDGET



Water and Sewer Fund

The Water and Sewer Fund accounts for the maintenance and upkeep of the City’s water and wastewater system, as well as the purchase of water and wastewater services through the City of Dallas and the Trinity River Authority.

There are six divisions within the Water and Sewer Fund: Utility Operations, Utility Billing, Combined Services, Direct Costs of Water Sold, Direct Costs of Sewer Treated and the Debt Service.

Current Water Rates:

First 1,000 Gallons (min.)	\$12.00	Over 1,000 Gallons	\$2.60 per 1,000 Gallons	
Conservation Water Rate June 1 – October 31				
First 1,000 Gallons (min.)	\$12.00	1,001 – 25,000	\$2.60 per 1,000 Gallons	25,000 +
\$3.25 Per 1,000 Gallons	Commercial: Based on Meter Base Rate at \$2.60 per 1,000 gallons			
Note: This is the twentieth (20) consecutive year without a rate increase.				

Source and Quality:

After being treated, the water is pumped into a 54" pipeline that serves Coppell, Irving, Dallas Fort Worth (DFW) Airport, Lewisville and Flower Mound. From the pipeline, Coppell receives water in two separate ground storage tanks (one 4-million gallon and one 6-million gallon) at Village Parkway and Kimble Court. From there, the water is pumped into the Coppell system to supply water to the City and the City's 1.5 and 2 million-gallon elevated storage tanks.

The quality of the water in the system has been checked many times prior to it reaching the customer's tap. The treatment plant has to meet quality guidelines set forth by federal and state regulatory agencies. After reaching the City, the Utility Operations Division continuously samples and tests the water to ensure it meets system quality standards until the time it reaches the customer.

ANNUAL BUDGET

City of Coppell
Walkforward of Retained Earnings
Water and Sewer

	Water and Sewer	Total
Beginning Retained Earnings 10-01-13	\$ 28,216,567	\$ 28,216,567
Add:		
Amended Revenues FY 14	14,824,490	14,824,490
Less:		
Amended Expenses FY 14	<u>15,879,440</u>	<u>15,879,440</u>
Budgeted Retained Earnings 09-30-14	27,161,617	27,161,617
Add:		
Budgeted Revenues FY 15	15,298,500	15,298,500
Less:		
Budgeted Expenses FY 15	<u>15,177,818</u>	<u>15,177,818</u>
Budgeted Retained Earnings 09-30-15	<u>\$ 27,282,299</u>	<u>\$ 27,282,299</u>

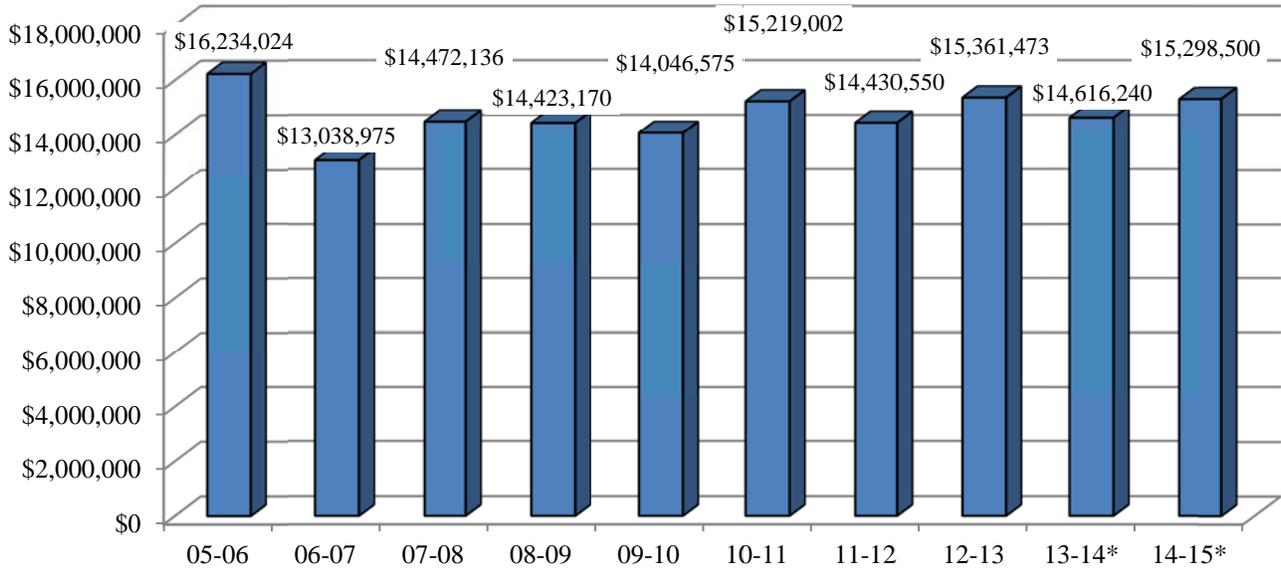
ANNUAL BUDGET

City of Coppell Water and Sewer Fund Revenue Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Water Service Sales	\$ 9,199,312	\$ 9,638,400	\$ 9,438,400	\$ 9,872,000
Total Water Sales	<u>9,199,312</u>	<u>9,638,400</u>	<u>9,438,400</u>	<u>9,872,000</u>
Sewer Service Sales	<u>4,465,054</u>	<u>4,559,840</u>	<u>4,559,840</u>	<u>4,624,000</u>
Total Sewer Sales	<u>4,465,054</u>	<u>4,559,840</u>	<u>4,559,840</u>	<u>4,624,000</u>
Interest - Operating	12,903	30,000	15,000	25,000
Interest - IMF	<u>449</u>	<u>1,500</u>	<u>750</u>	<u>500</u>
Total Interest Income	<u>13,352</u>	<u>31,500</u>	<u>15,750</u>	<u>25,500</u>
Disconnect/Reconnect	5,900	10,000	5,000	7,500
Water Tap Fees	6,000	4,500	9,500	10,000
Sewer Tap Fees	4,600	3,000	7,000	7,000
Utility Inspection Fees	5,050	4,000	7,000	7,000
Licenses	3,450	3,000	4,000	3,500
Water Impact Fees	186,243	100,000	275,000	250,000
Sewer Impact Fees	<u>123,243</u>	<u>75,000</u>	<u>200,000</u>	<u>175,000</u>
Total Fees	<u>334,486</u>	<u>199,500</u>	<u>507,500</u>	<u>460,000</u>
Salary Reimbursement	0	2,500	2,500	2,500
Donations	417,520	0	0	0
Miscellaneous Income	471	2,500	2,500	2,500
Lease Revenue	0	0	78,500	80,000
Claim/Damage Reimbursement	1,000	2,000	2,000	2,000
Gain on Sale/Fixed Assets	16,697	0	35,000	0
Penalties and Interest	132,831	150,000	100,000	150,000
Meter Sales Revenue	51,390	30,000	75,000	80,000
Prior Year A/E/R	729,310	0	7,500	0
Over (Short)	<u>50</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Other Revenue	<u>1,349,269</u>	<u>187,000</u>	<u>303,000</u>	<u>317,000</u>
Total Revenue	<u>\$ 15,361,473</u>	<u>\$ 14,616,240</u>	<u>\$ 14,824,490</u>	<u>\$ 15,298,500</u>

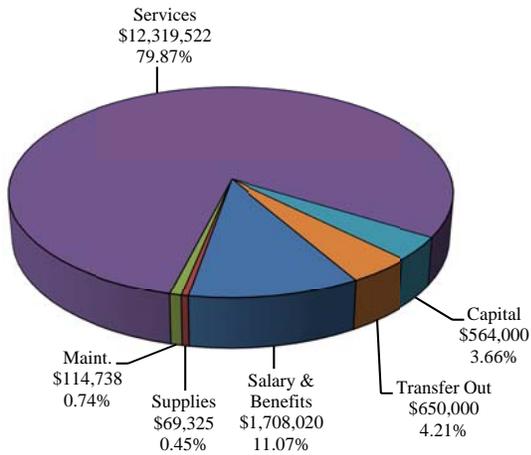
ANNUAL BUDGET

Water and Sewer Fund Revenues Ten Year History

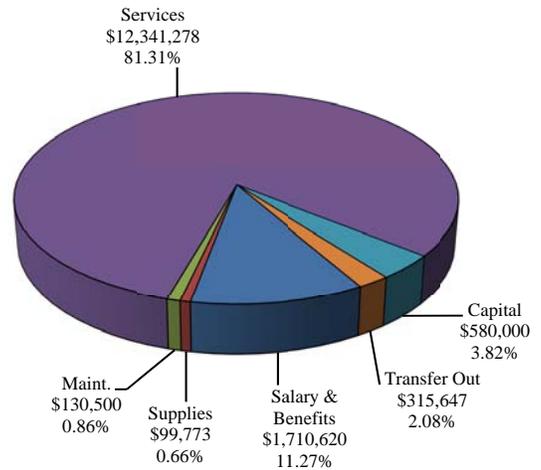


*Budgeted

Water and Sewer Fund Expenses By Classification



FY 13-14 Budget*



FY 14-15 Budget*

Expenses are broken down by classification, which include: salaries, supplies, maintenance, services and capital.

*Adopted Budget

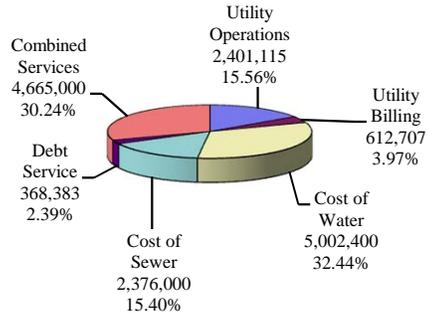
ANNUAL BUDGET

The City of Coppell Water and Sewer Fund Expense Summary

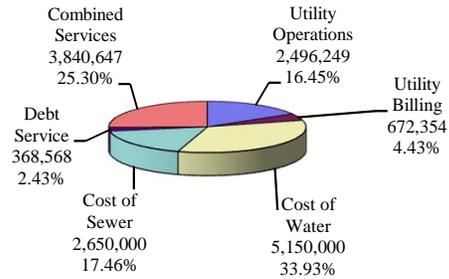
Department	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Utility Operations	\$ 2,060,204	\$ 2,401,115	\$ 2,402,950	\$ 2,496,249
Utility Billing	579,944	612,707	639,707	672,354
Cost of Water	4,888,453	5,002,400	5,002,400	5,150,000
Cost of Sewer	2,328,154	2,376,000	2,801,000	2,650,000
Debt Service	395,692	368,383	368,383	368,568
Combined Services	<u>4,038,765</u>	<u>4,665,000</u>	<u>4,665,000</u>	<u>3,840,647</u>
Total Expenses	<u>\$ 14,291,212</u>	<u>\$ 15,425,605</u>	<u>\$ 15,879,440</u>	<u>\$ 15,177,818</u>

Water and Sewer Fund Graphic Analysis by Division

FY 13-14 Budget*



FY 14-15 Budget



The total expenses for the Water and Sewer Fund for the Fiscal Year 2014-2015 is estimated at \$15,177,818 with operating costs at \$14,809,250 or 97.57% and the remaining \$368,568 or 2.43% designated for debt.

*Adopted Budget

ANNUAL BUDGET

DEPARTMENT: Utility Operations

DIVISION: Water & Sewer

MISSION

The mission of the Utility Operations division is to maintain the water distribution and wastewater collections systems, which includes ground and elevated storage facilities, water pump station and wastewater lift stations, wastewater collection mains and water distribution mains, within the corporate limits of the City, to ensure they are in compliance with state requirements. This division also performs water meter maintenance and replacements on all customer water services throughout the City on a rotating basis.

GOALS AND OBJECTIVES

1. Clean sanitary sewer lines annually to prevent overflows and properly maintain the system.
2. Provide training for employees in-house and through various training organizations. This will allow licenses to be upgraded and renewed.
3. Inspect and exercise 1,000 mainline water valves annually to ensure that they will work properly when needed in an emergency.
4. Change out 1,000 water meters in the water system annually in order to reduce water loss and ensure meter accuracy.
5. Video and repair sanitary sewer lines and manholes to find and correct inflow/infiltration problems.
6. Maintain the rating of Superior Water System of the State of Texas.



ANNUAL BUDGET

Department: Utility Operations

Division: Water & Sewer

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	995,119	1,249,255	1,249,255	1,245,171
Supplies	66,521	61,500	65,293	94,823
Maintenance	121,542	105,200	106,135	121,000
Services	401,438	421,160	447,145	494,255
Capital Outlay	475,584	564,000	535,122	541,000
Total	\$ 2,060,204	\$ 2,401,115	\$ 2,402,950	\$ 2,496,249

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Assistant Director of PW*	40	0.75	0.75	0.75
Public Works Manager*	38	0	0.75	0.75
Utilities Operations Supervisor	32	1	1	2
Crew Leader	25	5	5	5
Administrative Technician I	20	1	1	1
Maintenance Worker II	19	5	5	2
Maintenance Worker I	18	4	4	6
Total		16.75	17.5	17.5

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Water Main Maintained (feet)	1,024,320	1,027,320	1,030,320
Sanitary Sewer Maintained (feet)	932,566	934,566	936,566
Fire Hydrants	1,728	1,738	1,748
Water Pumped Annually (MG)	3,293	3,450	3,593
Work Orders for Meter Replacement	241	340	441
Total Work Orders	1,748	1,775	1,795
<i>Efficiency Measures</i>			
Work Orders Completed within 7 Days	93%	95%	95%
Meters Replaced	4%	30%	34%
Sanitary Sewer Cleaned	4%	7%	9%
Manholes Inspected/Maintained	14%	14%	14%
Valves Exercised	13%	14%	15%
Water Service Disruptions Lasting >4 Hours	4%	20%	37%
<i>Outcome Measures</i>			
Sewer Main Stoppages	0	5	2
Water Main Breaks	9	11	12
Fire Hydrants Repaired	85	185	285
Hrs. of Service Disruption due to Main Breaks	49	61	73

*Funded ¾ from Water & Sewer Fund and ¼ from General Fund

ANNUAL BUDGET

DEPARTMENT: Utility Billing

DIVISION: Water & Sewer

MISSION

The function of Utility Billing is to provide the citizens of Coppell with prompt and courteous customer service while maintaining an accurate and efficient water billing system. This department provides water and sewer customer service to the citizens of Coppell and prepares bills monthly on the 15th and the last day of each month. Late notices are sent out monthly two days following the due date advising the customer of water termination as of a specified date, with delinquent customers being notified via the telephone the day prior to actual disconnection. This department also provides the billing and collection for sanitation service on behalf of Republic Services. Other services offered include miscellaneous billing and collection, street and customer listings, meter reading, meter can maintenance and mailing of citizen newsletters.

GOALS AND OBJECTIVES

1. To maintain a 95% or greater collection ratio for accounts on a monthly basis October 1, 2014 through September 30, 2015.
2. To prepare and mail water bills in a timely manner, by the 15th and the last day of each month.
3. To improve the overall level of customer service by providing additional training to the Utility Billing personnel and by offering various e-government solutions, such as customer account inquiry and online bill pay.
4. To expand cross training in the revenue collection area to increase the level of service and efficiency.



ANNUAL BUDGET

Department: Utility Billing

Division: Water & Sewer

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	441,181	448,765	448,765	455,449
Supplies	2,112	7,825	7,420	4,950
Maintenance	8,549	9,538	9,538	9,500
Services	128,102	146,579	173,984	163,455
Capital Outlay	0	0	0	39,000
Total	\$ 579,944	\$ 612,707	\$ 639,707	\$ 672,354

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Utility Billing Supervisor	31	1	1	1
Customer Service Representative	23	1	1	1
Revenue Collections Technician	23	1	1	1
Utility Billing Technician	20	2	2	2
Meter Reader	19	2	2	2
Total		7	7	7

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Utility Bills Processed	148,669	149,220	150,600
Work Orders	1,637	1,897	1,897
Total Amount Billed	\$13,652,595	\$13,814,135	\$14,198,240
<i>Efficiency Measures</i>			
Collection Rate	97.77%	99.00%	99.00%
Accounts Disconnected	0.84%	0.87%	0.90%
<i>Outcome Measures</i>			
Disconnects	1,252	1,303	1,355
Utility Bill Revenue	\$13,621,094	\$13,675,994	\$14,056,258

ANNUAL BUDGET

DEPARTMENT: Water/Sewer Combined Service **DIVISION:** Water & Sewer

MISSION

This department funds those expenses that cannot be divided into individual department costs such as general insurance and the general administrative reimbursement.

GOALS AND OBJECTIVES

1. To provide cost effective services to the Water and Sewer Fund.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	4,038,765	4,005,000	4,005,000	3,515,000
Capital Outlay	0	0	0	0
Transfer Out	0	650,000	650,000	315,647
Total	\$ <u>4,038,765</u>	\$ <u>4,665,000</u>	\$ <u>4,665,000</u>	\$ <u>3,840,647</u>

ANNUAL BUDGET

DEPARTMENT: Direct Cost of Water Sold	DIVISION: Water & Sewer
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<p>MISSION</p> <p>This department purchases treated water from the City of Dallas for resale to the citizens of Coppell.</p>

<p>GOALS AND OBJECTIVES</p> <p>1. To provide adequate supply of potable water for the citizens of Coppell.</p> <p>2. To maintain the cost of water at the minimum level consistent with customer demand.</p>

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	4,888,453	5,002,400	5,002,400	5,150,000
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ <u>4,888,453</u>	\$ <u>5,002,400</u>	\$ <u>5,002,400</u>	\$ <u>5,150,000</u>
Performance Measures		12-13	13-14	14-15
Number of Water Customers		12,496	12,600	12,750
Gallons Billed (In Thousands)		3,114,871	3,200,000	3,400,000
Gallons Purchased (In Thousands)		3,404,056	3,500,000	3,650,000

ANNUAL BUDGET

DEPARTMENT: Direct Cost of Sewer Treated	DIVISION: Water & Sewer
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MISSION
This department purchases sewer treatment and discharge services from the Trinity River Authority.

GOALS AND OBJECTIVES
<ol style="list-style-type: none"> 1. To provide adequate sewer services for the citizens of Coppell. 2. To maintain the cost of sewer treatment at the minimum level consistent with customer demand.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	2,328,154	2,376,000	2,801,000	2,650,000
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ <u>2,328,154</u>	\$ <u>2,376,000</u>	\$ <u>2,801,000</u>	\$ <u>2,650,000</u>
Performance Measures		12-13	13-14	14-15
Number of Sewer Customers		11,506	11,600	11,750
Gallons Billed (In Thousands)		2,277,188	2,300,000	2,400,000
Gallons Treated (In Thousands)		1,195,150	1,200,000	1,300,000

ANNUAL BUDGET

DEPARTMENT: Water/Sewer Debt Service

DIVISION: Water & Sewer

MISSION

The Water/Sewer Debt Service is used to account for principal and interest payable exclusively from the earnings of the City of Coppell Water and Sewer Fund.

GOALS AND OBJECTIVES

1. To account for the timely payment of principal and interest requirements on the Revenue Bonds.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	395,692	368,383	368,383	368,568
Capital Outlay	0	0	0	0
Total	\$ 395,692	\$ 368,383	\$ 368,383	\$ 368,568

ANNUAL BUDGET

Summary

City of Coppell, Texas

Requirements for Principal and Interest Retirements

Water & Sewer Refunding and Improvement Revenue Bonds

Series 2009

Due Year Ending Year	Principal	Interest	Requirements
2015	340,000.00	28,568.00	368,568.00
2016	350,000.00	18,459.00	368,459.00
2017	360,000.00	8,058.00	368,058.00
2018	50,000.00	2,051.00	52,051.00
2019	45,000.00	659.00	45,659.00
Totals	\$1,145,000.00	\$57,795.00	\$1,202,795.00
Bonds Outstanding September 30, 2014		\$1,145,000.00	

**City of Coppell, Texas
Debt Management Policy**

I. Purpose

The purpose of this policy is to establish parameters and provide guidance governing the issuance, management, continuous evaluation of and reporting on all debt obligations issued by the City of Coppell, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this policy. Advantages of a debt policy are as follows:

- Enhances the quality of decisions by imposing order and discipline
- Promotes consistency and continuity in decision making
- Identifies objectives for staff to implement
- Demonstrates a commitment to long term financial planning objectives
- Regarded positively by the rating agencies

II. Policy Statement

Under the governance and guidance of Federal and State laws and the City's Charter, ordinances and resolutions, the City may periodically enter into debt obligations to finance the construction or acquisition of infrastructure and other assets; or to refinance existing debt for the purpose of meeting its governmental obligation to its residents. It is the City's desire and direction to ensure that such debt obligations are issued and administered in such fashion as to obtain the best long term financial advantage to the City and its residents, while making every effort to maintain and improve the City's bond ratings.

The City shall not issue debt obligations or utilize debt proceeds to finance current operations of City Government.

III. General Debt Governing Policies

The City establishes the following policies concerning the issuance and management of debt:

- The City will not issue debt obligations or use debt proceeds to finance current operations or normal maintenance.
- Debt financing includes general obligation bonds, certificates of obligation, revenue bonds, lease/purchase agreements and other obligations permitted to be issued under Texas law.
- The City shall review its outstanding debt annually for the purpose of determining if the financial marketplace will afford the City the opportunity to refund an issue and lessen its debt service costs. As a general rule, the present value savings of a particular refunding should exceed four percent (4%) of the refunded maturities, unless a restructuring or bond convent revision is necessary in order to facilitate the ability to provide services or issue additional debt in accordance with established debt policies.
- The city will utilize debt obligations only for acquisition, construction, reconstruction or renovation of capital improvement projects that cannot be funded from current revenue sources or in such cases where it is more equitable to the users of the project to finance the project over its useful life.
- The City will measure the impact of debt service requirements of outstanding and proposed debt obligations on a single year, five, ten and twenty year periods. This analysis will consider debt service maturities and payment patterns as well as the City's commitment to a pay as you go philosophy.
- The City will seek the advice and services of the Financial Advisor in performing the bond issuance process. The City will also seek the advice of Bond Counsel as to the legality and tax exempt status of any obligations.

ANNUAL BUDGET

- The City shall use a competitive bidding process in the sale of debt unless the nature of the issue warrants a negotiated sale. The City shall attempt to award the bonds based on a true interest cost (TIC) basis. However, the City may award bonds based on a net interest cost (NIC) basis as long as the Financial Advisor agrees that the NIC basis can satisfactorily determine the lowest and best bid.
- Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance and a line or letter of credit. A credit enhancement, while costly, will usually bring a lower interest rate on debt and a higher rating from the rating agencies, thus lowering overall costs. During debt issuance planning, the Financial Advisor will advise the City whether or not a credit enhancement is cost effective.
- The bond proceeds will be invested in accordance with the City's investment policy. Interest earnings received on the investment of bond proceeds shall be used to assist in paying the costs associated with the capital project.
- The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding securities and will abide by the provisions of Securities and Exchange Commission (SEC) Rule 15c2-12 concerning primary and secondary market disclosure.

IV. Debt Limit

- The State of Texas statutes do not prescribe a legal debt limit on the amount of outstanding bonds.
- The charter for the City of Coppell, Texas does not provide a debt limit.

V. Specific Debt Ratios and Measurement

This section of the debt management policy establishes the target debt ratios and measurements for the City.

As the City periodically addresses its ongoing needs, the City Manager and the City Council must ensure that future elected officials will have the flexibility to meet the capital need of the City. Since neither State law nor the City Charter provides any limits on the amount of debt which may be incurred, this policy establishes targets which should provide future flexibility.

Purposes of Issuance – The City will issue debt obligations for acquiring, constructing, reconstructing or renovating Capital Improvements or for refinancing existing debt obligations. Projects must be designated as public purpose projects by the City Council prior to funding.

Maximum Maturity – All debt obligations shall have a maximum maturity of the earlier of: a) the estimated useful life of the Capital Improvements being financed; or b) twenty years; or c) in the event they are being issued to refinance outstanding debt obligations, the final maturity of the debt obligations being refinanced, unless a longer term is recommended by the Financial Advisor.

Net Debt Per Capita – Is the amount of debt outstanding for each citizen of a jurisdiction. Net direct debt is the sum of all general obligation bonds and notes outstanding less the year-end balance of the debt service fund. The City shall strive to maintain the current Net Debt Per Capita at or below \$2,000.00.

Net Debt to Assessed Value – Assessed valuation shows the fiscal capacity of the tax base. The City shall strive to maintain a ratio of Net Debt to Assessed Value of properties in the City at or below three percent (3%).

Bond Covenants and Laws – The City shall comply with all covenants and requirements of the bond resolutions, the State and Federal laws authorizing and governing the issuance and administration of debt obligations.

ANNUAL BUDGET

DEPARTMENT: Debt Service

DIVISION: Debt Service

MISSION

The Debt Service Fund is used to account for the payment of principal and interest on the City of Coppell's general obligation debt.

GOALS AND OBJECTIVES

1. To account for the timely payment of principal and interest requirements on the general obligation debt.

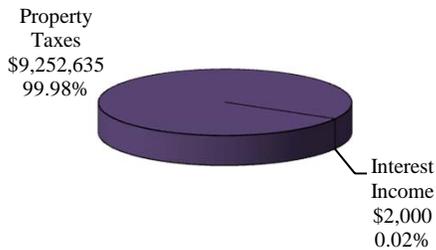
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	20,493,872	10,444,952	18,056,815	9,373,145
Capital Outlay	0	0	0	0
Total	\$ <u>20,493,872</u>	\$ <u>10,444,952</u>	\$ <u>18,056,815</u>	\$ <u>9,373,145</u>

ANNUAL BUDGET

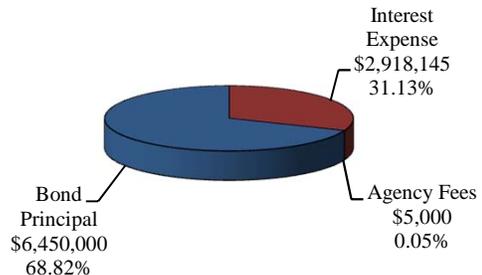
City of Coppell Debt Service Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Ad Valorem Taxes-Current	\$ 10,081,158	10,355,259	10,355,259	9,217,635
Ad Valorem Taxes-Delinquent	11,636	10,000	10,000	10,000
Property Tax P & I	24,471	25,000	25,000	25,000
Agriculture Interest	0	0	0	0
Rollback Taxes	0	0	0	0
Interest Income	1,774	3,000	3,000	2,000
Bond Proceeds	7,660,000	0	6,560,000	0
Other Financing Sources	907,330	0	162,987	0
Transfer In	1,761,050	0	916,058	0
Total Revenue	\$ 20,447,419	\$ 10,393,259	\$ 18,032,304	\$ 9,254,635
Services	\$ 20,493,872	\$ 10,444,952	\$ 18,056,815	\$ 9,373,145
Total Expenditure	\$ 20,493,872	\$ 10,444,952	\$ 18,056,815	\$ 9,373,145
Net	(46,453)	(51,693)	(24,511)	(118,510)
Fund Balance				
Beginning Balance	\$ 886,206	\$ 839,753	\$ 839,753	\$ 815,242
Ending Balance	\$ 839,753	\$ 788,060	\$ 815,242	\$ 696,732

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

Summary City of Coppell, Texas Requirements for Principal and Interest Retirements

Year	Principal	Interest	Total
2015	6,450,000.00	2,918,144.89	9,368,144.89
2016	5,960,000.00	2,727,399.02	8,687,399.02
2017	6,065,000.00	2,534,925.52	8,599,925.52
2018	5,385,000.00	2,335,993.14	7,720,993.14
2019	5,520,000.00	2,123,036.26	7,643,036.26
2020	5,015,000.00	1,900,160.01	6,915,160.01
2021	4,540,000.00	1,687,280.76	6,227,280.76
2022	4,665,000.00	1,472,190.13	6,137,190.13
2023	4,400,000.00	1,250,774.50	5,650,774.50
2024	4,525,000.00	1,031,674.50	5,556,674.50
2025	3,660,000.00	831,349.50	4,491,349.50
2026	3,745,000.00	648,568.25	4,393,568.25
2027	3,215,000.00	476,980.75	3,691,980.75
2028	2,835,000.00	326,549.50	3,161,549.50
2029	1,535,000.00	223,899.50	1,758,899.50
2030	1,595,000.00	159,450.50	1,754,450.50
2031	1,665,000.00	91,307.00	1,756,307.00
2032	650,000.00	42,500.00	692,500.00
2033	675,000.00	14,343.75	689,343.75
Total	\$72,100,000.00	\$22,796,527.48	\$94,896,527.48

General Obligation Debt Outstanding September 30, 2014

Bonds	Interest Rate (%)	Issue Date	Maturity Date	Amount of Issue	Outstanding as of 9/30/2014
GO Refunding Bonds	2.00-5.00	2003	2023	4,415,000	205,000
GO Bonds	4.125-4.50	2006	2026	4,215,000	2,945,000
Combined Tax and Rev	4.125-4.50	2006	2026	3,720,000	2,600,000
Certificates of Obligation	4.00-4.125	2007	2027	9,100,000	5,840,000
Certificates of Obligation	4.125-5.75	2008	2028	20,000,000	19,000,000
GO Refunding Bonds	2.93	2009	2020	4,725,000	2,040,000
Certificates of Obligation	2.00-4.25	2011	2031	8,830,000	7,835,000
GO Refunding Bonds	2.00-4.25	2011	2031	12,510,000	8,615,000
Certificates of Obligation	3.00-5.00	2013	2033	9,095,000	8,800,000
GO Refunding Bonds	3.00-5.00	2013	2024	7,660,000	7,660,000
GO Refunding Bonds	1.00-2.00	2014	2020	6,560,000	6,560,000
Total					\$72,100,000

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
General Obligation Refunding and Improvement Bonds
Series 2003
\$4,415,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	0.00	205,000.00	3,280.00	208,280.00
Totals	\$0.00		\$3,280.00	\$208,280.00
Bonds Outstanding September 30, 2014		\$205,000.00		

City of Coppell, Texas
Requirements for Principal and Interest Retirements
General Obligation Bonds
Series 2006
\$4,215,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	63,975.00	190,000.00	68,012.50	321,987.50
2016	59,725.00	200,000.00	63,975.00	323,700.00
2017	55,368.75	205,000.00	59,725.00	320,093.75
2018	50,800.00	215,000.00	55,368.75	321,168.75
2019	45,737.50	225,000.00	50,800.00	321,537.50
2020	40,450.00	235,000.00	45,737.50	321,187.50
2021	34,937.50	245,000.00	40,450.00	320,387.50
2022	29,250.00	260,000.00	34,937.50	324,187.50
2023	22,500.00	270,000.00	29,250.00	321,750.00
2024	15,375.00	285,000.00	22,500.00	322,875.00
2025	7,875.00	300,000.00	15,375.00	323,250.00
2026	0.00	315,000.00	7,875.00	322,875.00
Totals	\$425,993.75		\$494,006.25	\$3,865,000.00
Bonds Outstanding September 30, 2014		\$2,945,000.00		

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
Certificates of Obligation
Series 2006
\$3,720,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	56,428.13	170,000.00	60,040.63	286,468.76
2016	52,709.38	175,000.00	56,428.13	284,137.51
2017	48,884.38	180,000.00	52,709.38	281,593.76
2018	44,846.88	190,000.00	48,884.38	283,731.26
2019	40,346.88	200,000.00	44,846.88	285,193.76
2020	35,621.88	210,000.00	40,346.88	285,968.76
2021	30,671.88	220,000.00	35,621.88	286,293.76
2022	25,750.00	225,000.00	30,671.88	281,421.88
2023	19,750.00	240,000.00	25,750.00	285,500.00
2024	13,500.00	250,000.00	19,750.00	283,250.00
2025	6,875.00	265,000.00	13,500.00	285,375.00
2026	0.00	275,000.00	6,875.00	281,875.00
Totals	\$375,384.41		\$435,425.04	\$3,410,809.45
Bonds Outstanding September 30, 2014		\$2,600,000.00		

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
Certificates of Obligation
Series 2007
\$9,100,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	108,462.50	445,000.00	117,362.50	670,825.00
2016	99,562.50	445,000.00	108,462.50	653,025.00
2017	90,562.50	450,000.00	99,562.50	640,125.00
2018	81,562.50	450,000.00	90,562.50	622,125.00
2019	72,562.50	450,000.00	81,562.50	604,125.00
2020	63,562.50	450,000.00	72,562.50	586,125.00
2021	54,562.50	450,000.00	63,562.50	568,125.00
2022	45,562.50	450,000.00	54,562.50	550,125.00
2023	36,562.50	450,000.00	45,562.50	532,125.00
2024	27,562.50	450,000.00	36,562.50	514,125.00
2025	18,562.50	450,000.00	27,562.50	496,125.00
2026	9,281.25	450,000.00	18,562.50	477,843.75
2027	0.00	450,000.00	9,281.25	459,281.25
Totals	\$708,368.75		\$825,731.25	\$7,374,100.00
Bonds Outstanding September 30, 2014		\$5,840,000.00		

ANNUAL BUDGET

City of Coppell, Texas
 Requirements for Principal and Interest Retirements
 Certificates of Obligation
 Series 2008A
 \$20,000,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	489,509.38	1,355,000.00	519,150.00	2,363,659.38
2016	459,021.88	1,355,000.00	489,509.38	2,303,531.26
2017	425,146.88	1,355,000.00	459,021.88	2,239,168.76
2018	390,425.00	1,355,000.00	425,146.88	2,170,571.88
2019	351,468.75	1,355,000.00	390,425.00	2,096,893.75
2020	310,818.75	1,355,000.00	351,468.75	2,017,287.50
2021	273,556.25	1,355,000.00	310,818.75	1,939,375.00
2022	234,600.00	1,355,000.00	273,556.25	1,863,156.25
2023	195,500.00	1,360,000.00	234,600.00	1,790,100.00
2024	156,400.00	1,360,000.00	195,500.00	1,711,900.00
2025	117,300.00	1,360,000.00	156,400.00	1,633,700.00
2026	78,200.00	1,360,000.00	117,300.00	1,555,500.00
2027	39,100.00	1,360,000.00	78,200.00	1,477,300.00
2028	0.00	1,360,000.00	39,100.00	1,399,100.00
Totals	\$3,521,046.89		\$4,040,196.89	\$26,561,243.78
Bonds Outstanding September 30, 2014		\$19,000,000.00		

City of Coppell, Texas
 Requirements for Principal and Interest Retirements
 General Obligation Refunding Bonds
 Series 2009
 \$4,725,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	22,487.75	505,000.00	29,886.00	557,373.75
2016	14,943.00	515,000.00	22,487.75	552,430.75
2017	7,251.75	525,000.00	14,943.00	547,194.75
2018	4,395.00	195,000.00	7,251.75	206,646.75
2019	1,391.75	205,000.00	4,395.00	210,786.75
2020	0.00	95,000.00	1,391.75	96,391.75
Totals	\$50,469.25		\$80,355.25	\$2,170,824.50
Bonds Outstanding September 30, 2014		\$2,040,000.00		

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
Certificates of Obligation
Series 2011
\$8,830,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	134,997.00	355,000.00	140,322.00	630,319.00
2016	131,347.00	365,000.00	134,997.00	631,344.00
2017	127,647.00	370,000.00	131,347.00	628,994.00
2018	121,947.00	380,000.00	127,647.00	629,594.00
2019	116,097.00	390,000.00	121,947.00	628,044.00
2020	110,022.00	405,000.00	116,097.00	631,119.00
2021	103,797.00	415,000.00	110,022.00	628,819.00
2022	95,197.00	430,000.00	103,797.00	628,994.00
2023	86,297.00	445,000.00	95,197.00	626,494.00
2024	78,159.00	465,000.00	86,297.00	629,456.00
2025	68,559.00	480,000.00	78,159.00	626,718.00
2026	58,559.00	500,000.00	68,559.00	627,118.00
2027	48,159.00	520,000.00	58,559.00	626,718.00
2028	37,259.00	545,000.00	48,159.00	630,418.00
2029	25,606.00	565,000.00	37,259.00	627,865.00
2030	13,069.00	590,000.00	25,606.00	628,675.00
2031	0.00	615,000.00	13,069.00	628,069.00
Totals	\$1,356,718.00		\$1,497,040.00	\$10,688,758.00
Bonds Outstanding September 30, 2014		\$7,835,000.00		

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
General Obligation Refunding and Improvement Bonds
Series 2011
\$12,510,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	129,759.00	940,000.00	143,860.00	1,213,619.00
2016	124,009.00	575,000.00	129,759.00	828,768.00
2017	118,159.00	585,000.00	124,009.00	827,168.00
2018	109,159.00	600,000.00	118,159.00	827,318.00
2019	99,784.00	625,000.00	109,159.00	833,943.00
2020	90,184.00	640,000.00	99,784.00	829,968.00
2021	80,284.00	660,000.00	90,184.00	830,468.00
2022	66,584.00	685,000.00	80,284.00	831,868.00
2023	60,284.00	315,000.00	66,584.00	441,868.00
2024	54,597.00	325,000.00	60,284.00	439,881.00
2025	47,897.00	335,000.00	54,597.00	437,494.00
2026	40,897.00	350,000.00	47,897.00	438,794.00
2027	33,597.00	365,000.00	40,897.00	439,494.00
2028	25,997.00	380,000.00	33,597.00	439,594.00
2029	17,850.00	395,000.00	25,997.00	438,847.00
2030	9,138.00	410,000.00	17,850.00	436,988.00
2031	0.00	430,000.00	9,138.00	439,138.00
Totals	\$1,108,179.00		\$1,252,039.00	\$10,975,218.00
Bonds Outstanding September 30, 2014		\$8,615,000.00		

ANNUAL BUDGET

City of Coppell, Texas
Requirements for Principal and Interest Retirements
Certificates of Obligation
Series 2013
\$9,095,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	194,143.75	300,000.00	198,643.75	692,787.50
2016	187,943.75	310,000.00	194,143.75	692,087.50
2017	181,543.75	320,000.00	187,943.75	689,487.50
2018	174,843.75	335,000.00	181,543.75	691,387.50
2019	166,093.75	350,000.00	174,843.75	690,937.50
2020	156,843.75	370,000.00	166,093.75	692,937.50
2021	147,218.75	385,000.00	156,843.75	689,062.50
2022	137,093.75	405,000.00	147,218.75	689,312.50
2023	126,468.75	425,000.00	137,093.75	688,562.50
2024	115,218.75	450,000.00	126,468.75	691,687.50
2025	103,468.75	470,000.00	115,218.75	688,687.50
2026	91,093.75	495,000.00	103,468.75	689,562.50
2027	78,093.75	520,000.00	91,093.75	689,187.50
2028	64,343.75	550,000.00	78,093.75	692,437.50
2029	52,843.75	575,000.00	64,343.75	692,187.50
2030	40,943.75	595,000.00	52,843.75	688,787.50
2031	28,156.25	620,000.00	40,943.75	689,100.00
2032	14,343.75	650,000.00	28,156.25	692,500.00
2033	0.00	675,000.00	14,343.75	689,343.75
Totals	\$2,060,700.00		\$2,259,343.75	\$13,120,043.75
Bonds Outstanding September 30, 2014		\$8,800,000.00		

ANNUAL BUDGET

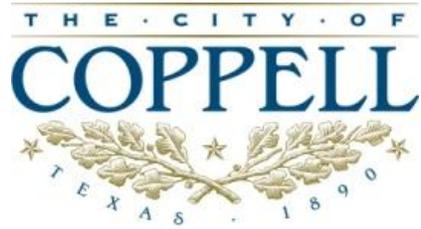
City of Coppell, Texas
Requirements for Principal and Interest Retirements
General Obligation Refunding and Improvement Bonds
Series 2013
\$7,660,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	165,750.00	625,000.00	175,125.00	965,875.00
2016	152,750.00	650,000.00	165,750.00	968,500.00
2017	139,250.00	675,000.00	152,750.00	967,000.00
2018	125,250.00	700,000.00	139,250.00	964,500.00
2019	106,875.00	735,000.00	125,250.00	967,125.00
2020	87,500.00	775,000.00	106,875.00	969,375.00
2021	67,250.00	810,000.00	87,500.00	964,750.00
2022	45,875.00	855,000.00	67,250.00	968,125.00
2023	23,500.00	895,000.00	45,875.00	964,375.00
2024	0.00	940,000.00	23,500.00	963,500.00
Totals	\$914,000.00		\$1,089,125.00	\$9,663,125.00
Bonds Outstanding September 30, 2014		\$7,660,000.00		

City of Coppell, Texas
Requirements for Principal and Interest Retirements
General Obligation Refunding Bonds
Series 2014
\$6,560,000

Due Year Ending Sept. 30	August 1st Interest	February 1st Principal	Interest	Total Requirements
2015	45,075.00	1,360,000.00	51,875.00	1,456,950.00
2016	34,800.00	1,370,000.00	45,075.00	1,449,875.00
2017	24,300.00	1,400,000.00	34,800.00	1,459,100.00
2018	14,650.00	965,000.00	24,300.00	1,003,950.00
2019	4,800.00	985,000.00	14,650.00	1,004,450.00
2020	0.00	480,000.00	4,800.00	484,800.00
Totals	\$123,625.00		\$175,500.00	\$6,859,125.00
Bonds Outstanding September 30, 2014		\$6,560,000.00		

ANNUAL BUDGET



ANNUAL BUDGET

Special Revenue Funds

Special Revenue Funds are used to account for specific revenues that are legally restricted to expenditure for particular purposes. The Special Revenue Funds used by the City are:

- **Child Safety Fund** – Restricted to use for a school crossing guard program or to enhance child safety, health or nutrition.
- **Police Fund** – Restricted to use for police department programs.
- **Parks Fund** – Restricted to use for park improvements.
- **Tree Preservation Fund** – Restricted to use for tree preservation.
- **Infrastructure Maintenance Fund** – Restricted for use of the ¼% sales tax for street maintenance and transfers for other infrastructure maintenance needs.
- **Drainage Utility District** – Restricted for storm water control development.
- **Donations Fund:**
 - *Economic Development* – Restricted for use for economic development.
 - *Arts Center* – Restricted to use for the Arts Center.
 - *Fire* – Restricted to use by the City’s Fire Department.
 - *Library* – Restricted to the use in the City's library.
 - *Animal Services* – Restricted to use for care and treatment of animals at the Coppell Animal Services and Adoption Center.
 - *Parks* – Restricted to use in the City’s parks.
 - *Recycling* – Restricted to use in the City's recycling efforts.
 - *Keep Coppell Beautiful* – Provides funding for community improvements as designated by the Keep Coppell Beautiful Committee.
 - *Senior Adults* – Restricted to use for senior adult services.
- **Recreational Programs Fund** – Restricted to use for recreational programs or services.
- **Red Light Enforcement** – Restricted for automated signal enforcement, public traffic or pedestrian safety programs, and traffic enforcement and intersection improvements.
- **Juvenile Case Manager** – Restricted to use for revenues that are restricted for the necessary expenditures related to the position of Juvenile Case Manager.
- **Municipal Court Security Fund** – Restricted to use for providing security services for buildings that house a Municipal Court.
- **Coppell Recreation Development Corporation (CRDC) Funds** – Restricted to use of ½% sales tax collections for recreational facilities, improvements and maintenance. Beginning in November 2013, use was expanded to projects authorized under 4B legislation.
- **Municipal Court Technology Fund** – Restricted to use for technology for Municipal Court.
- **Judicial Efficiency Fund** – Restricted for uses that improve the efficiency of the administration of justice in the City.
- **Capital Replacement Fund** – Restricted for the purchase of replacements for previously funded fleet items.
- **Rolling Oaks Memorial Cemetery** – Restricted to use for the operation and maintenance of the City-owned cemetery.
- **Crime Prevention District** – Restricted to use of ¼% sales tax collections for Crime Prevention programs which include the School Resource Officer Program, the Community Services Program and the Patrol Prevention Program.

Debt Service Fund

Debt Service Funds are used to account for the accumulation of resources for and payment of principal, interest and other related costs on long-term debt.

- **Recreation Development Corporation Fund** – To account for debt service activities relating to indebtedness of the Coppell Recreation Development Corporation, a blended component unit of the City.

ANNUAL BUDGET

City of Coppell Walkforward of Fund Balance Special Revenue Funds

	Child Safety	Police	Parks	Recreation	Tree Preserve	Infrastructure Maint.	Municipal Drainage	Judicial Efficiency	Capital Replacement
Beginning									
Fund Balance 10-01-13	\$ 72,609	\$ 345,009	\$ 570,852	\$ 604,449	\$ 731,718	\$ 13,963,319	\$ 958,468	\$ 5,680	\$ 0
Add:									
Amended Revenues FY 14	9,000	144,066	6,525	500	154,513	5,978,600	235,300	4,000	0
Less:									
Amended Expenditures FY 14	<u>15,000</u>	<u>119,139</u>	<u>0</u>	<u>101,286</u>	<u>125,000</u>	<u>14,017,896</u>	<u>350,824</u>	<u>0</u>	<u>0</u>
Budgeted Fund Balance 09-30-14	66,609	369,936	577,377	503,663	761,231	5,924,023	842,944	9,680	0
Add:									
Budgeted Revenues FY 15	8,500	16,450	100	200	100	6,445,000	235,300	4,000	241,750
Less:									
Budgeted Expenditures FY 15	<u>15,000</u>	<u>205,850</u>	<u>165,000</u>	<u>300,000</u>	<u>125,000</u>	<u>6,852,000</u>	<u>268,466</u>	<u>0</u>	<u>0</u>
Budgeted	\$ <u>60,109</u>	\$ <u>180,536</u>	\$ <u>412,477</u>	\$ <u>203,863</u>	\$ <u>636,331</u>	\$ <u>5,517,023</u>	\$ <u>809,778</u>	\$ <u>13,680</u>	\$ <u>241,750</u>
Fund Balance 09-30-15									

ANNUAL BUDGET

City of Coppell Walkforward of Fund Balance Special Revenue Funds

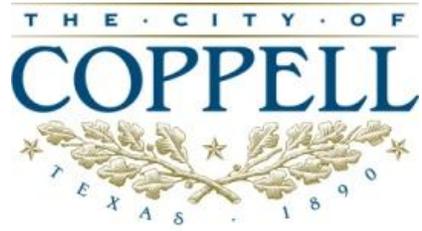
	Juvenile Case Manager	Donations	Red Light Enforcement	Court Security	Court Tech.	Crime Prevention	Rolling Oaks	Total
Beginning Fund Balance 10-01-13	\$ 29,973	\$ 136,463	\$ 398,049	\$ 202,458	\$ 195,859	\$ 6,189,652	\$ 4,113	\$ 24,408,671
Add:								
Amended Revenues FY 14	26,000	52,025	335,500	20,000	26,025	3,893,275	637,200	\$ 11,522,529
Less:								
Amended Expenditures FY 14	<u>3,600</u>	<u>24,956</u>	<u>288,000</u>	<u>10,000</u>	<u>33,200</u>	<u>4,658,917</u>	<u>453,894</u>	<u>\$ 20,201,712</u>
Budgeted Fund Balance 09-30-14	52,373	163,532	445,549	212,458	188,684	5,424,010	187,419	\$ 15,729,488
Add:								
Budgeted Revenues FY 15	30,000	46,500	300,100	20,000	24,000	4,054,000	432,000	\$ 11,858,000
Less:								
Budgeted Expenditures FY 15	<u>5,000</u>	<u>11,500</u>	<u>433,500</u>	<u>10,000</u>	<u>22,000</u>	<u>3,313,237</u>	<u>486,139</u>	<u>\$ 12,212,692</u>
Budgeted Fund Balance 09-30-15	<u>\$ 77,373</u>	<u>\$ 198,532</u>	<u>\$ 312,149</u>	<u>\$ 222,458</u>	<u>\$ 190,684</u>	<u>\$ 6,164,773</u>	<u>\$ 133,280</u>	<u>\$ 15,374,796</u>

ANNUAL BUDGET

City of Coppell
Walkforward of Fund Balance
Recreation Development Corporation Funds

	CRDC 1	CRDC 2	Debt Service	Total
Beginning Fund Balance 10-01-13	\$ 4,000,180	\$ 0	77,208	\$ 4,077,388
Add:				
Budgeted Revenues FY 14	1,730,930	5,396,879	775,043	7,902,852
Less:				
Budgeted Expenses FY 14	<u>2,405,857</u>	<u>4,047,584</u>	<u>775,018</u>	<u>7,228,459</u>
Budgeted Fund Balance 09-30-14	3,325,253	1,349,295	77,233	4,751,781
Add:				
Budgeted Revenues FY 15	1,000	7,424,272	776,753	8,202,025
Less:				
Budgeted Expenses FY 15	<u>356,070</u>	<u>2,598,495</u>	<u>776,728</u>	<u>3,731,293</u>
Budgeted Fund Balance 09-30-15	<u>\$ 2,970,183</u>	<u>\$ 6,175,072</u>	<u>77,258</u>	<u>\$ 9,222,513</u>

ANNUAL BUDGET



ANNUAL BUDGET

DEPARTMENT: Child Safety	DIVISION: Special Revenue
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MISSION

The Child Safety Fund is to account for revenues that are restricted to use for a school crossing guard program or to enhance child safety, health or nutrition, including child abuse prevention and intervention, and drug and alcohol abuse prevention.

GOALS AND OBJECTIVES

1. The goal of the Child Safety Fund is to provide funding for police department programs that will enhance child safety, health or nutrition. These programs will include child abuse prevention and intervention and drug and alcohol abuse prevention.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	11,000	11,000	11,000
Maintenance	0	0	0	0
Services	1,100	4,000	4,000	4,000
Capital Outlay	0	0	0	0
Total	\$ 1,100	\$ 15,000	\$ 15,000	\$ 15,000

ANNUAL BUDGET

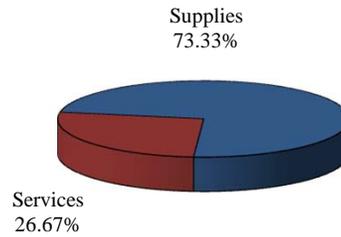
City of Coppell Child Safety Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Child Safety Revenue	\$ 8,257	\$ 9,000	\$ 9,000	\$ 8,500
Interest Income	(109)	0	0	0
Total Revenue	\$ 8,148	\$ 9,000	\$ 9,000	\$ 8,500
Supplies	\$ 0	\$ 11,000	\$ 11,000	\$ 11,000
Services	1,100	4,000	4,000	4,000
Total Expenditure	\$ 1,100	\$ 15,000	\$ 15,000	\$ 15,000
Net	7,048	(6,000)	(6,000)	(6,500)
Fund Balance				
Beginning Balance	\$ 65,561	\$ 72,609	\$ 72,609	\$ 66,609
Ending Balance	\$ 72,609	\$ 66,609	\$ 66,609	\$ 60,109

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Police	DIVISION: Special Revenue
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MISSION

The Police Special Revenue Fund is to account for revenues that are restricted to use for police department purposes. The revenues collected include forfeitures and donations.

GOALS AND OBJECTIVES

1. The goal of the Police Special Revenue Fund is to provide funding for police department programs or purposes.

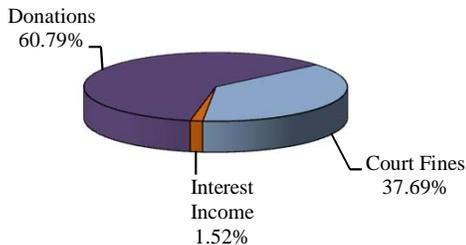
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	64,071	27,000	36,707	36,850
Maintenance	23,591	0	0	0
Services	180,041	67,700	72,975	69,000
Capital Outlay	<u>52,919</u>	<u>0</u>	<u>9,457</u>	<u>100,000</u>
Total	\$ <u>320,622</u>	\$ <u>94,700</u>	\$ <u>119,139</u>	\$ <u>205,850</u>

ANNUAL BUDGET

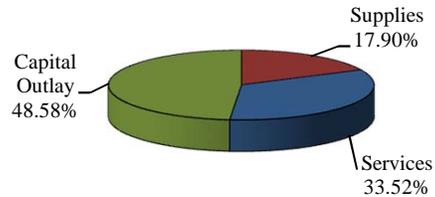
City of Coppell Police Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Court Fines	\$ 0	\$ 0	\$ 6,133	\$ 6,200
Forfeitures	119,574	0	127,683	0
Seizure Funds	0	0	0	0
Interest Income	436	250	250	250
Grant Revenue	4,000	0	0	0
Donations	9,916	10,000	10,000	10,000
Miscellaneous	0	0	0	0
Total Revenue	\$ 133,926	\$ 10,250	\$ 144,066	\$ 16,450
Supplies	\$ 64,071	\$ 27,000	\$ 36,707	\$ 36,850
Maintenance	23,591	0	0	0
Services	180,041	67,700	72,975	69,000
Capital Outlay	52,919	0	9,457	100,000
Total Expenditure	\$ 320,622	\$ 94,700	\$ 119,139	\$ 205,850
Net	(186,696)	(84,450)	24,927	(189,400)
Fund Balance				
Beginning Balance	\$ 531,705	\$ 345,009	\$ 345,009	\$ 369,936
Ending Balance	\$ 345,009	\$ 260,559	\$ 369,936	\$ 180,536

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Parks

DIVISION: Special Revenue

MISSION

The Parks Special Revenue Fund is to account for revenues that are restricted to use for park improvements. Revenues include fees and donations.

GOALS AND OBJECTIVES

1. The goal of the Parks Special Revenue Fund is to expand and improve the parks of the City of Coppell.

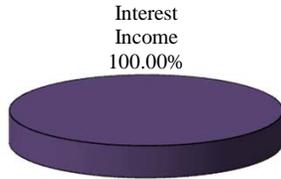
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	<u>21,649</u>	<u>0</u>	<u>0</u>	<u>165,000</u>
Total	\$ <u>21,649</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>165,000</u>

ANNUAL BUDGET

City of Coppell Parks Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Park Fees	\$ 427,905	\$ 0	\$ 6,425	\$ 0
Interest Income	(166)	100	100	100
Prior Year A/E/R	<u>(11,265)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 416,474</u>	<u>\$ 100</u>	<u>\$ 6,525</u>	<u>\$ 100</u>
Maintenance	\$ 0	\$ 0	\$ 0	\$ 0
Services	0	0	0	0
Capital Outlay	<u>21,649</u>	<u>0</u>	<u>0</u>	<u>165,000</u>
Total Expenditure	<u>\$ 21,649</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 165,000</u>
Net	394,825	100	6,525	(164,900)
Fund Balance				
Beginning Balance	<u>\$ 176,027</u>	<u>\$ 570,852</u>	<u>\$ 570,852</u>	<u>\$ 577,377</u>
Ending Balance	<u>\$ 570,852</u>	<u>\$ 570,952</u>	<u>\$ 577,377</u>	<u>\$ 412,477</u>

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Tree Preservation	DIVISION: Special Revenue
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MISSION

The Tree Preservation Special Revenue Fund is to account for revenues that are restricted to use for tree preservation purposes.

GOALS AND OBJECTIVES

1. The goal of the Tree Preservation Special Revenue Fund is to provide funding for tree preservation programs or purposes.

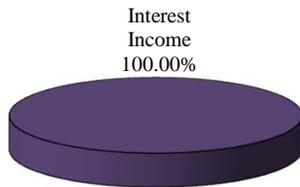
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	25,000	25,000	25,000
Maintenance	0	0	0	0
Services	108,879	100,000	100,000	100,000
Capital Outlay	0	0	0	0
Total	\$ <u>108,879</u>	\$ <u>125,000</u>	\$ <u>125,000</u>	\$ <u>125,000</u>

ANNUAL BUDGET

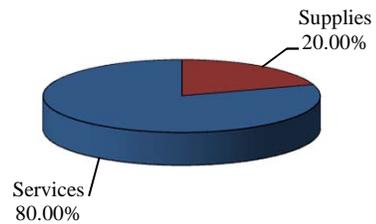
City of Coppell Tree Preservation Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Tree Preservation Fee	\$ 319,200	\$ 0	\$ 154,413	\$ 0
Interest Income	347	100	100	100
Miscellaneous	0	0	0	0
Total Revenue	\$ 319,547	\$ 100	\$ 154,513	\$ 100
Supplies	\$ 0	\$ 25,000	\$ 25,000	\$ 25,000
Maintenance	0	0	0	0
Services	108,879	100,000	100,000	100,000
Capital Outlay	0	0	0	0
Total Expenditure	\$ 108,879	\$ 125,000	\$ 125,000	\$ 125,000
Net	210,668	(124,900)	29,513	(124,900)
Fund Balance				
Beginning Balance	\$ 521,050	\$ 731,718	\$ 731,718	\$ 761,231
Ending Balance	\$ 731,718	\$ 606,818	\$ 761,231	\$ 636,331

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Infrastructure Maintenance	DIVISION: Special Revenue
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MISSION

The Infrastructure Maintenance Fund is to accumulate and account for funds restricted for infrastructure needs of the City.

GOALS AND OBJECTIVES

1. The goal of the Infrastructure Maintenance Fund is to provide funding for the anticipated infrastructure needs of the City.
2. Perform the following maintenance and improvements using the transfer from the General Fund: preventative roof maintenance; ceiling tile/grid replacement at Town Center; replace 265 roof; interior paint 4 facilities; exterior paint 3 facilities; re-carpet the Justice and Community Centers; parking lot striping and improvements; Fire Station #3 exterior improvements; paint and repairs at the Service Center; street, curb, alley, asphalt, brick paver, and sidewalk repairs; ADA improvements; laboratory testing; bridge/guardrail/fence maintenance/painting; roadway lighting maintenance; illuminated signs; and signal maintenance.

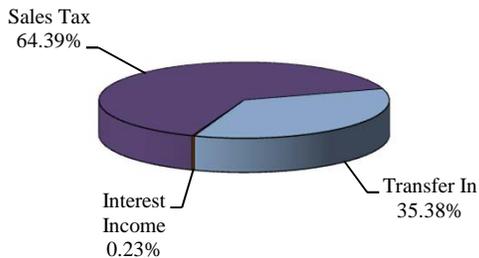
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	3,905,306	10,050,000	13,060,754	5,727,000
Services	260,787	0	574,745	0
Capital Outlay	<u>1,362,058</u>	<u>146,000</u>	<u>382,397</u>	<u>1,125,000</u>
Total	\$ <u>5,528,151</u>	\$ <u>10,196,000</u>	\$ <u>14,017,896</u>	\$ <u>6,852,000</u>

ANNUAL BUDGET

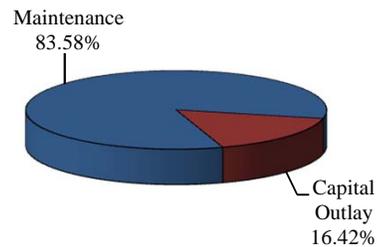
City of Coppell Infrastructure Maintenance Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Interest Income	\$ 15,827	\$ 15,000	\$ 15,000	\$ 15,000
Sales Tax	3,778,760	3,735,000	3,967,600	4,150,000
Transfer In	1,443,000	1,996,000	1,996,000	2,280,000
Total Revenue	\$ 5,237,587	\$ 5,746,000	\$ 5,978,600	\$ 6,445,000
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Maintenance	3,905,306	10,050,000	13,060,754	5,727,000
Services	260,787	0	574,745	0
Capital Outlay	1,362,058	146,000	382,397	1,125,000
Total Expenditure	\$ 5,528,151	\$ 10,196,000	\$ 14,017,896	\$ 6,852,000
Net	(290,564)	(4,450,000)	(8,039,296)	(407,000)
Fund Balance				
Beginning Balance	\$ 14,253,883	\$ 13,963,319	\$ 13,963,319	\$ 5,924,023
Ending Balance	\$ 13,963,319	\$ 9,513,319	\$ 5,924,023	\$ 5,517,023

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Drainage Utility District

DIVISION: Special Revenue

MISSION

The Drainage Utility District fund is to account for revenues that are restricted for storm water control development.

GOALS AND OBJECTIVES

1. The goal of the Drainage Utility district Fund is to provide funding for storm water control development.

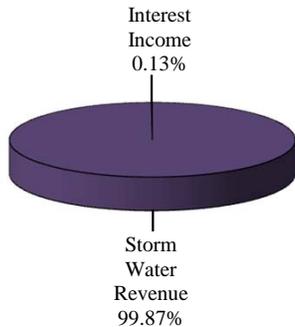
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 96,631	\$ 102,908	\$ 102,908	\$ 103,966
Supplies	0	1,600	1,600	1,600
Maintenance	39,518	126,800	126,800	136,800
Services	17,968	46,160	46,160	26,100
Capital Outlay	0	65,000	73,356	0
Total	\$ <u>154,117</u>	\$ <u>342,468</u>	\$ <u>350,824</u>	\$ <u>268,466</u>

ANNUAL BUDGET

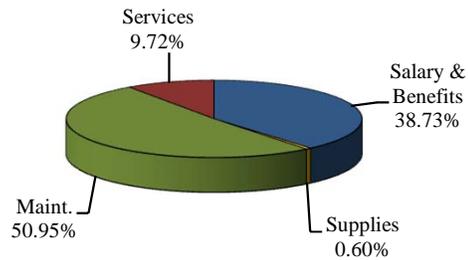
City of Coppell Municipal Drainage Utility District (DUD) Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Storm Water Revenue	\$ 230,374	\$ 235,000	\$ 235,000	\$ 235,000
Interest Income	661	300	300	300
Total Revenue	\$ 231,035	\$ 235,300	\$ 235,300	\$ 235,300
Salary & Benefits	\$ 96,631	\$ 102,908	\$ 102,908	\$ 103,966
Supplies	0	1,600	1,600	1,600
Maintenance	39,518	126,800	126,800	136,800
Services	17,968	46,160	46,160	26,100
Capital Outlay	0	65,000	73,356	0
Total Expenditure	\$ 154,117	\$ 342,468	\$ 350,824	\$ 268,466
Net	76,918	(107,168)	(115,524)	(33,166)
Fund Balance				
Beginning Balance	\$ 881,550	\$ 958,468	\$ 958,468	\$ 842,944
Ending Balance	\$ 958,468	\$ 851,300	\$ 842,944	\$ 809,778

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Donations – Arts Center

DIVISION: Special Revenue

MISSION

The Arts Center – Donations Fund is to account for donation revenue restricted to use for the Arts Center.

GOALS AND OBJECTIVES

- 1. The goal of the Arts Center – Donations Fund is to improve the arts programs of the City.**

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	9,441	0
Services	0	0	0	0
Capital Outlay	0	0	0	0
Total	\$ <u>0</u>	\$ <u>0</u>	\$ <u>9,441</u>	\$ <u>0</u>

ANNUAL BUDGET

DEPARTMENT: Donations – Library

DIVISION: Special Revenue

MISSION

The Library – Donations Fund is to account for donation revenues restricted to the use in the City’s library.

GOALS AND OBJECTIVES

1. The goal of the Library – Donations Fund is to make various library improvements.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	11,435	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	494	0	105	0
Total	\$ 494	\$ 0	\$ 11,540	\$ 0

ANNUAL BUDGET

DEPARTMENT: Donations – Animal Services

DIVISION: Special Revenue

MISSION

The Animal Services – Donations Fund is to account for donation revenues restricted to use for food, equipment and medical expenses in the care and treatment of animals at the Coppell Animal Services and Adoption Center.

GOALS AND OBJECTIVES

1. The goal of the Animal Services – Donations Fund is provide care and treatment for both domesticated animals and wildlife located within the City.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	54	2,500	2,500	2,500
Capital Outlay	0	0	0	0
Total	\$ <u>54</u>	\$ <u>2,500</u>	\$ <u>2,500</u>	\$ <u>2,500</u>

ANNUAL BUDGET

DEPARTMENT: Donations – Recycling

DIVISION: Special Revenue

MISSION

The mission of the Recycling – Donations Fund is to account for donation revenues derived from the recycling program implemented by the City.

GOALS AND OBJECTIVES

1. The goal of the Recycling – Donations Fund is to provide funding for special community projects.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	67,044	0	0	9,000
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	0	0	0	0
Total	\$ <u>67,044</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>9,000</u>

ANNUAL BUDGET

DEPARTMENT: Donations – Senior Adults

DIVISION: Special Revenue

MISSION

The mission of the Senior Adults – Donations Fund is to provide various services to the City of Coppell’s Senior Adult population, usually in conjunction with the Senior Adult Services division.

GOALS AND OBJECTIVES

1. Provide the Senior Adult population with programming or services to encourage wellness, longevity, education, and community involvement.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	375	0	0	0
Maintenance	0	0	0	0
Services	100	0	1,475	0
Capital Outlay	0	0	0	0
Total	\$ <u>475</u>	\$ <u>0</u>	\$ <u>1,475</u>	\$ <u>0</u>

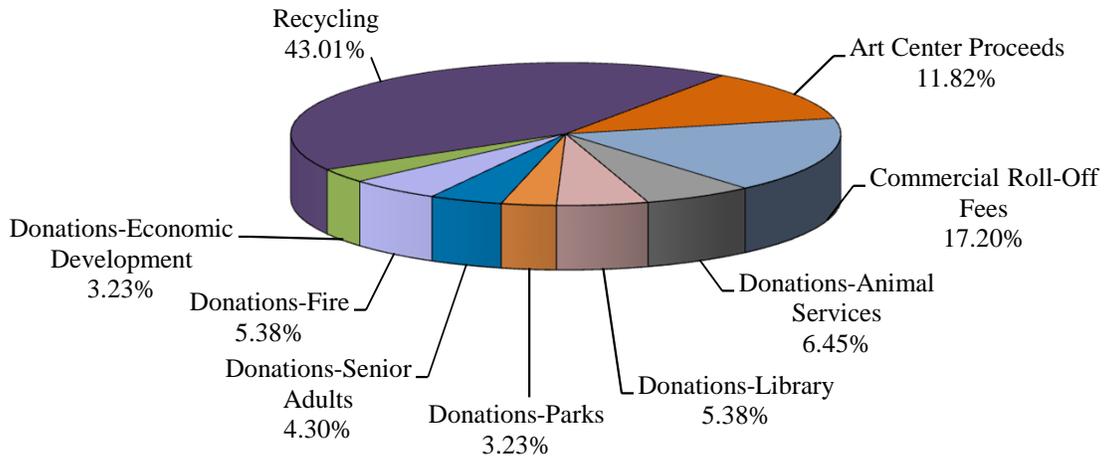
ANNUAL BUDGET

City of Coppell Donations Special Revenue Fund Summary

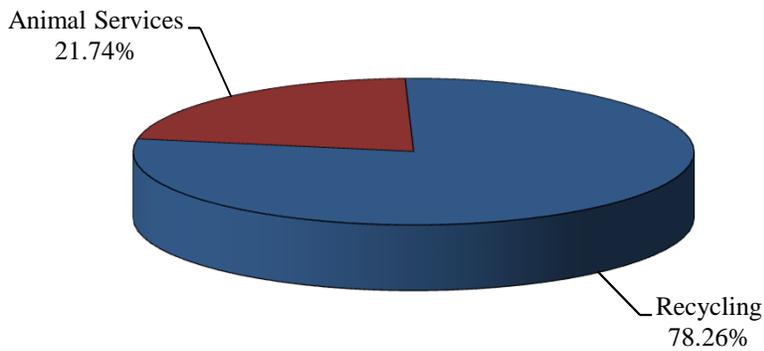
Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Recycling	\$ 20,074	\$ 20,000	\$ 25,000	\$ 20,000
Interest Income	(64)	0	0	0
Art Center Proceeds	5,125	5,500	5,500	5,500
Commercial Roll-Off Fees	8,000	8,000	8,000	8,000
Donations-Animal Services	1,447	3,000	3,000	3,000
Donations-Library	2,187	2,500	2,500	2,500
Donations-Parks	1,508	1,500	1,500	1,500
Donations-Senior Adults	1,956	0	1,525	2,000
Donations-Fire	4,512	3,500	3,500	2,500
Donations-Economic Development	1,508	1,500	1,500	1,500
Donations-Keep Coppell Beautiful	5	0	0	0
Total Revenue	\$ 46,258	\$ 45,500	\$ 52,025	\$ 46,500
Arts Center	\$ 0	\$ 0	\$ 9,441	\$ 0
Library	494	0	11,540	0
Animal Services	54	2,500	2,500	2,500
Recycling	67,044	0	0	9,000
Senior Adults	475	0	1,475	0
Total Expenditure	\$ 68,067	\$ 2,500	\$ 24,956	\$ 11,500
Net	(21,809)	43,000	27,069	35,000
Fund Balance				
Beginning Balance	\$ 158,272	\$ 136,463	\$ 136,463	\$ 163,532
Ending Balance	\$ 136,463	\$ 179,463	\$ 163,532	\$ 198,532

ANNUAL BUDGET

2014-15 Donation Revenues



2014-15 Donation Expenditures



ANNUAL BUDGET



ANNUAL BUDGET

DEPARTMENT: Recreational Programs

DIVISION: Special Revenue

MISSION

The Recreational Programs Special Revenue Fund was to account for revenues that are restricted to use for recreational programs developed for the citizens of the City of Coppell.

GOALS AND OBJECTIVES

1. The goal of the Recreational Programs Special Revenue Fund is to provide funding for one-time recreational programs or services.

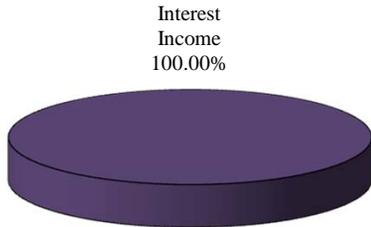
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	93,983	0	32,897	0
Capital Outlay	0	43,000	68,389	300,000
Total	\$ 93,983	\$ 43,000	\$ 101,286	\$ 300,000

ANNUAL BUDGET

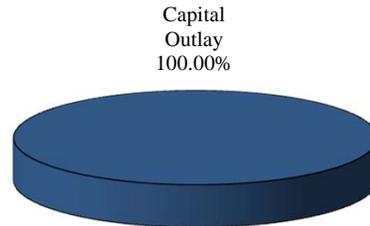
City of Coppell Recreational Programs Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Interest Income	\$ 477	\$ 500	\$ 500	\$ 200
Total Revenue	\$ 477	\$ 500	\$ 500	\$ 200
Maintenance	\$ 0	\$ 0	\$ 0	\$ 0
Services	93,983	0	32,897	0
Capital Outlay	0	43,000	68,389	300,000
Total Expenditure	\$ 93,983	\$ 43,000	\$ 101,286	\$ 300,000
Net	(93,506)	(42,500)	(100,786)	(299,800)
Fund Balance				
Beginning Balance	\$ 697,955	\$ 604,449	\$ 604,449	\$ 503,663
Ending Balance	\$ 604,449	\$ 561,949	\$ 503,663	\$ 203,863

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Red Light Enforcement

DIVISION: Special Revenue

MISSION

The Red Light Enforcement Fund is to account for revenues that are restricted to use for automated signal enforcement, public traffic or pedestrian safety programs, traffic enforcement and intersection improvements.

GOALS AND OBJECTIVES

1. The goal of the Red Light Enforcement Fund is to provide funding for public traffic and pedestrian safety programs, traffic enforcement and intersection improvements.

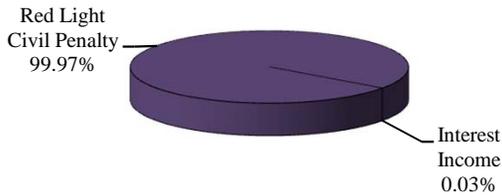
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	200,136	235,000	268,000	232,000
Capital Outlay	260	0	0	150,000
Fleet Transfer Out	0	0	0	31,500
Total	\$ 200,396	\$ 255,000	\$ 288,000	\$ 433,500

ANNUAL BUDGET

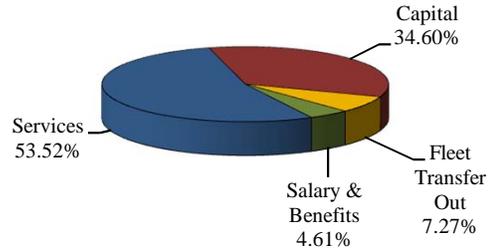
City of Coppell Red Light Enforcement Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Red Light Civil Penalty	\$ 215,555	\$ 235,000	\$ 335,000	\$ 300,000
Interest Income	218	500	500	100
Total Revenue	\$ 215,773	\$ 235,500	\$ 335,500	\$ 300,100
Salary & Benefits	\$ 0	\$ 20,000	\$ 20,000	\$ 20,000
Supplies	0	0	0	0
Services	200,136	235,000	268,000	232,000
Capital	260	0	0	150,000
Fleet Transfer Out	0	0	0	31,500
Total Expenditure	\$ 200,396	\$ 255,000	\$ 288,000	\$ 433,500
Net	15,377	(19,500)	47,500	(133,400)
Fund Balance				
Beginning Balance	\$ 382,672	\$ 398,049	\$ 398,049	\$ 445,549
Ending Balance	\$ 398,049	\$ 378,549	\$ 445,549	\$ 312,149

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Juvenile Case Manager

DIVISION: Special Revenue

MISSION

The Juvenile Case Manager Fund is used to account for the necessary expenditures related to the position of Juvenile Case Manager.

GOALS AND OBJECTIVES

1. The goal of the Juvenile Case Manager Fund is to provide funding for training and required other expenditures of the Juvenile Case Manager.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	3,600	3,600	5,000
Capital Outlay	0	0	0	0
Total	\$ 0	\$ 3,600	\$ 3,600	\$ 5,000

ANNUAL BUDGET

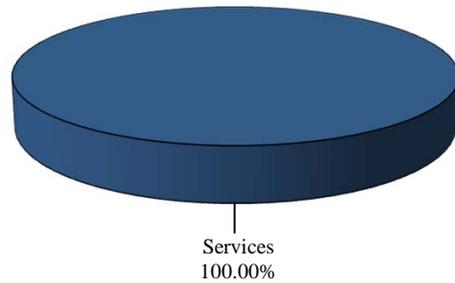
City of Coppell Juvenile Case Manager Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Case Manager Fee	\$ 29,795	\$ 26,000	\$ 26,000	\$ 30,000
Interest Income	<u>(28)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 29,767</u>	<u>\$ 26,000</u>	<u>\$ 26,000</u>	<u>\$ 30,000</u>
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Services	<u>0</u>	<u>3,600</u>	<u>3,600</u>	<u>5,000</u>
Total Expenditure	<u>\$ 0</u>	<u>\$ 3,600</u>	<u>\$ 3,600</u>	<u>\$ 5,000</u>
Net	29,767	22,400	22,400	25,000
Fund Balance				
Beginning Balance	<u>\$ 206</u>	<u>\$ 29,973</u>	<u>\$ 29,973</u>	<u>\$ 52,373</u>
Ending Balance	<u>\$ 29,973</u>	<u>\$ 52,373</u>	<u>\$ 52,373</u>	<u>\$ 77,373</u>

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Municipal Court Security

DIVISION: Special Revenue

MISSION

The Municipal Court Security Special Revenue Fund is to account for funds that are restricted for use for the purpose of providing security services for buildings that house a Municipal Court.

GOALS AND OBJECTIVES

1. The goal of the Municipal Court Security Fund is to provide funding for security services for buildings housing a Municipal Court.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	<u>21,716</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total	\$ <u>21,716</u>	\$ <u>10,000</u>	\$ <u>10,000</u>	\$ <u>10,000</u>

ANNUAL BUDGET

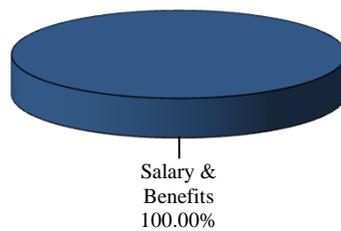
City of Coppell Municipal Court Security Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Court Fees	\$ 20,807	\$ 20,000	\$ 20,000	\$ 20,000
Judicial Fees	0	0	0	0
Interest Income	(72)	0	0	0
Total Revenue	\$ 20,735	\$ 20,000	\$ 20,000	\$ 20,000
Salary & Benefits	\$ 0	\$ 10,000	\$ 10,000	\$ 10,000
Supplies	0	0	0	0
Services	0	0	0	0
Capital	21,716	0	0	0
Total Expenditure	\$ 21,716	\$ 10,000	\$ 10,000	\$ 10,000
Net	(981)	10,000	10,000	10,000
Fund Balance				
Beginning Balance	\$ 203,439	\$ 202,458	\$ 202,458	\$ 212,458
Ending Balance	\$ 202,458	\$ 212,458	\$ 212,458	\$ 222,458

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Municipal Court Technology	DIVISION: Special Revenue
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MISSION

The Municipal Court Technology Special Revenue Fund is to account for funds that are restricted for use for the purpose of providing technology for the Municipal Court

GOALS AND OBJECTIVES

1. The goal of the Municipal Court Technology Fund is to provide funding for technology for the Municipal Court.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	1,994	4,200	4,200	2,000
Maintenance	0	20,000	20,000	20,000
Services	16,846	4,000	4,000	0
Capital Outlay	0	0	5,000	0
Total	\$ <u>18,840</u>	\$ <u>28,200</u>	\$ <u>33,200</u>	\$ <u>22,000</u>

ANNUAL BUDGET

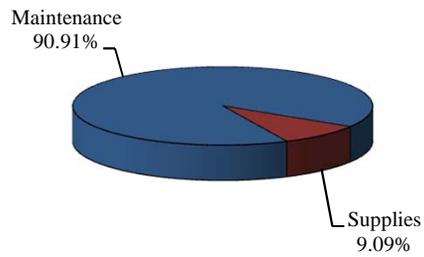
City of Coppell Municipal Court Technology Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Court Fees	\$ 27,744	\$ 26,000	\$ 26,000	\$ 24,000
Interest Income	109	25	25	0
Total Revenue	\$ 27,853	\$ 26,025	\$ 26,025	\$ 24,000
Supplies	\$ 1,994	\$ 4,200	\$ 4,200	\$ 2,000
Maintenance	0	20,000	20,000	20,000
Services	16,846	4,000	4,000	0
Capital Outlay	0	0	5,000	0
Total Expenditure	\$ 18,840	\$ 28,200	\$ 33,200	\$ 22,000
Net	9,013	(2,175)	(7,175)	2,000
Fund Balance				
Beginning Balance	\$ 186,846	\$ 195,859	\$ 195,859	\$ 188,684
Ending Balance	\$ 195,859	\$ 193,684	\$ 188,684	\$ 190,684

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Judicial Efficiency

DIVISION: Special Revenue

MISSION

The Judicial Efficiency Fund is to account for revenues restricted to use for the improvement in efficiency of the administration of justice in the City.

GOALS AND OBJECTIVES

1. The goal of the Judicial Efficiency Fund is to provide funding for efficiency improvements of the administration of justice in the City.

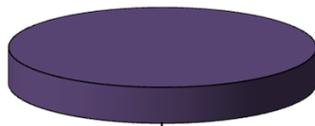
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	36,496	0	0	0
Total	\$ 36,496	\$ 0	\$ 0	\$ 0

ANNUAL BUDGET

City of Coppell Judicial Efficiency Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Judicial Fees	\$ 4,060	\$ 4,000	\$ 4,000	\$ 4,000
Interest Income	<u>(52)</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 4,008</u>	<u>\$ 4,000</u>	<u>\$ 4,000</u>	<u>\$ 4,000</u>
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Capital Outlay	<u>36,496</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditure	<u>\$ 36,496</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Net	(32,488)	4,000	4,000	4,000
Fund Balance				
Beginning Balance	<u>\$ 38,168</u>	<u>\$ 5,680</u>	<u>\$ 5,680</u>	<u>\$ 9,680</u>
Ending Balance	<u>\$ 5,680</u>	<u>\$ 9,680</u>	<u>\$ 9,680</u>	<u>\$ 13,680</u>

2014-15 Revenues



Judicial Fees
100.00%

2014-15 Expenditures

No budgeted expenditures for
FY 14-15

ANNUAL BUDGET

DEPARTMENT: Capital Replacement

DIVISION: Special Revenue

MISSION

The purpose of the Capital Replacement Fund is to fund capital fleet replacement items according to a defined schedule that will minimize capital outlay fluctuations in the other operating funds.

GOALS AND OBJECTIVES

1. The goal of the Capital Replacement Fund is to collect a projected amount for each newly purchased fleet item over its useful life and subsequently fund the replacement.

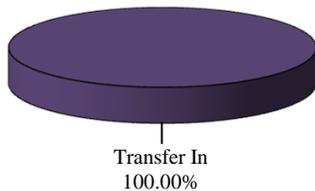
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	0	0	0	0
Total	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>

ANNUAL BUDGET

City of Coppell Capital Replacement Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Transfer In	\$ 0	\$ 0	\$ 0	\$ 241,750
Interest Income	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenue	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 241,750</u>
Transfer Out	\$ 0	\$ 0	\$ 0	\$ 0
Capital Outlay	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditure	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Net	0	0	0	241,750
Fund Balance				
Beginning Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>
Ending Balance	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 241,750</u>

2014-15 Revenues



2014-15 Expenditures

No budgeted expenditures for
FY 14-15

ANNUAL BUDGET

DEPARTMENT: Crime Prevention District

DIVISION: Special Revenue

MISSION

The mission of the Crime Prevention District, as directed through the Coppell Police Department, is to enhance our School Resource Officer Program, our Community Service Programs and the Police Patrol Prevention Program through education, partnerships, personnel, equipment and service. The District is also responsible for an Enhanced Radio Dispatch Center that provides superior service to the citizens of Coppell.

GOALS AND OBJECTIVES

The Coppell Police Department seeks to enhance a safe community environment and quality public service through the Crime Prevention District. In furtherance of this goal, the Coppell Police Department seeks to attain the following objectives for fiscal year 2014-15.

1. The Department will continue our partnership with the Coppell Independent School District and work to improve that relationship by seeking ways to be proactive through education and enforcement. We will continue our efforts for positive interaction with the community's young people through our work with the services provided by SROs as outlined in the *School Resource Officers Brochure*, bicycle safety programs and our Junior Police Academy program. We will continue a very successful Police Explorer program. This program gives us the opportunity to introduce young adults to the profession of Law Enforcement in a long standing, well respected format. Several officers have volunteered to work in this program and help to promote their profession to the youth of our community.
2. We will provide educational programs to the community such as the Citizens Police Academy and the Self-Defense for Women classes, including our annual self-defense class for high school senior girls. We will also continue our partnership with the community through the National Night Out Program. Over the past twenty years the department and community have been given twenty awards including two first place awards in our population category for NNO.
3. School Resource Officers will be proactive in our enforcement efforts on all CISD campuses as well as provide an additional resource to aid the faculty and staff of the campus. The SROs will address current trends that effect safety and security on CISD campuses, including training of all CISD staff on active shooter and other emergency drills.
4. The Department will generate an annual report to include dispatched calls for Police, Fire and EMS service, Part I crimes for the year and other pertinent quality of life statistics. This report will be published on our website for review by the general public.



ANNUAL BUDGET

Department: Crime Prevention District

Division: Special Revenue

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	1,821,540	2,056,432	2,049,359	2,397,883
Supplies	78,378	0	7,073	0
Maintenance	0	0	0	0
Services	500	114,500	1,319,500	489,500
Capital Outlay	589,208	0	1,282,985	425,854
Total	<u>\$2,489,626</u>	<u>\$2,170,932</u>	<u>\$4,658,917</u>	<u>\$3,313,237</u>

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Police Captain	PD 21	1	1	1
Communication Manager	34	1	1	1
Police Sergeant	PD 15	1	1	1
Police Officer - SRO	PD 8	5	5	6
Police Officer - CSO	PD 8	2	2	2
Police Officer - NCO	PD 8	0	0	1
Police Officer - Traffic	PD 8	0	0	1
PS Dispatch Supervisor	28	4	4	4
Police Dispatcher	23	9	9	9
Crime Analyst	23	0	1	1
Total		<u>23</u>	<u>24</u>	<u>27</u>

Performance Measures

Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Calls for Service	14,405	14,100	15,100
911 Calls Received	14,253	15,296	15,500
Traffic Contacts	12,913	10,744	11,000
Cases Received	2,088	1,904	2,100
Cases Assigned	1,269	1,276	1,300
Alarm Calls	2,855	2,794	2,500
<i>Efficiency Measures</i>			
Average Daily Calls for Service	39.46	37.74	37.74
Cases Cleared	29%	26%	26%
<i>Outcome Measures</i>			
Citations Issued	8,267	7,000	7,500
Adult Arrests	875	742	810
Juvenile Arrests	34	29	30
Accidents	241	354	310
Cases Cleared	325	320	320

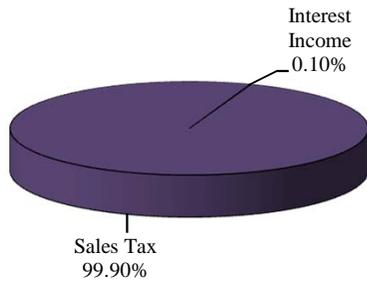
City of Coppell

ANNUAL BUDGET

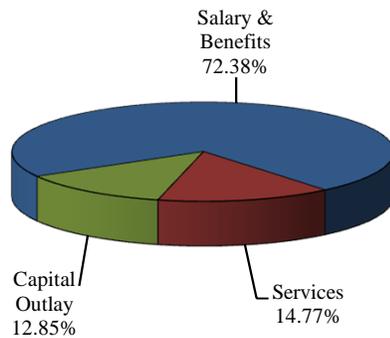
City of Coppell Crime Prevention District Special Revenue Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Sales Tax	\$ 3,705,024	\$ 3,680,000	\$ 3,890,275	\$ 4,050,000
Interest Income	4,977	7,500	3,000	4,000
Miscellaneous Income	0	0	0	0
Total Revenue	\$ 3,710,001	\$ 3,687,500	\$ 3,893,275	\$ 4,054,000
Salary & Benefits	\$ 1,821,540	\$ 2,056,432	\$ 2,049,359	\$ 2,397,883
Supplies	78,377	0	7,073	0
Services	500	114,500	1,319,500	489,500
Capital Outlay	589,208	0	1,282,985	425,854
Total Expenditure	\$ 2,489,625	\$ 2,170,932	\$ 4,658,917	\$ 3,313,237
Net	1,220,376	1,516,568	(765,642)	740,763
Fund Balance				
Beginning Balance	\$ 4,969,276	\$ 6,189,652	\$ 6,189,652	\$ 5,424,010
Ending Balance	\$ 6,189,652	\$ 7,706,220	\$ 5,424,010	\$ 6,164,773

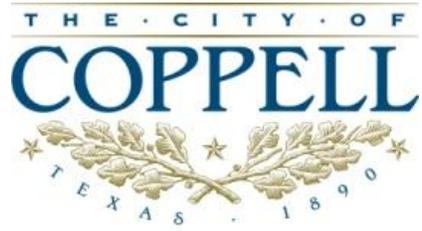
2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET



ANNUAL BUDGET

The Rolling Oaks Memorial Center is administered within the Parks and Recreation Department. The Rolling Oaks Memorial Center celebrated its grand opening on July 18, 2009.

Service Corporation International has been selected to provide funeral and pre-internment services. They will maintain the building and be responsible for the operating expenses. Called Rolling Oaks Funeral Home, this is the first funeral home in Coppell. This unique facility features state-of-the-art amenities to provide families the most comforting surroundings while truly celebrating the lives of their loved ones. A special historical walkway showcasing the history of Coppell can be found near the pavilion. Set in granite, each plaque features a scene from Coppell's past and the people and places that shaped this community.

A remembrance garden for families that have lost children is under construction and will be completed by late October of this year. The Angel of Hope Garden is supported by the Zack Thompson Foundation whose members actively provide emotional support and remembrance memorials in conjunction with the Cemetery Management.

The City of Coppell provides two staff positions to operate the facility, one Cemetery Manager, responsible for the supervision of lawn care, irrigation maintenance and grave layout, and one Assistant Cemetery Manager. Both positions assist in the selection of graves, niches, services and memorials.



ANNUAL BUDGET

DEPARTMENT: Rolling Oaks Memorial Center **DIVISION:** Special Revenue

MISSION

The mission of the Rolling Oaks Memorial Center is to serve the needs of the citizens of Coppell by providing excellent cemetery services and related products.

GOALS AND OBJECTIVES

1. To provide burial spaces and niches on Phase One of the cemetery grounds.
2. Promote and provide burial rights and products including urns, memorials, monuments and floral tributes.
3. Develop a cooperative relationship with the funeral home operator to provide a comprehensive service experience.
4. Initiate and manage contracts for services, maintenance and products through quality conscious vendors.
5. Promote cemetery products and services through marketing and community involvement.



ANNUAL BUDGET

Department: Rolling Oaks Memorial Center

Division: Special Revenue

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary and Benefits	170,021	200,531	200,531	172,351
Supplies	32,370	55,400	86,525	95,600
Maintenance	29,642	36,500	41,500	48,500
Services	72,355	108,038	125,338	155,688
Capital Outlay	4,752	0	0	14,000
Total	\$ 309,140	\$ 400,469	\$ 453,894	\$ 486,139

Authorized Personnel

Position/Title	Pay Grade	12-13	13-14	14-15
Cemetery Manager	35	1	1	1
Assistant Cemetery Manager	29	1	1	1
Total		2	2	2

Performance Measures

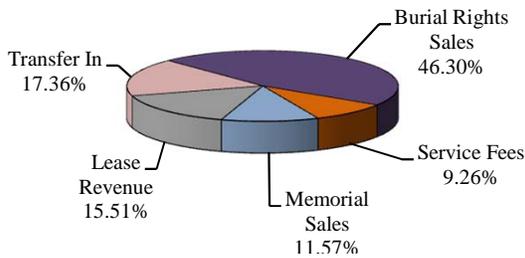
Measures	12-13	13-14	14-15
<i>Workload Measures</i>			
Niches	18	25	20
New Monuments	15	20	15
Urns	24	30	25
Burial Rights	0	5	5
<i>Efficiency Measures</i>			
Net Cost per Acre Maintained	\$758	\$750	\$750
<i>Outcome Measures</i>			
Revenue Received	\$319,248	\$637,200	\$432,000

ANNUAL BUDGET

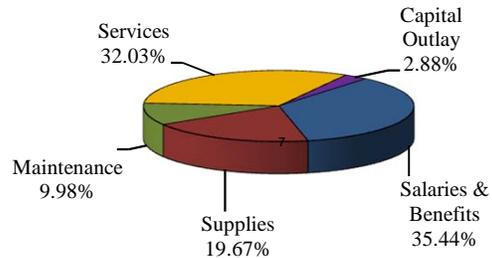
City of Coppell Rolling Oaks Memorial Cemetery Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Burial Rights Sales	\$ 119,766	\$ 185,000	\$ 400,000	\$ 200,000
Service Fees	36,975	35,000	40,000	40,000
Memorial Sales	40,105	50,000	55,000	50,000
Installation Fees	0	200	200	0
Interest Income	(15)	0	0	0
Miscellaneous Income	0	0	0	0
Lease Revenue	66,317	67,000	67,000	67,000
Transfer In	56,100	75,000	75,000	75,000
Total Revenue	\$ 319,248	\$ 412,200	\$ 637,200	\$ 432,000
Salaries & Benefits	\$ 170,021	\$ 200,531	\$ 200,531	\$ 172,351
Supplies	32,370	55,400	86,525	95,600
Maintenance	29,642	36,500	41,500	48,500
Services	72,355	108,038	125,338	155,688
Capital Outlay	4,752	0	0	14,000
Total Expenditure	\$ 309,140	\$ 400,469	\$ 453,894	\$ 486,139
Net	10,108	11,731	183,306	(54,139)
Fund Balance				
Beginning Balance	\$ (5,995)	\$ 4,113	\$ 4,113	\$ 187,419
Ending Balance	\$ 4,113	\$ 15,844	\$ 187,419	\$ 133,280

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: CRDC - 1

DIVISION: Special Revenue

MISSION

The Recreation Development Corporation Special Revenue Fund is in place to meet the needs of the citizens of the City of Coppell by planning, designing and constructing recreational facilities within the City, including improvements and maintenance to those facilities, using proceeds from a special 4(B) sales tax approved by the voters in 1996.

GOALS AND OBJECTIVES

1. Prioritize projects and locations within the City that need recreational facilities including improvements and maintenance.

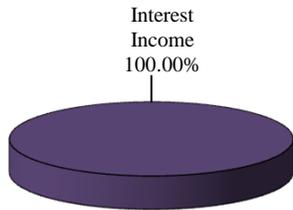
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	927	2,500	7,185	12,500
Maintenance	27,155	0	0	0
Services	187,756	76,876	186,389	80,570
Capital Outlay	1,070,777	123,000	915,960	263,000
Transfer Out	5,089,435	5,019,973	1,296,323	0
Total	\$ 6,376,050	\$ 5,222,349	\$ 2,405,857	\$ 356,070

ANNUAL BUDGET

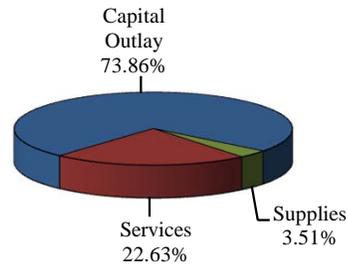
City of Coppell
Recreation Development Corporation 1 Special Revenue Fund
Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Sales Tax	\$ 6,785,914	\$ 6,693,297	\$ 1,728,430	\$ 0
Sales Tax Recovery	0	0	0	0
Contributions	0	0	0	0
Interest Income	4,274	4,000	2,500	1,000
Total Revenue	\$ 6,790,188	\$ 6,697,297	\$ 1,730,930	\$ 1,000
Supplies	\$ 927	\$ 2,500	\$ 7,185	\$ 12,500
Maintenance	27,155	0	0	0
Services	187,756	76,876	186,389	80,570
Capital Outlay	1,070,777	123,000	915,960	263,000
Transfer Out	5,089,435	5,019,973	1,296,323	0
Total Expenditure	\$ 6,376,050	\$ 5,222,349	\$ 2,405,857	\$ 356,070
Net	414,138	1,474,948	(674,927)	(355,070)
Fund Balance				
Beginning Balance	\$ 3,586,042	\$ 4,000,180	\$ 4,000,180	\$ 3,325,253
Ending Balance	\$ 4,000,180	\$ 5,475,128	\$ 3,325,253	\$ 2,970,183

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: CRDC - 2

DIVISION: Special Revenue

MISSION

The Recreation Development Corporation 2 Special Revenue Fund is the continuation of the CRDC 1, but with a slightly expanded scope. CRDC 2 includes continued development and some redevelopment of City facilities and open space using proceeds from a special 4(B) sales tax approved by the voters in 2013.

GOALS AND OBJECTIVES

1. Prioritize projects and locations within the City that need recreational facilities including improvements and maintenance.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfer Out	0	0	4,047,584	2,598,495
Total	\$ 0	\$ 0	\$ 4,047,584	\$ 2,598,495

ANNUAL BUDGET

City of Coppell Recreation Development Corporation 2 Special Revenue Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Sales Tax	\$ 0	\$ 0	\$ 5,396,779	\$ 7,423,272
Sales Tax Recovery	0	0	0	0
Contributions	0	0	0	0
Interest Income	0	0	100	1,000
Total Revenue	\$ 0	\$ 0	\$ 5,396,879	\$ 7,424,272
Supplies	\$ 0	\$ 0	\$ 0	\$ 0
Maintenance	0	0	0	0
Services	0	0	0	0
Capital Outlay	0	0	0	0
Transfer Out	0	0	4,047,584	2,598,495
Total Expenditure	\$ 0	\$ 0	\$ 4,047,584	\$ 2,598,495
Net	0	0	1,349,295	4,825,777
Fund Balance				
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 1,349,295
Ending Balance	\$ 0	\$ 0	\$ 1,349,295	\$ 6,175,072

2014-15 Revenues



2014-15 Expenditures



ANNUAL BUDGET

DEPARTMENT: Recreation Development Corp. DIVISION: Debt Service

MISSION

The purpose of the Recreation Development Corporation Debt Service Fund is to account for debt service activities relating to indebtedness of the Coppell Recreation Development Corporation.

GOALS AND OBJECTIVES

1. To account for the timely payment of principal and interest requirements on the revenue bonds issued by the Recreation Development Corporation in 1999.

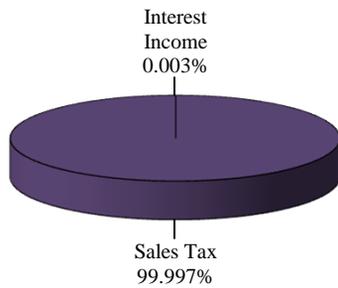
Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	771,343	775,018	775,018	776,728
Capital Outlay	0	0	0	0
Total	\$ <u>771,343</u>	\$ <u>775,018</u>	\$ <u>775,018</u>	\$ <u>776,728</u>

ANNUAL BUDGET

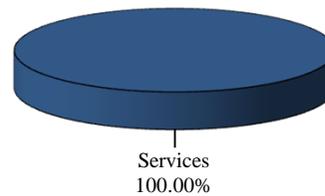
City of Coppell Recreation Development Corporation Debt Service Fund Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
Sales Tax	\$ 771,343	775,018	\$ 775,018	\$ 776,728
Interest Income	<u>187</u>	<u>25</u>	<u>25</u>	<u>25</u>
Total Revenue	\$ <u>771,530</u>	\$ <u>775,043</u>	\$ <u>775,043</u>	\$ <u>776,753</u>
Services	\$ <u>771,343</u>	\$ <u>775,018</u>	\$ <u>775,018</u>	\$ <u>776,728</u>
Total Expenditure	\$ <u>771,343</u>	\$ <u>775,018</u>	\$ <u>775,018</u>	\$ <u>776,728</u>
Net	187	25	25	25
Fund Balance				
Beginning Balance	\$ <u>77,021</u>	\$ <u>77,208</u>	\$ <u>77,208</u>	\$ <u>77,233</u>
Ending Balance	\$ <u>77,208</u>	\$ <u>77,233</u>	\$ <u>77,233</u>	\$ <u>77,258</u>

2014-15 Revenues



2014-15 Expenditures



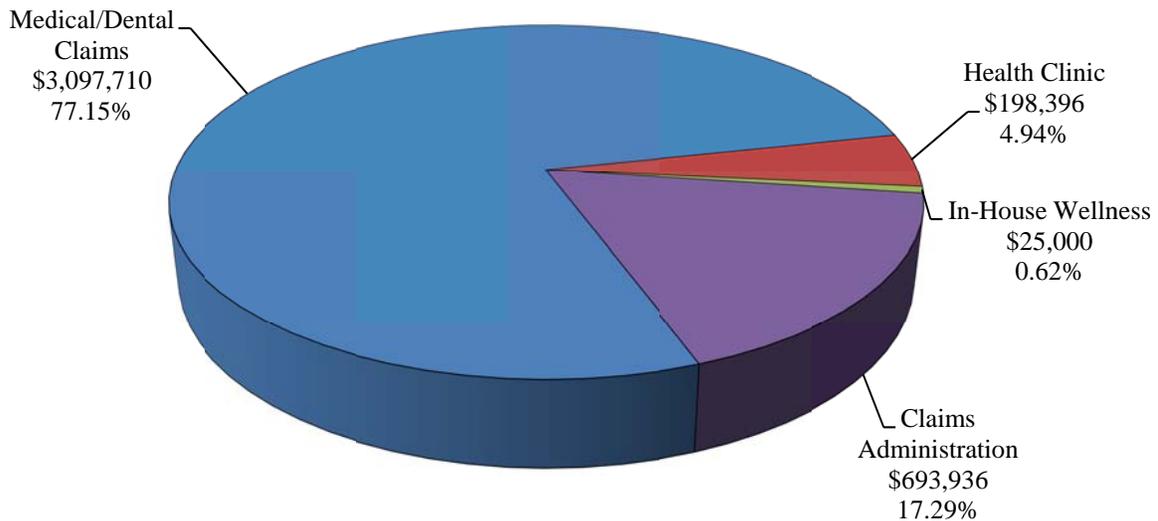
ANNUAL BUDGET

Internal Service Fund

Internal Service Funds are used to account for the provision of services to other Funds on a cost reimbursement basis. The Internal Service Fund used by the City is:

Self-Funded Health Plan – Provides for the funding of medical and dental insurance for employees of the City of Coppell.

2014-15 Expenditures



Estimated expenditures for the 2014-15 Fiscal Year total \$4,015,042, with the major portion going towards Medical and Dental Claims, followed by Claims Administration. The Wellness Program will no longer be budgeted in the Internal Service Fund in order to not affect premiums.

In Fiscal Year 2013-14, the City of Coppell partnered with the City of Lewisville to offer employees and dependents a convenient, low cost health clinic. The clinic, Wellness Works, offers routine physicals, urgent care functions, and preventative health care to provide employees with proactive medical care in anticipation of reduced claim costs.

ANNUAL BUDGET

DEPARTMENT: Self-Funded Health Plan

DIVISION: Internal Service

MISSION

This fund provides for the funding of medical and dental insurance for employees of the City of Coppell.

GOALS AND OBJECTIVES

1. To provide for medical and dental insurance at the lowest possible cost to the employees of the City of Coppell.

Expenditures	Actual 12-13	Adopted 13-14	Amended 13-14	Proposed 14-15
Salary & Benefits	\$ 0	\$ 0	\$ 0	\$ 0
Supplies	0	0	0	0
Maintenance	0	0	0	0
Services	3,668,637	3,685,172	4,153,558	4,015,042
Capital Outlay	0	0	0	0
Total	\$ <u>3,668,637</u>	\$ <u>3,685,172</u>	\$ <u>4,153,558</u>	\$ <u>4,015,042</u>

ANNUAL BUDGET

City of Coppell Self-Funded Health Plan Summary

Description	Actual 2012-13	Adopted 2013-14	FY 14 Budget Amended	FY 15 Budget Proposed
City Premiums-Health	\$ 2,607,899	\$ 3,073,081	\$ 3,073,081	\$ 3,486,510
Cobra	28,308	29,000	29,000	29,000
Dependent Premium-Health	854,445	890,016	890,016	925,932
City Premiums-Dental	35,558	41,082	41,082	44,386
Dependent Premiums-Dental	141,342	136,605	136,605	143,529
Interest Income	1,085	1,200	1,200	760
Prior Year A/E/R	0	0	0	0
Transfer In	0	0	0	0
Total Revenue	<u>\$ 3,668,637</u>	<u>\$ 4,170,984</u>	<u>\$ 4,170,984</u>	<u>\$ 4,630,117</u>
Medical/Dental Claims	\$ 2,838,067	\$ 2,966,329	\$ 3,266,329	\$ 3,097,710
Wellness Program	100,302	0	0	0
In-House Wellness	18,975	25,000	33,386	25,000
Health Clinic	0	0	160,000	198,396
Claims Administration	711,293	693,843	693,843	693,936
Total Expenditure	<u>\$ 3,668,637</u>	<u>\$ 3,685,172</u>	<u>\$ 4,153,558</u>	<u>\$ 4,015,042</u>
Net	0	485,812	17,426	615,075
Fund Balance				
Beginning Balance	<u>\$ 1,505,373</u>	<u>\$ 1,505,373</u>	<u>\$ 1,505,373</u>	<u>\$ 1,522,799</u>
Ending Balance	<u>\$ 1,505,373</u>	<u>\$ 1,991,185</u>	<u>\$ 1,522,799</u>	<u>\$ 2,137,874</u>

ANNUAL BUDGET

City of Coppell Proposed Bond Issuance

	Cost	Previously Funded	Remaining	April 16 Issue	April 17 Issue
Streets Projects					
Deforest Road (MacArthur to Deforest Court)					
Design	250,000	250,000	0		
Right of Way Acquisition	45,000	45,000	0		
Geotechnical	45,000	45,000	0		
Construction	2,485,000	2,485,000	710,000	710,000	
Street Projects	<u>2,825,000</u>	<u>2,825,000</u>	<u>710,000</u>	<u>710,000</u>	<u>0</u>
Drainage Projects	1,510,000	295,000	(1,215,000)		1,215,000
Kaye Street - \$240,000					
Stream G-6 - \$350,000					
Meadows Subdivision - \$350,000					
Cottonwood Estates - \$50,000					
Other Projects \$520,000					
Drainage Projects	<u>1,510,000</u>	<u>295,000</u>	<u>(1,215,000)</u>	<u>0</u>	<u>1,215,000</u>
Total Proposed Bond Issue	<u>4,335,000</u>	<u>3,120,000</u>	<u>(505,000)</u>	<u>710,000</u>	<u>1,215,000</u>

ANNUAL BUDGET

**CITY OF COPPELL
BOND PROGRAM
STREETS/DRAINAGE**

STREET CIP SCHEDULE

FY 2015-16

Construction		\$710,000	Deforest Road
	Total	\$710,000	

DRAINAGE CIP SCHEDULE

FY 2016-17

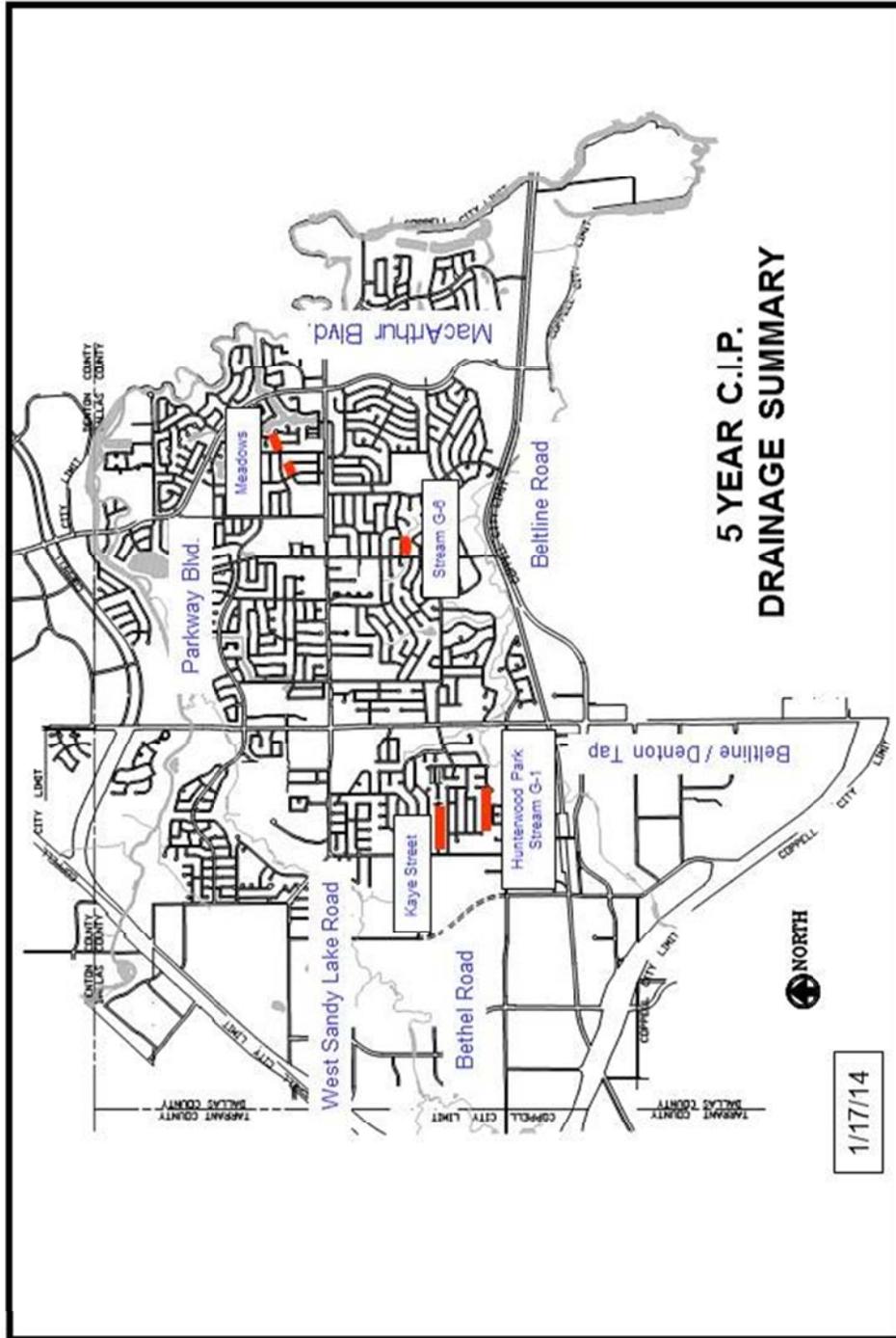
Drainage Project		\$1,215,000	Kaye Street Stream G-6 Hunterwood Park (Stream G-1) Meadows
	Total	\$1,215,000	

ANNUAL BUDGET

<p>City of Coppell, Texas CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST</p>											
<p>PROJECT TITLE: Deforest Road (MacArthur Blvd. to Windsor Estates)</p>	<p>TYPE: New Expansion X Replacement</p>										
<p>PROJECT DESCRIPTION (size, location, type of facility)</p> <p>The road currently exists as a 2-lane asphalt roadway and will be constructed as a 2-lane, 30-33' wide undivided concrete street with improved drainage approximately 3000 feet in length.</p>											
<p>PROJECT JUSTIFICATION Criteria Explanation</p> <p>A major plus of the reconstruction of Deforest Road will be the ability to eliminate the borrow ditches and install sidewalks to facilitate safe pedestrian movement. Also, the wider roadway will allow for safer movements in and out of the existing subdivisions.</p> <p>Consequences/Options</p> <p>Without the reconstruction, the road will continue to experience increase in traffic volume and deterioration in roadway surface, requiring additional maintenance dollars in the future. Also, flooding and/or flood damage associated with inadequate drainage will continue to pose a problem.</p>											
<p>Planning Documents Referenced: Official City of Coppell Thoroughfare Plan & Storm Water Management Plan</p>											
<p>ESTIMATED COSTS:</p> <table style="width: 100%; border: none;"> <tr> <td style="width: 80%;">Engineering Design</td> <td align="right">\$250,000</td> </tr> <tr> <td>Right-of-way Acquisition</td> <td align="right">\$45,000</td> </tr> <tr> <td>Geotechnical</td> <td align="right">\$45,000</td> </tr> <tr> <td>Construction</td> <td align="right">\$2,485,000</td> </tr> <tr> <td>GRAND TOTAL:</td> <td align="right">\$2,825,000</td> </tr> </table>		Engineering Design	\$250,000	Right-of-way Acquisition	\$45,000	Geotechnical	\$45,000	Construction	\$2,485,000	GRAND TOTAL:	\$2,825,000
Engineering Design	\$250,000										
Right-of-way Acquisition	\$45,000										
Geotechnical	\$45,000										
Construction	\$2,485,000										
GRAND TOTAL:	\$2,825,000										

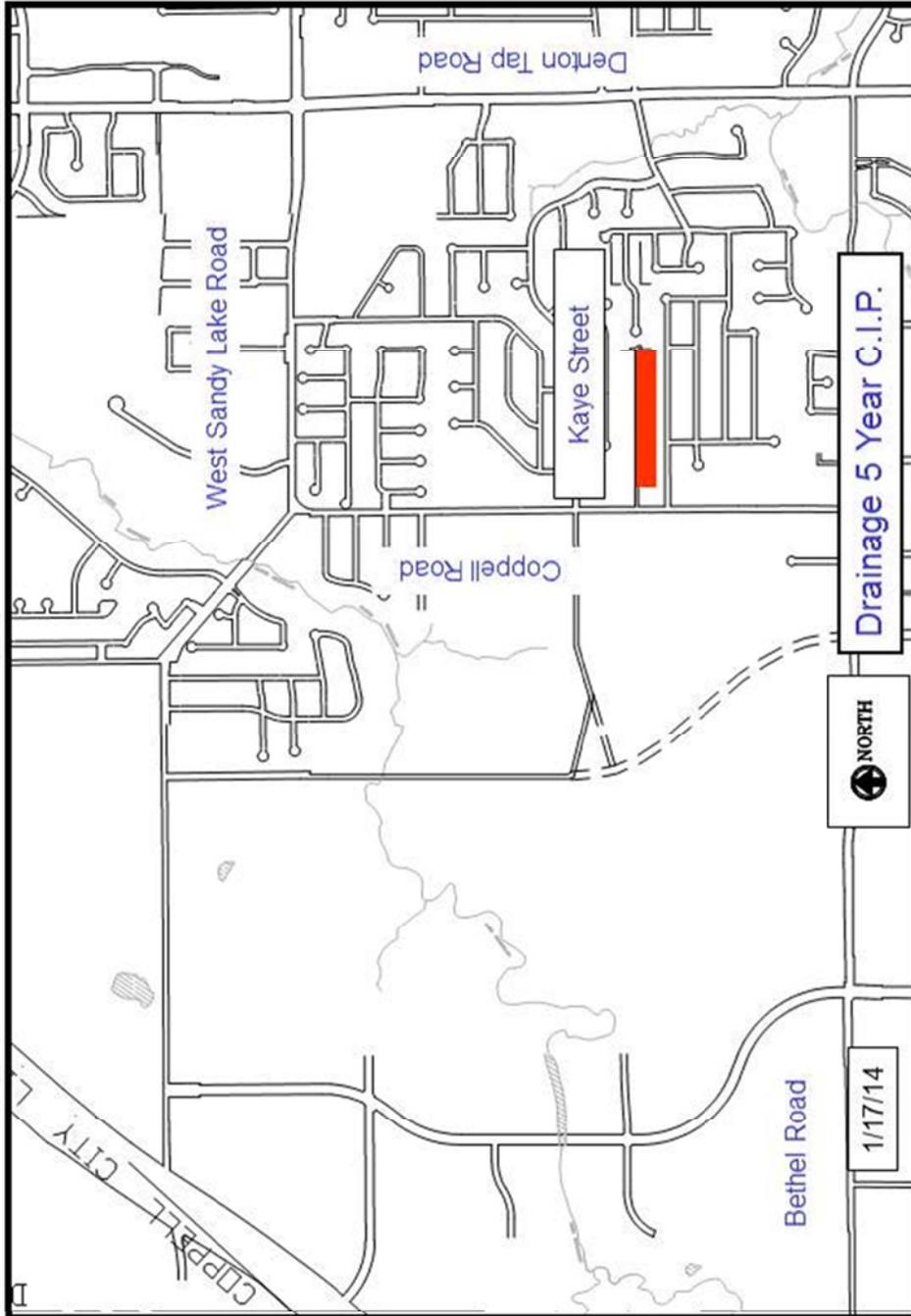
ANNUAL BUDGET





**5 YEAR C.I.P.
DRAINAGE SUMMARY**

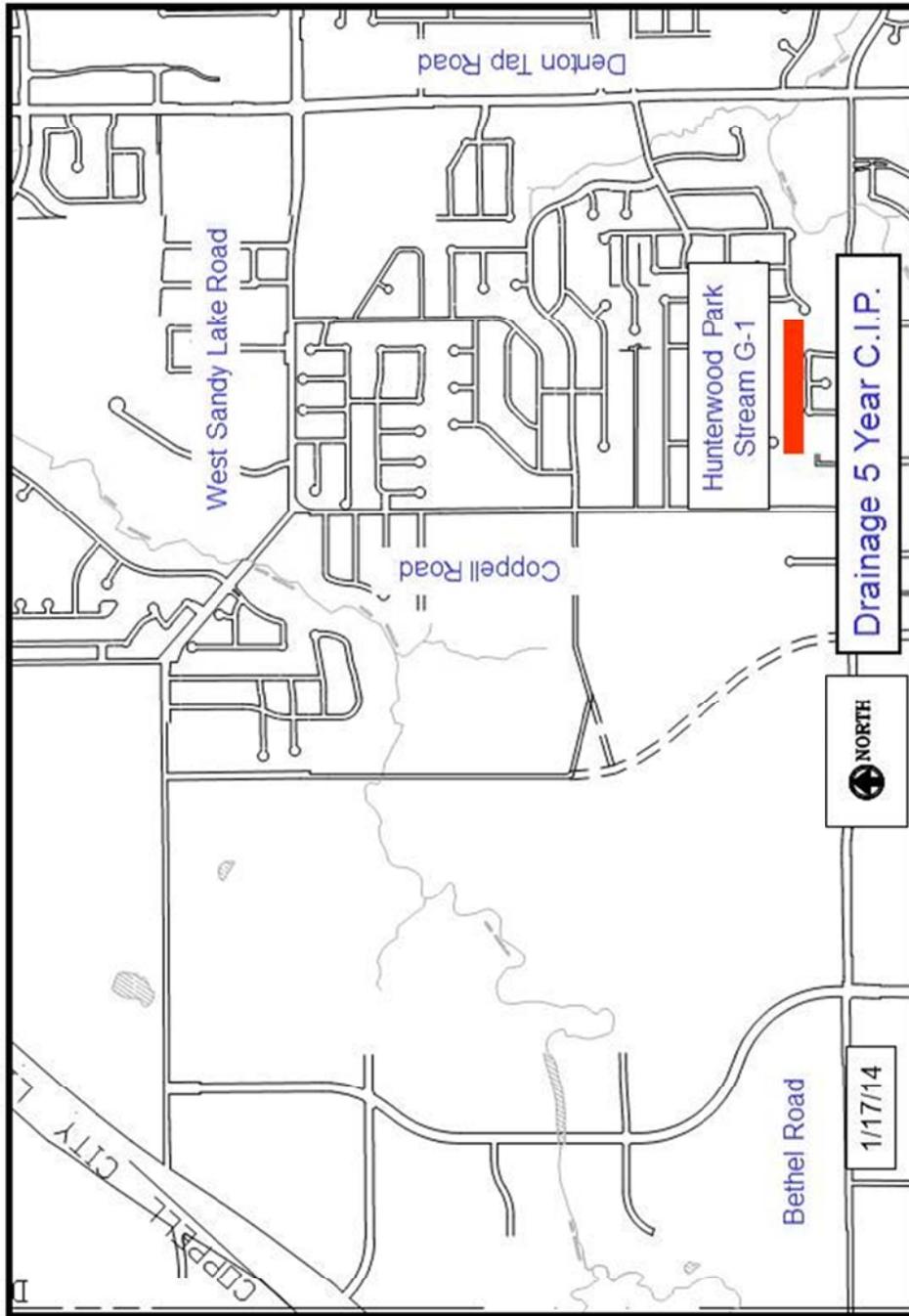
ANNUAL BUDGET



ANNUAL BUDGET

City of Coppell, Texas CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST	
PROJECT TITLE: Kaye Street Drainage	TYPE: New Expansion X Replacement
PROJECT DESCRIPTION (size, location, type of facility)	
<p>The area on the south side of Kaye Street at the rear of the lots abutting the Coppell Village (Hunterwood) Subdivision floods, ponds and stands in water after rain events. During the design of the Shadowridge Estates in the mid-1980's, drainage swales were proposed to convey the drainage. However, with the construction of the homes, the driveways, fences, pools, landscaping, etc., the drainage swales for the most part have been obstructed. This is contributing to the standing water problem. The recommended solution is to install a series of small storm drain pipes with yard inlets to convey the drainage to existing storm drain systems in Cooper Lane.</p>	
PROJECT JUSTIFICATION Criteria Explanation	
<p>Council may recall that this is Part 2 of a project that began in 1991, which dealt with the north side of Kaye Street. That project appears to have resolved the standing water issue between the north side of Kaye Street and Shadowridge Subdivision. As stated, this would be a continuation of that project.</p>	
Consequences/Options	
<p>Without doing this project, the property owners along Kaye Street and Cooper Lane will continue to have no alternative to relieve the standing water at the rear of the properties.</p>	
Planning Documents Referenced: City Wide Storm Water Management Study	
ESTIMATED COSTS:	
Engineering Design	\$30,000
Right-of-way Acquisition	\$10,000
Geotechnical	-0-
Construction	\$200,000
GRAND TOTAL:	\$240,000

ANNUAL BUDGET



ANNUAL BUDGET

<p>City of Coppell, Texas CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST</p>											
<p>PROJECT TITLE: Stream G-1 Drainage (Hunterwood Park)</p>	<p>TYPE: New X Expansion Replacement</p>										
<p>PROJECT DESCRIPTION (size, location, type of facility)</p> <p>Stream G-1 is located in Hunterwood Park which currently exists in its natural state as a meandering creek with erosion along the side banks. This park has a pedestrian hiking trail and a couple of bridges. The City has placed gabion baskets on the upstream side of Stream G-1 in an attempt to save the banks and the pedestrian bridge. The City has received numerous complaints of erosion downstream. This project would armor the existing channel with either rock rip rap, gabions or some type of protection to prevent further erosion of the side banks.</p>											
<p>PROJECT JUSTIFICATION Criteria Explanation</p> <p>This project would resolve erosion issues of the side banks and protect the pedestrian bridges.</p> <p>Consequences/Options</p> <p>Without stabilizing the banks of the creek, there may be some negative impacts to the residential neighborhood that is directly adjacent to the creek.</p>											
<p>Planning Documents Referenced: City Wide Storm Water Management Study</p>											
<p>ESTIMATED COSTS:</p> <table style="width:100%; border: none;"> <tr> <td style="width:50%;">Engineering Design</td> <td align="right">\$50,000</td> </tr> <tr> <td>Right-of-way Acquisition</td> <td align="right">-0- N/A</td> </tr> <tr> <td>Geotechnical</td> <td align="right">-0-</td> </tr> <tr> <td>Construction</td> <td align="right">\$700,000</td> </tr> <tr> <td>GRAND TOTAL:</td> <td align="right">\$750,000</td> </tr> </table>		Engineering Design	\$50,000	Right-of-way Acquisition	-0- N/A	Geotechnical	-0-	Construction	\$700,000	GRAND TOTAL:	\$750,000
Engineering Design	\$50,000										
Right-of-way Acquisition	-0- N/A										
Geotechnical	-0-										
Construction	\$700,000										
GRAND TOTAL:	\$750,000										



ANNUAL BUDGET

**City of Coppell, Texas
CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST**

PROJECT TITLE: Stream G-6 Drainage (Downstream of Moore Road)	TYPE: New X Expansion Replacement
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PROJECT DESCRIPTION
(size, location, type of facility)

Stream G-6 downstream of Moore Road currently exists in a natural state with a meandering creek and erosion along the side banks. The City has placed rock riprap along the north edge of Stream G-6 in an attempt to deter some of the erosion immediately downstream of Moore Road. This project would armor the existing channel with either rock rip rap, channel lining, or some type of gabions to prevent the erosion of the side banks.

PROJECT JUSTIFICATION

Criteria Explanation

This section of the creek is experiencing very similar problems to what was being experienced along the southern portion of Stream G-6 at Bethel School Road with the standing water and erosion along the side banks. Also, when Moore Road was reconstructed, the box culvert beneath Moore Road at Stream G-6 was realigned so that it discharges water directly into the north bank of Stream G-6 thereby creating additional erosion problems. This is the section in which the City has attempted to place some rock riprap to slow down the erosion.

Consequences/Options

Without completing this project the City will continue to receive complaints and the creek itself will continue to erode and create pockets of standing, stagnant water.

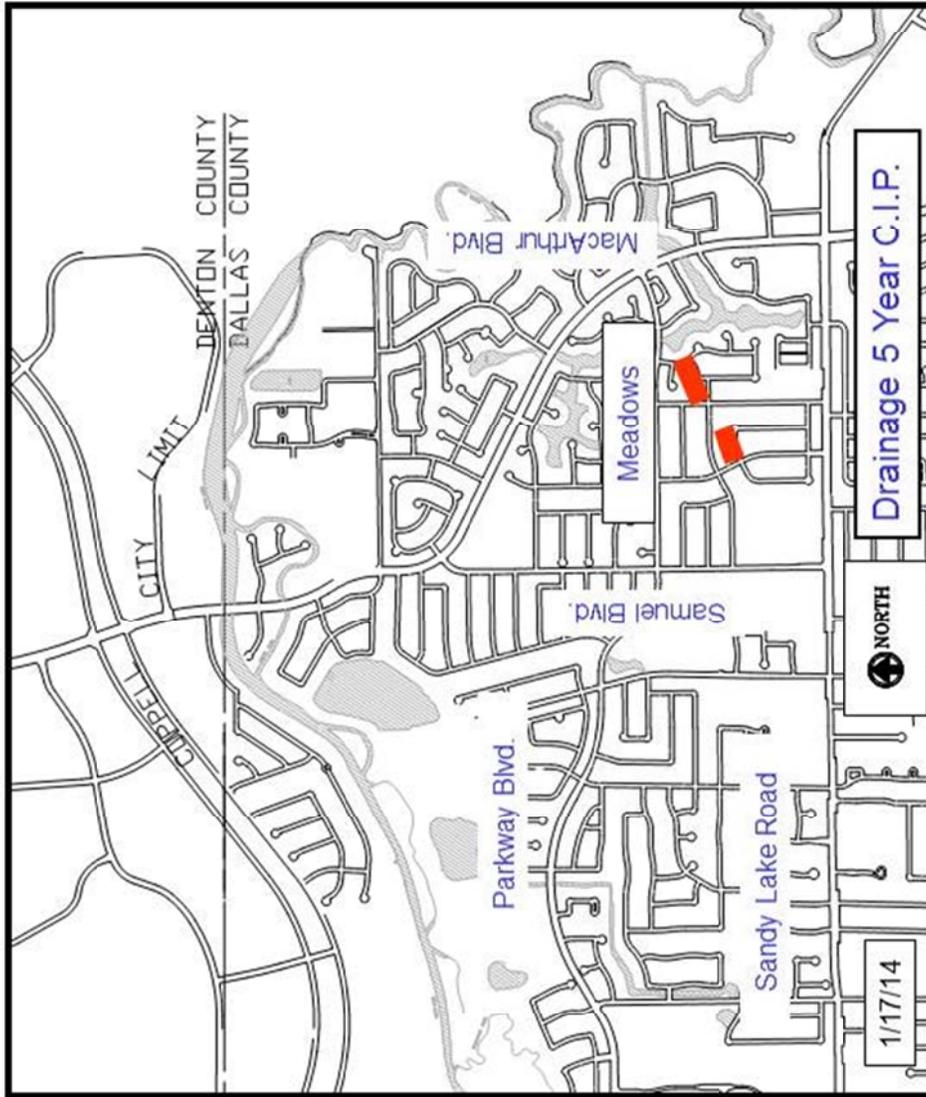
Planning Documents Referenced:

City Wide Storm Water Management Study

ESTIMATED COSTS:

Engineering Design	\$30,000
Right-of-way Acquisition	-0- N/A
Geotechnical	-0-
Construction	\$425,000
GRAND TOTAL:	\$455,000

ANNUAL BUDGET



ANNUAL BUDGET

**City of Coppell, Texas
CAPITAL IMPROVEMENT PROGRAM PROJECT REQUEST**

PROJECT TITLE: Meadows Subdivision Drainage	TYPE: New X Expansion Replacement
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PROJECT DESCRIPTION

(size, location, type of facility)

The Meadows was designed and constructed between the late 1970's and the late 1980's in various phases. The City has received numerous drainage complaints in all areas of the Meadows Subdivision. The proposed solution is to provide additional storm drainage pipes and inlets in various locations throughout the subdivision to collect water prior to it flooding streets. An additional part of the solution would be to reroute a portion of the drainage near Woodmoor and Meadowglen east through the Waterside Estates Phase I Subdivision.

PROJECT JUSTIFICATION

Criteria Explanation

Without the additional drainage system and inlets, the Meadows Subdivision will continue to flood during rain events and the potential will continue to exist for severe flooding during major flooding events.

Consequences/Options

The standing water on the roadway could contribute to the undermining of the existing infrastructure, creating additional problems in the future.

Planning Documents Referenced:

City Wide Storm Water Management Study

ESTIMATED COSTS:

Engineering Design	\$50,000	
Right-of-way Acquisition	-0-	N/A
Geotechnical	-0-	
Construction	\$300,000	
GRAND TOTAL:	\$350,000	

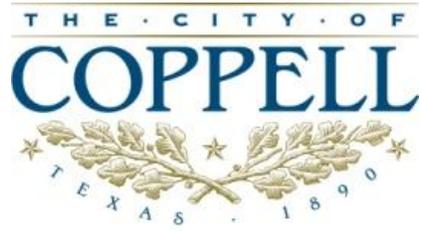
ANNUAL BUDGET

CITY OF COPPELL
 WATER & SEWER REVENUE BOND PROGRAM/SELF FUNDED
 FOR 1991 TO 2015

PURPOSE OF BONDS	ESTIMATED COST	PRIOR AMOUNTS FUNDED	AMOUNT	PROPOSED AMOUNT TO BE FUNDED		
			TO BE FUNDED	JUNE 14	JUNE 15	JUNE 16
WATER SYSTEM						
12" STATE HIGHWAY 121	365,000	365,000	0			
ELEVATED STORAGE TANK	2,350,000	2,350,000	0			
SANDY LAKE ROAD 36"	3,397,000	3,397,000	0			
SOUTH BELT LINE ROAD 16"	190,000	190,000	0			
24" WATER LINE TO ELEVATED TANK	2,000,000	2,000,000	0			
36" MACARTHUR	180,000	180,000	0			
12' STATE HIGHWAY 121 BYPASS	650,000	650,000	0			
16' DENTON TAP	250,000	250,000	0			
16" INTERSTATE HIGHWAY 635	2,100,000	2,100,000	0			
16" WATER LINE IN PARKWAY BLVD.	570,000	570,000	0			
GROUND STORAGE FACILITY & 2ND PUMP STATION - DESIGN	1,000,000	1,000,000	0	1,000,000		
GROUND STORAGE FACILITY - CONSTRUCTION	5,500,000	0	5,500,000			5,500,000
2ND PUMP STATION - CONSTRUCTION	4,500,000	0	4,500,000		4,500,000	
20" WATER LINE ELEVATED TANK	1,150,000	1,150,000	0			
8" BELTLINE	330,000	0	330,000			
RELOCATE 12" WATER LINE - DENTON CREEK	1,225,000	1,225,000	0			
DESIGN 16" WATER LINE - E. SANDY LAKE	200,000	0	200,000		200,000	
DESIGN 8" WATER LINE - DENTON TAP	150,000	0	150,000		150,000	
TOTAL FOR WATER SYSTEM	26,107,000	15,427,000	10,680,000	1,000,000	4,850,000	5,500,000
WASTEWATER SYSTEM						
E. SANDY LAKE SEWER	125,000	125,000	0			
LAND PURCHASE - LIFT STATION	540,000	540,000	0			
DEFOREST LIFT STATION EXPANSION	3,000,000	3,000,000	0			
SANDY LAKE STATION UPGRADE	1,000,000	1,000,000	0			
UPGRADE SEWER LINES	1,200,000	1,200,000	0			
SEWER LINE TO DCCCD	455,000	0	455,000		455,000	
KAYE STREET SEWER LINE	560,000	0	560,000			
TOTAL FOR WASTEWATER SYSTEM	6,880,000	5,865,000	1,015,000	0	455,000	0
PROGRAM TOTAL	32,987,000	21,292,000	11,695,000	1,000,000	5,305,000	5,500,000

City of Coppell

ANNUAL BUDGET



ANNUAL BUDGET

BUDGET GLOSSARY

- **ACCOUNTS PAYABLE** – A liability account reflecting amounts owed to private persons or organizations for goods and services received by a government (but not including amounts due to other funds of the same government or to other governments).
- **ACCOUNTS RECEIVABLE** – An asset account reflecting amounts owed by private persons or organizations for goods or services furnished by the government.
- **ACCRUAL BASIS ACCOUNTING** – Accrual basis accounting provides for recording revenues when earned and expenses when incurred.
- **AD VALOREM TAXES** – A tax based on the value of real (land and buildings) and personal (equipment and furniture) property.
- **ADOPTED** – As used in fund/departmental summaries represents the budget as approved by formal action of the City Council which sets limits for the fiscal year.
- **APPRAISED VALUE** – To make an estimate of value for the purpose of taxation. Property values are established by the Dallas Central Appraisal District.
- **APPROPRIATION** – A legal authorization granted by a legislative body (City Council) to make expenditures and to incur obligations for specific purposes.
- **ASSESS** – To establish an official property value for taxation.
- **ASSESSED VALUATION** – A valuation set upon real estate or other property by a government as a basis for levying taxes.
- **ASSESSMENT RATIO** – The ratio at which the tax rate is applied to the tax base. The assessment ratio is currently set at 100% by State law.
- **ASSETS** – Resources owned or held by the City, which have monetary value.
- **BALANCED BUDGET** – The expenses or expenditures do not exceed the assets, liabilities and equities of an entity at a specified date in conformity with GAAP.
- **BOND** – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
- **BUDGET** – A financial plan for a specified period of time that consists of proposed expenditures for specified purposes and the proposed means of financing them. The City of Coppell's budget is called the Annual Operating Budget.
- **BUDGET AMENDMENT** – To amend or increase the original adopted budget of the governmental entity by members of the governmental entity's board or City Council.
- **BUDGET DOCUMENT** – The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating governing body.
- **BUDGET MESSAGE** – The opening section of the budget from the City Manager which provides the City Council and the public with a general summary of the most important aspects of the budget.
- **BUDGET ORDINANCE** – The official enactment, by the City Council to legally authorize City staff to obligate and expend resources.
- **BUDGETARY BASIS** – Refers to the basis of accounting used to estimate financing sources and uses in a budget.
- **CAPITAL OUTLAY** – Expenditures that result in the acquisition of or addition to fixed assets that are priced more than \$5,000.
- **CASH BASIS ACCOUNTING** – A basis of accounting under which revenues are recorded when received in cash and expenditures are recorded when paid.
- **CERTIFICATES OF OBLIGATION (CO'S)** – Similar to general obligation bonds except the certificates require no voter approval.
- **CAPITAL IMPROVEMENT PROGRAM** – A plan for capital expenditures to provide long-lasting physical improvements to the City; expenditures are incurred over a fixed period of several years.
- **CITY CHARTER** – The document of a home rule City similar to a constitution, which establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.
- **CITY COUNCIL** – The Mayor and seven (7) Council members collectively acting as the legislative and policy making body of the City.
- **COST** – The amount of money or other consideration exchanged for goods or services. Costs may be incurred even before money is paid; that is, as soon as liability is incurred. Ultimately, however, money or other consideration must be given in exchange.
- **CURRENT ASSETS** – Those assets, which are available or can be made readily available to finance current operations or to pay current liabilities. Those assets that will be used up or converted into cash within one year. Some examples are cash, temporary investments, and taxes receivable, which will be collected within one year.

ANNUAL BUDGET

- **CURRENT LIABILITIES** – Debt or other legal obligation arising out of transactions in the past, which must be liquidated, renewed, or refunded within on year.
- **DEBT SERVICE** – The obligation to pay the principal and interest of all bonds and other debt instruments according to a pre-determined payment schedule.
- **DEBT SERVICE FUND** – A fund used to account for the monies set aside for the payment of interest and principal to holders of the City’s general obligation and revenue bonds, the sale of which finances long-term capital improvements, such as facilities, streets and drainage, parks and water/wastewater systems.
- **DELINQUENT TAXES** – Taxes that remain unpaid on and after the date on which a penalty or interest for non-payment is attached.
- **DEPARTMENT** – A subdivision of the City government organization responsible for specific services; all departments are units grouped by category under one of four divisions, General Government, Public Works, Public Safety and Cultural and Recreational.
- **DEPRECIATION** – The process of estimating and recording the expired useful life of a fixed asset which is used to distribute its cost over its revenue producing years.
- **EFFECTIVE TAX RATE** – The tax rate that would impose the same total taxes as the previous year on properties taxed in both years. The effective tax rate gives the taxing unit approximately the same amount of money to spend as it had in the previous year.
- **ENCUMBRANCE** – Commitments related to unperformed contracts for goods or services used in budgeting. Encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures to result if unperformed contracts in process are completed.
- **ENTERPRISE FUND** – A fund established to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis to be financed or recovered primarily through user charges.
- **EXPENDITURE** – Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets, debt service, and capital outlays.
- **FISCAL YEAR (FY)** – A twelve (12) month period to which the operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Coppell’s fiscal year is October 1 through September 30.
- **FRANCHISE FEE** – A fee paid by public service utilities for use of public property in providing their services.
- **FUND** – A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, together with all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions, or limitations.
- **FUND BALANCE** – The difference between governmental fund assets and liabilities also referred to as fund equity.
- **GENERAL FUND** – The fund used to account for all financial resources, except those required to be accounted for in another fund. The General Fund is tax supported and used to finance the ordinary operations of a governmental unit.
- **GENERAL OBLIGATION BONDS** – Bonds backed by the full faith and credit of the issuing government. In issuing its general obligation bonds, the City pledges to levy whatever property tax is needed to repay the bonds for any particular year. Bonds cannot be issued without voter approval and are usually issued with maturities of between 15 and 30 years.
- **GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)** – Generally accepted accounting principles as determined through common practice or as promulgated by accounting standard setting bodies.
- **GOALS** – A broad statement of intended accomplishments or a description of a general condition deemed desirable.
- **GOVERNMENTAL ACCOUNTING STANDARDS BOARD (GASB)** – Governmental Accounting Standards Board, an independent, non-profit agency responsible for the promulgation of accounting and financial reporting procedures for governmental entities.
- **GOVERNMENTAL FUNDS** – Those funds through which most governmental functions typically are financed. The acquisition, use and financial resources and the related current liabilities are accounted for through governmental funds. (General, Debt, Special Revenue and Recreation Development Corporation)
- **INFRASTRUCTURE** – The underlying permanent foundation or basic framework such as streets, bridges, tunnels, drainage systems, water and sewer systems, dams and street lighting systems.
- **INTERNAL SERVICE FUND** – Funds used to account for the financing of goods or services provided by one department to another department on a cost reimbursement basis.
- **INTERFUND TRANSFER** – Transfer of cash between funds for the purpose of return on investments or funding projects and operations.
- **LIABILITIES** – Debt or other legal obligations from transactions in the past which must be liquidated, renewed, or refunded.
- **LINE ITEMS** – The classification of objects by major expense category.

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- **MAINTENANCE** – The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.
- **MODIFIED ACCRUAL BASIS** – Under modified accrual basis revenues susceptible to accrual are accrued. Revenues are considered to be susceptible to accrual if they are both measurable and available to finance governmental operations during the current fiscal year.
- **OBJECTIVE** – A specific, well-defined, and measurable condition that must be attained in order to accomplish a stated goal.
- **OPERATING BUDGET** – Plans of current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending, and service delivery activities of the City are controlled. State law requires the use of annual operating budgets.
- **ORDINANCE** – A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.
- **PERFORMANCE MEASURES** – Specific quantitative measures of work performed or results obtained.
- **PROPRIETARY FUNDS** – Funds that are used to account for a government's ongoing operating and activities similar to those found in the private sector.
- **PROPERTY TAX** – Revenues received in a period from current taxes and delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and the tax rate.
- **PURCHASE ORDER** – A document that authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.
- **RETAINED EARNINGS** – An equity account reflecting the accumulated earnings of a proprietary fund.
- **REVENUE** – In governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
- **REVENUE BONDS** – Bonds usually sold for constructing a project that will produce revenue for the government. The revenue is used to pay the principal and interest of the bond.
- **SPECIAL ASSESSMENT** – A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.
- **SPECIAL REVENUE FUND** – A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes.
- **SUPPLIES** – A cost category for minor items (individually priced at less than \$5,000) required by departments to conduct their operations.
- **TAXES** – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.
- **TAX RATE** – The amount of tax levied for each \$100 of assessed valuation.
- **TAX ROLL** – The official list showing the amount of taxes levied against each taxpayer or property.

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ACRONYM GUIDE

4C	Succession Planning Program; Cultivating Coppell Core Competencies
ADA	Americans with Disabilities Act
AV	Audio Visual
BEC	Biodiversity Education Center
CAFR	Comprehensive Annual Financial Report
CARC	Coppell Aquatic & Recreation Center
CEDC	Coppell Education Development Corporation
CERT	Community Emergency Response Team
CRDC	Coppell Recreation Development Corporation
CID	Criminal Investigation Department
CIP	Capital Improvement Project
CISD	Coppell Independent School District
COs	Certificates of Obligation
CPA	Certified Public Accountant
CPD	Crime Prevention District
CSO	Community Services Officer
DUD	Drainage Utility District
DFW	Dallas/Fort Worth
DRC	Development Review Committee
EFTs	Electronic Funds Transfers
EMS	Emergency Medical Services
EOC	Emergency Operations Center
FDTR	Fire Department Training Room
FS	Fire Station; usually followed by a numerical identifier
FT	Full Time
FTE	Full Time Equivalent
FY	Fiscal Year
GAP	City of Coppell term used for employees who temporarily fill in vacancies
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GFOAT	Government Finance Officers Association of Texas
GIS	Geographical Information System
GO	General Obligation
HR	Human Resources
HVAC	Heating, Ventilating and Air Conditioning
IMF	Infrastructure Maintenance Fund
ISO	Insurance Services Office
KCB	Keep Coppell Beautiful
LED	Light Emitting Diode
MF	Multi-Family
MGD	Million Gallons Daily
MICU	Mobile Intensive Care Unit
MOU	Memorandum of Understanding
MUD	Municipal Utility District
NCTCOG	North Central Texas Council of Governments
NIMS	National Incident Management System
NNO	Nation Night Out
OPEB	Other Post Employment Benefits
P & I	Penalties and Interest
PD	Plan Development
PO	Purchase Order
PS	Public Safety
PT	Part Time
RACES	Radio Amateur Civil Emergency Service
RFID	Radio Frequency Identification
ROC	Readiness Operations Center
SEED	Leadership/Succession Program; Succession through Effective Executive Development
SF	Single Family
TRA	Trinity River Authority
US	United States
USGAAP	Generally Accepted Accounting Principles in the United States of America
W/S	Water and Sewer Fund

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ORDINANCE NO. 2014-1394

AN ORDINANCE OF THE CITY OF COPPELL, TEXAS, APPROVING AND ADOPTING A BUDGET FOR THE CITY FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2014, AND ENDING SEPTEMBER 30, 2015; APPROPRIATING THE VARIOUS AMOUNTS REQUIRED FOR SUCH BUDGET; PROVIDING FOR RECORDING OF THE ORDINANCE; PROVIDING FOR THE REPEAL OF ALL ORDINANCES IN CONFLICT; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Manager of the City of Coppel, Texas, has submitted to the City Council a proposed budget of the revenues and expenditures of conducting the affairs of the City and providing a complete financial plan for 2014-2015; and

WHEREAS, the City Council of the City of Coppel has received the proposed budget, a copy of which proposed budget and all supporting schedules have been filed with the City Secretary of the City of Coppel; and

WHEREAS, the City Council has conducted the necessary public hearings as required by law; NOW, THEREFORE:

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COPPELL, TEXAS:

SECTION 1. That the proposed budget of the revenues of the City of Coppel and the expenditures of conducting the affairs of the City, providing a complete financial plan for the ensuing fiscal year beginning October 1, 2014, and ending September 30, 2015 as submitted to the City Council by the City Manager, be, and the same is hereby, in all things adopted and approved as the budget of all current revenues and expenditures of the City for the fiscal year beginning October 1, 2014, and ending September 30, 2015.

SECTION 2. That the sum of \$97,412,894 is hereby appropriated for the expenditures established in the approved budget, attached hereto as Exhibit "A" and made part hereof for all purposes.

SECTION 3. That the City Council reserves the authority to transfer designated appropriations to any individual department or activity.

SECTION 4. That all notices and public hearings required by law have been duly completed.

SECTION 5. That all ordinances of the City of Coppel in conflict with the provisions of this ordinance be, and the same are hereby, repealed and all other provisions of the ordinances of the City of Coppel not in conflict with the provisions of the Ordinance shall remain in full force and effect.

SECTION 6. That should any sentence, paragraph, subdivision, clause, phrase or section of this Ordinance be adjudged or held to be unconstitutional, illegal or invalid, the same shall not affect the validity of this Ordinance as a whole or any part or provision thereof other than the part thereof decided to be unconstitutional, illegal or invalid.

City of Coppel

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SECTION 7. This Ordinance shall take effect immediately from and after its passage, as the law and charter in such cases provides.

DULY PASSED and adopted by the City Council of the City of Coppell, Texas, on the 9th day of September, 2014.

APPROVED:

MAYOR

ATTEST:

CITY SECRETARY

APPROVED AS TO FORM:

CITY ATTORNEY

ANNUAL BUDGET

ORDINANCE NO. 2014-1395

AN ORDINANCE OF THE CITY OF COPPELL, TEXAS, LEVYING THE AD VALOREM TAXES FOR THE YEAR 2014 AT A RATE OF .60649 PER ONE HUNDRED DOLLARS (\$100) ASSESSED VALUATION ON ALL TAXABLE PROPERTY WITHIN THE CORPORATE LIMITS OF THE CITY AS OF JANUARY 1, 2014; TO PROVIDE AN INTEREST AND SINKING FUND ON ALL OUTSTANDING DEBTS OF THE CITY; PROVIDING FOR DUE AND DELINQUENT DATES TOGETHER WITH PENALTIES AND INTEREST; AND DECLARING AN EFFECTIVE DATE.

WHEREAS, the property tax rate for the year 2014-2015 will be decreased by the adoption of \$0.60649, which is lower than the tax rate adopted for the previous fiscal year.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF COPPELL, TEXAS:

SECTION 1. That there be and is hereby levied for the year 2014 on all taxable property, real, personal and mixed, situated within the limits of the City of Coppel, Texas, and not exempt by the Constitution of the State and valid State laws, a tax of .60649 on each One Hundred Dollars (\$100) assessed value of taxable property, and shall be apportioned and distributed as follows:

- a) For the **PURPOSE** of defraying the current expenses of the municipal government of the City, a tax of \$.44249 on each One Hundred Dollars (\$100) assessed value of all taxable property. **THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE.**
- b) For the **PURPOSE** of creating a sinking fund to pay the interest and principal on all outstanding bonds of the City, not otherwise provided for, a tax of \$.16400 on each One Hundred Dollars (\$100) assessed value of all taxable property, within the City which shall be applied to the payment of such interest and maturities of all outstanding bonds.

SECTION 2. That all ad valorem taxes shall become due and payable on October 1, 2014 and all ad valorem taxes for the year shall become delinquent after January 31, 2015. There shall be no discount for payment of taxes prior to said January 31, 2015. A delinquent tax shall incur all penalty and interest authorized by law (Section 33.01, et seq., Texas Property Tax Code), to wit: a penalty of six percent of the amount of the tax for the first calendar month it is delinquent plus one percent for each additional month or portion of a month the tax remains unpaid prior to July 1 of the year in which it becomes delinquent.

Provided, however, a tax delinquent on July 1, incurs a total penalty of twelve percent (12%) of the amount of the delinquent tax without regard to the number of months the tax has been delinquent. A delinquent tax shall also accrue interest at a rate of one percent for each month or portion of a month the tax remains unpaid. An additional penalty on delinquent personal property taxes for tax years 2014 and subsequent years is hereby authorized and imposed as provided by Section 33.11. TEXAS PROPERTY TAX CODE, in the amount of twenty percent (20%) of the delinquent tax, penalty and interest if tax becomes delinquent on February 1 of a year and remains delinquent on the 60th day thereafter. Taxes that remain delinquent on July 1, 2015, incur an additional penalty not to exceed twenty

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percent of the amount of taxes, penalty, and interest due; such additional penalty is to defray costs of collection due to contract with the City's Attorney pursuant to Section 6.30 and Section 33.07 of the Property Tax Code, as amended. Taxes for the year 2014 and taxes for all future years that remain delinquent on or after June 1 under Texas Property Tax Code Sections 26.07(f), 26.15(e), 31.03, 31.031, 31.032 or 31.04 incur an additional penalty in an amount not to exceed twenty percent (20%) of taxes, penalty and interest due, pursuant to Texas Property Tax code Section 6.30 and Section 33.08, as amended.

SECTION 3. Taxes are payable in Coppell, Texas, at the office of the Tax Assessor/Collector. The City shall have available all rights and remedies provided by law for the enforcement of the collection of taxes levied under this ordinance.

SECTION 4. That the tax rolls, as presented to the City Council together with any supplement thereto, be, and the same are hereby approved.

SECTION 5. The fact that it is necessary that this ordinance be enacted in order to authorize the collection of ad valorem taxes for the year 2014, this ordinance shall take effect from and after its passage as the law in such cases provides.

DULY PASSED and adopted by the City Council of the City of Coppell, Texas, this the 9th day of September, 2014.

APPROVED:

MAYOR

ATTEST:

CITY SECRETARY

APPROVED AS TO FORM:

CITY ATTORNEY

ANNUAL BUDGET

Detail of Capital Outlay Fiscal Year 2014-15 General Fund

Department	Description	Dollar Value	Account Number
Facilities Management	Community Room Furniture	\$ 20,000	01-03-13-5030
	Holiday Decorations	25,000	01-03-13-5060
	Special Event Tables & Chairs	13,000	
	Resurface Three (3) Buildings	22,500	01-03-13-5110
	Service Center Break Room Update	20,000	
	Court, Lobby, Restroom Remodel	331,040	
Streets	Replace Dump Truck	150,000	01-03-14-5010
	Pavement Breaker Attachment	20,000	01-03-14-5060
	Replace Two (2) Crack Saws	9,000	
Fleet Services	Replace 15-Passenger Motor Pool Van	55,000	01-03-27-5010
	Fuel/Oil/Lubricant Dispensing Reels	16,000	01-03-27-5060
	Replace Two (2) Fuel Pumps	20,000	
	24-Hour Diesel Fuel Pump	35,000	
	Replace Car Wash Equipment	13,000	
	Replace Vehicle Lifts	15,000	
Traffic Control	¾-Ton Extended Cab Truck	50,000	01-03-43-5010
	Replace Bucket Truck	110,000	
	Upgrade Traffic Signal Communications/Fiber Optics	75,000	01-03-43-5060
Fire & Life Services	Replace Ladder Truck	1,100,000	01-04-09-5010
	Replace Battalion Truck	129,000	
	Replace Special Events Cart	27,000	01-04-09-5020
	Replace Captain Offices Furniture	15,000	01-04-09-5030
	Rescue Shoring Equipment	75,000	01-04-06-5060
	Replace Two (2) Thermal Imaging Cameras	22,000	
	Replace Appliances	7,500	
	Replace Fitness Equipment	6,000	
	Replace FS#2 Bay Doors	48,000	01-04-09-5110
	Renovate FS#2 Kitchen & Bathroom	87,500	
FS#1 Security Fence	130,000		
Emergency Mgmt.	Replace Emergency Management Vehicle	60,000	01-04-10-5010
	Two (2) Early Warning Sirens	70,000	01-04-10-5040
	AV Equipment for ROC	117,430	01-04-10-5060
Finance	Replace Director's Furniture	10,000	01-05-01-5030
Purchasing	Lobby Furniture	10,000	01-05-04-5030
Human Resources	Office Furniture	15,000	01-06-01-5030
Municipal Court	Replace Office Furniture	21,000	01-06-36-5030

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Detail of Capital Outlay
Fiscal Year 2014-15
General Fund

Department	Description	Dollar Value	Account Number
Planning	Replace Office Furniture	37,620	01-08-01-5030
Library Services	Library Books, Periodicals, Digital Materials & Related	230,000	01-09-08-5070
Information Systems	Replace Service Center Server	5,000	01-11-01-5000
	Replace Portable HD Projector	5,000	
	BEC AV Equipment	22,000	
	Large Storage Area Network	65,000	
	Adobe Acrobat Enterprise Agreement	36,000	01-11-01-5001
	Replace SUV	27,000	01-11-01-5010
Parks	Replace Welding Truck	35,000	01-12-15-5010
	Replace ½-Ton Truck	27,000	
	Infield Pro	16,000	01-12-15-5020
	Two (2) Utility Vehicles	26,000	
	Out Front Mower	17,000	
Senior Adults	Replace/Reupholster Furniture	28,000	01-12-31-5030
	Replace Fitness Equipment	50,000	01-12-31-5060
Recreation	Annual Fitness Equipment Replacement	70,000	01-12-32-5060
	Annual Pool Vacuum Replacement	<u>6,000</u>	
	Grand Total General Fund	<u>\$ 3,652,590</u>	

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Detail of Capital Outlay Fiscal Year 2014-15

Water and Sewer Fund

Department	Description	Dollar Value	Account Number
Utility Operations	Large Format Printer	\$ 16,000	02-03-17-5000
	Replace Tahoe	38,000	02-03-17-5010
	Replace One-Ton Truck	45,000	
	Replace Trench Box & Trailer	50,000	02-03-17-5020
	Replace Trash Pump	35,000	
	Business Center Furniture	5,000	02-03-17-5030
	Replace Chloramine Injection Systems	60,000	02-03-17-5060
	Chloramine Injection System at Elevated Storage Tank	75,000	
	Water Meters	217,000	02-03-17-5230
Utility Billing	Office Furniture	25,000	02-05-18-5030
	Replace Handhelds	<u>14,000</u>	02-05-18-5060
Grand Total Water and Sewer Fund		<u>\$ 580,000</u>	

Other Funds

Department/Fund	Description	Dollar Value	Account Number
Police	Office Furniture	\$ 100,000	04-10-00-5030
Parks	Kid Country LED Lights	15,000	05-12-15-5140
	MacArthur Park LED Lights	150,000	05-12-668-5140
Infrastructure Maint.	Replace Ceiling Grid/Tiles at Town Center	85,000	11-03-13-5110
	Replace/Rehab 265 Roof	225,000	
	Interior Paint at Four (4) Facilities	130,000	
	Exterior Paint at Three (3) Facilities	80,000	
	Recarpet Justice Center	50,000	
	Recarpet Community Center	10,000	
	Parking Lot Striping	40,000	
	Parking Lot Improvements	50,000	
	FS#3 Exterior Improvements	40,000	
	Paint & Repairs at Service Center	95,000	
	Roadway Lighting Maintenance	320,000	11-03-14-5270
Recreational Programs	Grapevine Springs Landscape & Irrigation	150,000	17-12-32-5140
	Replace CARC Entryway Bridge	150,000	
Red Light	Replace Four (4) Motorcycles	120,000	18-10-00-5010
	Additional Motorcycle	30,000	

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Detail of Capital Outlay Fiscal Year 2014-15

Other Funds

Department	Description	Dollar Value	Account Number
CRDC	Wagon Wheel Erosion Repairs	250,000	30-12-667-5140
	Tennis Center Gutters	13,000	30-12-681-5110
Rolling Oaks	Shrub Row & Drip Irrigation	14,000	35-12-00-5130
Crime Prevention	Surveillance Cameras & Server	80,000	36-10-00-5000
	Crime Analyst Computer Equipment	15,658	
	Two (2) Tahoes	179,638	36-10-00-5010
	Thirteen (13) VieVu Cameras	13,000	36-10-00-5060
	Auto License Plate Readers & Trailer	55,000	
	Active Shooter Response Kit	30,000	
	Ten (10) Patrol Bicycles	10,000	
	Impaired Driving Vehicle	20,000	
	SWAT Team Equipment	<u>22,558</u>	
Grand Total Other Funds		<u>\$ 2,542,854</u>	

Capital Expenditure Overview

For FY14-15, capital expenditures for General, Water and Sewer and Other Funds consist of replacements of existing items such as departmental vehicles, maintenance equipment and projects, and police equipment. Other large portions of capital expenditures are going towards the water meter replacement/upgrade project and necessary landscape-related improvements.

Funding for capital expenditures comes from a variety of sources, but most significantly from property tax, sales tax, franchise tax, fines, interest and enterprise fees. In instances where unusually large purchases are warranted, an extended implementation is planned, or there is Council directive for unbudgeted items, the City can designate Fund Balance to accommodate the expenditures.

The impact on the operating budget is minimal because most of the expenditures are anticipated through the City's Five Year Plan schedule and the majority of items being purchased are approved in order to avoid larger impacts on the budget in the future. In order to aid in this endeavor, Council elected to begin building up a Capital Fleet Replacement fund in FY14-15. This fund will receive annual transfers from other funds as they purchase fleet items. The transfers are determined by the anticipated replacement costs and the useful life of the asset.

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
City Administration					
City Manager	1	1	1	Clay Phillips	12/2/1991
Deputy City Manager	2	2	2	Mario Canizares	1/8/2009
Deputy City Manager				Mike Land	7/16/2012
Administrative Assistant to City Manager	1	1	1	Amy Swaim	9/13/2010
Administrative Support Assistant	1	1	1	Veronica Lomas	9/27/2004
Economic Development					
Economic Development Coordinator	1	1	1	Mindi Hurley	4/20/2005
Community Information Services					
Community Information Officer	1	1	1	Sharon Logan	2/9/1998
Communications Specialist	1	1	1	Matthew Cason	3/30/2000
City Secretary					
City Secretary	1	1	1	Christel Pettinos	5/26/2007
Deputy City Secretary	0	0	1	Vacant	
Assistant City Secretary	1	1	0	Reclassification	
Engineering					
Director of Engineering/Public Works	1	1	1	Ken Griffin	12/16/1991
Assistant Director of Engineering	0	0.5	0.5	Keith Marvin	12/8/2003
Assistant Director of Engineering				Michael Garza	3/19/2007
Project Engineer	1	0	0	Reclassification	
Traffic Engineer	1	1	1	George Marshall	1/19/2010
Engineering Technician	1	1	1	Scott Latta	3/18/2002
Construction Inspector	2	2	1	Larry Davis	5/30/1989
Administrative Services Manager	1	1	1	Kyra Cody	8/14/2012
Administrative Technician I	1	1	2	Halie Hernandez	7/20/2007
Administrative Technician I				Vacant	
GIS Analyst	2	2	2	John Wilmarth	2/2/2004
GIS Analyst				Kevin Rubalcaba	6/25/2007
Facilities Management					
Facilities Manager	1	1	1	Sheri Moino	2/21/1986
Assistant Facilities Manager	0	1	1	Lisa Wells	3/16/2009
Building Supervisor	1	0	0	Reclassification	
Building Maintenance Technician	2	2	2	Chuck Dyer	7/18/1985
Building Maintenance Technician				Dale Barriner	9/9/1996
Streets					
Assistant Director of Public Works	0.25	0	0	Reorganization	
Public Works Manager	0	0.25	0.25	Vacant	
Streets/Traffic Operations Manager	1	1	1	Alberto Samaniego	10/18/2006
Construction Inspector	0	0	1	Derrick Thomas	4/28/2004
Crew Leader	3	3	3	Noe Sorto	9/17/2001
Crew Leader				Francisco Garza	8/26/2002

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Crew Leader				Martin Castaneda	5/8/2008
Maintenance Worker II	0	0	3	Jose Arcila	4/10/2003
Maintenance Worker II				Darryl Wand	8/8/2005
Maintenance Worker II				Justin Jenkins	7/13/2009
Maintenance Worker I	6	6	3	Avery Davis	2/22/2010
Maintenance Worker I				Kevin Brown	3/15/2010
Maintenance Worker I				Vacant	
Administrative Technician I	1	1	1	Michael Corder	12/30/1996
Fleet Services					
Fleet Services Manager	1	1	1	Mark Brochtrup	9/20/1999
Emergency Vehicle Technician	1	2	2	Tom Price	1/25/2001
Emergency Vehicle Technician				Kevin Reinartz	10/4/2010
Fleet Services Technician	2	1	1	Carl Bass	9/7/1993
Fleet Inventory Specialist	1	1	1	Kelcey Estler	7/11/2011
Traffic Control					
Traffic Technician	3	3	3	Larry Morton	12/28/1987
Traffic Technician				Cody Wildoner	3/5/2001
Traffic Technician				Vacant	
Maintenance Worker II	4	4	4	Robert Offield	11/28/2005
Maintenance Worker II				Edward Wagoner	5/20/2013
Maintenance Worker II				Horacio Elizondo	9/9/2013
Maintenance Worker II				Vacant	
Building Inspections					
Chief Building Official	1	1	1	Michael Arellano	7/13/2009
Residential/Commercial Inspector	2	2	2	Jack Foster	9/16/2013
Residential/Commercial Inspector				Michael Hodge	4/10/1989
Plans Examiner	0	1	1	Shaila Quoreshi	7/8/2014
Code Enforcement Officer	3	3	3	Laurie Marshall	5/15/2000
Code Enforcement Officer				Melissa Govea	1/7/2008
Code Enforcement Officer				Karen Weatherly	10/4/2010
Permit Technician	0	0	2	Ashley Owens	5/12/2013
Permit Technician				Michelle Matunas	5/29/2013
Administrative Technician I	2	2		Reclassification	
Administrative Technician I				Reclassification	
Environmental Health					
Environmental Health Officer	1	1	1	Perri Kittles	10/25/1993
Environmental Health Specialist	0	2	2	Carol Primeaux	9/16/1992
Environmental Health Specialist				Luay Rahil	1/26/2009
Senior Environmental Health Sanitarian	1	0	0	Reclassification	
Environmental Health Sanitarian	1	0	0	Reclassification	
Fire					
Fire Chief	1	1	1	Kevin Richardson	2/15/1993
Deputy Chief/Support Services	1	1	1	Gregg Loyd	7/12/2010
Deputy Chief/Fire Marshal	1	1	1	Tim Oates	3/22/2004

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City of Coppell
Analysis of Personnel
General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Deputy Chief/Operations	1	1	1	Vacant	
Fire Captain/Prevention	1	1	1	David Malone	4/21/2008
Battalion Chief/Paramedic	3	3	3	Mark Daniels	4/9/1990
Battalion Chief/Paramedic				Bryan White	4/9/1990
Battalion Chief/Paramedic				Matthew Uppole	3/29/1993
Fire Captain/Paramedic	12	12	12	Willie McInis	7/1/1979
Fire Captain/Paramedic				John Foster	11/1/1984
Fire Captain/Paramedic				Kerry Kinney	5/16/1986
Fire Captain/Paramedic				Everett Joles	4/12/1987
Fire Captain/Paramedic				Mark Elliott	1/4/1993
Fire Captain/Paramedic				Taylor Baze	3/29/1993
Fire Captain/Paramedic				Michael Cody	11/20/1995
Fire Captain/Paramedic				Timothy Russell	3/10/1997
Fire Captain/Paramedic				James Baird	10/6/1997
Fire Captain/Paramedic				Todd Bourland	10/6/1997
Fire Captain/Paramedic				Michael McDowell	6/19/2000
Fire Captain/Paramedic				Eric Porter	6/11/2001
Engineer/Paramedic	12	12	12	Jon Parsons	3/29/1993
Engineer/Paramedic				Jarrett Parr	3/10/1997
Engineer/Paramedic				Sam Thomason	9/29/1997
Engineer/Paramedic				Blaine Addison	2/23/1998
Engineer/Paramedic				Chris Addison	3/16/1998
Engineer/Paramedic				Stuart Burris	8/15/2000
Engineer/Paramedic				Barry Bartolacci	4/16/2001
Engineer/Paramedic				James Beare	2/17/2003
Engineer/Paramedic				Marlin Price	8/15/2003
Engineer/Paramedic				Jeremy Broom	1/20/2004
Engineer/Paramedic				John Spencer	10/10/2005
Engineer/Paramedic				Chad Allen Hardin	10/10/2005
Firefighter/Paramedic	51	51	51	Chris Leech	4/1/1991
Firefighter/Paramedic				John Adams	1/6/1992
Firefighter/Paramedic				Monty Moon	2/5/1996
Firefighter/Paramedic				James Rinard	12/1/1997
Firefighter/Paramedic				Kelly Gelsthorpe	2/22/1999
Firefighter/Paramedic				Heather Dingfield	1/31/2000
Firefighter/Paramedic				Michael Wilson	1/31/2000
Firefighter/Paramedic				Brian Stacy	6/19/2000
Firefighter/Paramedic				David Green	6/19/2000
Firefighter/Paramedic				Gary Beyer	8/7/2000
Firefighter/Paramedic				Charles Carter	3/5/2001
Firefighter/Paramedic				John Dabbs	4/2/2001
Firefighter/Paramedic				Robert Ridling	12/17/2001
Firefighter/Paramedic				Ty Richardson	2/17/2003
Firefighter/Paramedic				James Dailey	11/3/2003
Firefighter/Paramedic				Lee Payne	10/1/2004
Firefighter/Paramedic				Jason Inman	1/12/2005
Firefighter/Paramedic				Jon Yowell	4/18/2005
Firefighter/Paramedic				Robert Williams	4/18/2005
Firefighter/Paramedic				David M. White	10/10/2005
Firefighter/Paramedic				Brad H. Hardt	10/10/2005
Firefighter/Paramedic				James Lewis Brewster	10/10/2005
Firefighter/Paramedic				Robert C. Stone IV	10/10/2005
Firefighter/Paramedic				Jimmy Edwin Wolske	10/10/2005
Firefighter/Paramedic				Stephen Paul Taylor	10/10/2005

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City of Coppell
Analysis of Personnel
General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Firefighter/Paramedic				Brandon Boyles	10/10/2005
Firefighter/Paramedic				Jason Allen Pace	9/25/2006
Firefighter/Paramedic				Jarrold Dean	5/11/2007
Firefighter/Paramedic				Robert Fisk	5/11/2007
Firefighter/Paramedic				Robert McGee	5/11/2007
Firefighter/Paramedic				Brad Smith	5/11/2007
Firefighter/Paramedic				Michael Greenburg	10/29/2007
Firefighter/Paramedic				Rene Rodriguez	12/17/2007
Firefighter/Paramedic				Durl Lovell	5/5/2008
Firefighter/Paramedic				Adam Campbell	5/5/2008
Firefighter/Paramedic				Jonathan Hamilton	7/27/2009
Firefighter/Paramedic				Austin Lee	9/21/2009
Firefighter/Paramedic				Tim Allen	7/15/2013
Firefighter/Paramedic				William Jones	1/10/2011
Firefighter/Paramedic				Chris Miller	1/10/2011
Firefighter/Paramedic				Blake Williamson	3/5/2012
Firefighter/Paramedic				Chase Chitwood	3/7/2012
Firefighter/Paramedic				Brea Olson	5/7/2012
Firefighter/Paramedic				Preston Nickelson	5/7/2012
Firefighter/Paramedic				Michael Brower	5/7/2012
Firefighter/Paramedic				Garret Musser	2/4/2013
Firefighter/Paramedic				Edward Crouch	6/24/2013
Firefighter/Paramedic				Jaime Taylor	6/24/2013
Firefighter/Paramedic				James Pierce	6/24/2013
Firefighter/Paramedic				Austin McCracken	6/24/2013
Firefighter/Paramedic				Kelly Vestal	5/5/2014
Administrative Services Manager	1	1	1	Nikki Moore	4/25/2011
Administrative Technician I	1	1	1	Barbara Bratton	7/9/2007
Support Services Technician	0	0	1	Vacant	
Emergency Management					
Emergency Management Officer/Captain	1	1	1	Brad Simpkins	8/4/2008
Finance					
Director of Finance	1	1	1	Jennifer Miller	4/29/1991
Assistant Director of Finance	1	1	1	Chad Beach	2/3/1986
Controller	0	0	1	Kim Tiehen	4/3/2000
Chief Accountant	1	1	0	Reclassification	
Accountant	1	1	1	Jenny Wang	4/19/2007
Budget Coordinator	1	1	1	Cayce Lay	2/11/2009
Senior Accounting Technician	1	1	2	Carolyn Bebermeyer	6/19/1986
Senior Accounting Technician				Vacant	
Accounting Technician	1	1	1	Gracie Love	5/2/2011
Administrative Technician III	1	1	1	Chris Suwalski	10/8/2012
Records Clerk (P/T)	0.5	0.5	0.5	Gloria Tome	11/26/2012
Tax					
Revenue Collections Manager	1	1	1	Mary McGuffey	5/19/2008

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Purchasing					
Purchasing Manager	1	1	1	Christa Christian	4/28/2008
Purchasing Technician	1	1	1	Jennifer Cook	4/6/2009
Human Resources					
Director of Administration/HR	1	1	1	Vivyon Bowman	9/29/1983
Assistant Director of Administration/HR	1	1	1	Justin Vaughn	10/15/2001
HR Manager	1	0	0	Reorganization	
Senior HR Advisor	0	3	3	Martha Thomas	1/13/2003
Senior HR Advisor				Dustin Yater	11/6/2006
Senior HR Advisor				Lori Saxman	6/2/2014
HR Analyst	2	0	0	Reclassification	
Payroll Analyst	1	1	1	Mechel Griffith	9/23/2002
Administrative Support Assistant	1	1	1	Laurie Alcaraz	5/8/2000
HR Assistant	1	1	1	Barbara Meger	6/9/2014
Municipal Court					
Municipal Court Administrator	1	1	1	Rosie Caballero	11/11/1996
Juvenile Case Manager	1	1	1	Maria Fernandez	10/30/2006
Customer Service Supervisor	1	1	1	Belinda DeLaPen	6/12/2000
Court Services Supervisor	1	1	1	Latrice Johnson	1/31/2000
Records Supervisor	1	1	1	Chiquita Taylor	9/4/2001
Senior Deputy Court Clerk	0	1	0	Reclassification	
Deputy Court Clerk	4	3	4	Ashley Vinson	7/16/2012
Deputy Court Clerk				Sunday Smith	9/3/2012
Deputy Court Clerk				David Ray	11/12/2012
Deputy Court Clerk				Brittany Lewis	11/19/2012
Senior City Marshal	1	1	1	Bruce Kyer	4/7/2003
City Marshal	2	2	2	Ricky Jimenez	11/4/2002
City Marshal				Eric Newton	8/20/2012
Planning					
Director of Planning	1	1	1	Gary Sieb	10/31/1989
Assistant Director of Planning	1	1	1	Marcie Diamond Tesson	1/3/2000
Senior City Planner	0	0	1	Matt Steer	8/27/2003
City Planner	1	1	0	Reclassification	
Administrative Technician III	1	1	1	Juanita Miles	3/26/2007
Library					
Director of Library Services	1	1	1	Vicki Chiavetta	1/5/2009
Assistant Director of Library Services	1	1	1	Jane Darling	8/20/2001
Librarian Supervisor-Public	2	2	2	Amy Hassett-Pittman	12/15/1997
Librarian Supervisor-Access				Kevin Carrothers	5/2/2011
Librarian	5.5	5.5	5.5	Elizabeth Merrill	9/12/2002
Librarian				Lilia Gans	1/15/2007
Librarian				Jennifer Franz	6/18/2007
Librarian				Sarah Silverthorne	3/9/2009
Librarian				Amber Carter	7/13/2009
Librarian (P/T)				Tracie Williams	7/12/2004

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Administrative Technician III	1	1	1	Kimberly McGrath	11/7/2011
Library Technician	3	3	3	Carlos Olate	7/10/2006
Library Technician				Molly Walther	7/8/2013
Library Technician				JJ White	12/2/2013
Library Support Technician	4	4	4	Neelam Verma	4/3/2001
Library Support Technician				Hassane Ajmi	5/13/2002
Library Support Technician				Rebecca Hood	5/1/2006
Library Support Technician				Cassandra Young	2/13/2007
Library Support Technician (P/T)	3.5	3.5	3.5	Tam Nguyen	2/15/2001
Library Support Technician (P/T)				Glenda Weeden	11/4/2002
Library Support Technician (P/T)				Stephanie Lacenski	8/22/2005
Library Support Technician (P/T)				Janet Nawoj	6/4/2007
Library Support Technician (P/T)				Alka Shrimali	7/17/2007
Library Support Technician (P/T)				Susan Jordan	2/8/2010
Library Support Technician (P/T)				Vacant	
Police					
Chief of Police	1	1	1	Mac Tristan	1/24/2011
Deputy Police Chief	2	2	2	Chris Aulbaugh	8/1/2013
Deputy Police Chief				Vacant	
Police Captain	2	2	2	Tony Pletcher	8/28/1995
Police Captain				Vacant	
Police Sergeant	9	9	9	Eric Debus	9/25/1995
Police Sergeant				Michael Massingill	4/8/1996
Police Sergeant				William Camp	8/24/1998
Police Sergeant				Sammy Lujan	6/7/1999
Police Sergeant				Kirk Smith	6/14/1999
Police Sergeant				David Moore	3/27/2000
Police Sergeant				William Knack	2/2/2004
Police Sergeant				Danny Barton	3/20/2006
Police Sergeant				Jarro Davis	2/19/2007
Police Corporal	5	4	4	Chet Wimberg	7/29/1996
Police Corporal				Diane Patterson	3/20/2000
Police Corporal				Byron Mitchell	6/11/2001
Police Corporal				Dale Smith	5/17/2004
Police Officer	34	35	35	Robert Kubicek	10/8/1990
Police Officer				Stephen Hayes	11/23/1992
Police Officer				John McArdle	3/28/1994
Police Officer				David Gelsthorpe	8/12/1996
Police Officer				Paul Gonzales	8/24/1998
Police Officer				Joseph Wheeler	8/2/1999
Police Officer				Brandon West	8/2/1999
Police Officer				Kenneth Cochran	3/27/2000
Police Officer				Jason Tyler	3/27/2000
Police Officer				Casey Sessions	4/17/2000
Police Officer				James Turner	11/26/2001
Police Officer				Justin Benson	5/13/2002
Police Officer				John Cobb	5/13/2002
Police Officer				Rhett Mathews	4/7/2003
Police Officer				Angie Asebedo	4/21/2003
Police Officer				Gregory Brown	10/24/2005
Police Officer				Joshua Jackson	11/28/2005
Police Officer				Albert Moreno	12/4/2006

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Police Officer				Tonard Warmesley	12/18/2006
Police Officer				Mark Esparza	4/23/2007
Police Officer				Anthony Mauer	7/9/2007
Police Officer				Michael Gregory	12/3/2007
Police Officer				John Rebman	2/4/2008
Police Officer				Nicholas Macias	2/4/2008
Police Officer				Joe Boyd	7/28/2008
Police Officer				Jason Odean	3/9/2009
Police Officer				Casey Coltrain	5/26/2009
Police Officer				Walter Largent	9/21/2009
Police Officer				Jason Acker	3/22/2010
Police Officer				Reggie Walker	6/13/2011
Police Officer				Aaron Sparks	1/7/2013
Police Officer				Jonathan Towns	1/7/2013
Police Officer				Justin Golson	10/31/2013
Police Officer				Bryce Lee	5/8/2014
Police Officer				Vacant	
Evidence Room Technician	0	1	1	Vacant	
Administrative Services Manager	1	1	1	Sara Fulton	3/29/1993
Administrative Technician III	1	1	1	Mitzie Duke	1/12/1998
Administrative Technician I	1	1	1	Orelia Herrera-Garza	1/26/1998
Police Records Clerk	1	1	1	Talibra Broome	10/22/2008
Animal Services					
Animal Services Manager	1	1	1	Robert Smith	10/29/2008
Senior Animal Service Officer	1	1	1	Charlene Devecki	4/14/2010
Animal Service Officer	2	2	2	Jonathan Horner	5/24/2010
Animal Service Officer				Tanesha Riggins	6/11/2012
Kennel Technician	0	0	1	Vacant	
Administrative Technician I	1	1	1	Nina Williams	3/16/2006
Information Systems					
Chief Information Officer	0	1	1	Albert Gauthier	12/2/2013
Director of Information Systems	1	0	0	Reorganization	
Assistant Chief Information Officer	0	1	1	Jerod Anderson	8/20/2000
Information Systems Manager	1	0	0	Reorganization	
Network Administrator	1	1	1	Brian Johnson	8/25/1997
Information Systems Technician	2	2	2	Robert Worrell	8/4/2008
Information Systems Technician				Vacant	
Systems Support Technician	1	1	1	Brian Minter	7/11/2011
Administrative Technician III	1	1	1	Diana Bonnett	1/28/2002
Parks Administration					
Director of Parks and Recreation	1	1	1	Brad Reid	3/17/1997
Assistant Director of Operations	1	1	1	Guy McClain	5/7/2001
Assistant Director of Recreation	1	1	1	Doug Kratz	2/14/2011
Parks Operations Manager	1	1	1	John Elias	2/19/2001
Parks Operations Supervisor	2	2	2	Lloyd Mauch	2/10/1992
Parks Operations Supervisor				Donald Price	3/30/1998
Recreation Programs Manager	1	1	1	Sheri Freestone	2/18/2008
Recreation Marketing Coordinator	0	1	1	Tiffany Anderson	8/24/2004

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City of Coppell Analysis of Personnel General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Recreation Supervisor	1	0	0	Reclassification	
Special Events Coordinator	1	1	1	Kami McGee	9/8/2008
Administrative Support Supervisor	1	1	1	Cecilia Gandara	11/11/2002
Administrative Technician II	0	0	1	Allana Lamberth	7/3/1995
Administrative Technician I	2	2	1	Rachel Henderson	8/26/2013
Parks					
Parks Crew Leader	6	6	6	Keith White	4/24/2000
Parks Crew Leader				Mario Escareno	9/19/2005
Parks Crew Leader				Jason Lewis	1/16/2007
Parks Crew Leader				Josh Whitman	6/14/2010
Parks Crew Leader				Curtis Southerland	4/27/2012
Parks Crew Leader				Steve Calk	7/29/2013
Parks Operations Technician	1	1	1	Denny Brown	11/1/1999
Maintenance Worker I	17	17	16	Augie Mata	1/17/1994
Maintenance Worker I				Walter Boron	6/7/1999
Maintenance Worker I				Juan Macias	6/15/1999
Maintenance Worker I				Thomas Allender	10/2/2000
Maintenance Worker I				Inocente Leyva	10/9/2000
Maintenance Worker I				Jose Salazar	3/19/2001
Maintenance Worker I				Donnell Wyatt	4/21/2003
Maintenance Worker I				Victor Araiza	7/16/2003
Maintenance Worker I				Jose Chacon	10/27/2003
Maintenance Worker I				Adolfo Murillo	1/18/2005
Maintenance Worker I				Jose Puente	1/8/2007
Maintenance Worker I				Nicolas Vergara	9/4/2007
Maintenance Worker I				Andres Rodriguez	9/21/2009
Maintenance Worker I				Antonio Chavez	8/5/2013
Maintenance Worker I				Jesse Leon	4/14/2014
Maintenance Worker I				Cody Pugliesi	4/21/2014
Maintenance Worker II	2	2	3	Val Goss	7/1/2003
Maintenance Worker II				Jason King	4/7/2008
Maintenance Worker II				Wayne Mankin	2/27/2012
Parks Patrol Attendant (Seasonal)	1	1	1	Various	
Senior Adult Services					
Senior/Community Center Manager	1	1	1	Laci McKinney	2/16/2009
Senior Center Coordinator	1	1	1	Pam Walker	5/8/2009
Community Center Coordinator	1	1	1	Scarlett Hovland	11/4/1996
Recreation Technician	0	0	1	Adrienne House	5/21/2004
Recreation Assistant (P/T)			0.5	Fawn DeRita	10/1/2013
Senior Center Attendant	1	1.5	0	Reorganization	
Seasonal Staff	0.75	0.25	0.5	Various	
Recreation					
Recreation Center Manager	1	1	1	Doug Maxwell	8/27/2012
Aquatics Center Manager	1	1	1	Jessica Carpenter	8/2/2010
Recreation Supervisor	3	3	3	Shelley Abraham	3/6/2000
Recreation Supervisor				Lindsey Dobson	7/14/2008
Recreation Supervisor				Bakahri Thornton	8/1/2013
Recreation Services Support Technician	1	1	1	James Beckett	8/20/2012

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City of Coppell
Analysis of Personnel
General Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Aquatics Coordinator	0	1	1	Nathan Cox	11/28/2011
Head Lifeguard	2	2	2	Kristen Bright	5/23/2011
Head Lifeguard				Katherine Pease	4/18/2014
Childcare Attendant (P/T)	1	0.5	1	Various	
Fitness Room Attendant (P/T)	1.5	1	1	Various	
Customer Service Attendant (P/T)	1.5	3	2.5	Various	
Seasonal Staff*	24.70	23.77	20.77	Various	
BioDiversity Education Center					
Seasonal Staff	0	0	0.25	Various	
Athletic Programs					
Tennis Center Manager	1	1	1	Eric Clay	1/21/2013
Customer Service Attendant (P/T)	1	1	1	Michael Cesario	1/11/2006
Customer Service Attendant (P/T)				Braxton Winegarner	4/3/2012
Tennis Instructor (P/T)	1	1	1	Fernando Iniestra	5/11/2009
Tennis Instructor (P/T)				Vacant	
Seasonal Staff	2.62	2.62	2.62	Various	
Community Programs					
Community Programs Manager	0	1	1	Amanda Vanhoozier	1/11/2000
Community Programs Supervisor	1	0	0	Reclassification	
Community Programs Coordinator	1	1	1	Jennifer Ferguson	5/7/2012
Total General Fund Personnel	357.82	359.89	361.39		

*The decrease in Seasonal Staff is due to moving Group Instructors from Employee status to contract labor.

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City of Coppell
Analysis of Personnel
Water and Sewer Fund

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Utility Operations					
Assistant Director of Engineering/PW	0.75	0.75	0.75	Keith Marvin	12/8/2003
Public Works Manager	0	0.75	0.75	Glenn Hollowell	5/18/1998
Utilities Operations Manager	1	1	0	Reorganization	
Wastewater Utility Supervisor			1	Billy Williams	10/13/2008
Water Utility Supervisor			1	Jerry Davis	4/14/2014
Crew Leader	5	5	5	Jeffrey Graham	8/23/1999
Crew Leader				Frankie Tapia	5/7/2001
Crew Leader				David Sigman	5/16/2011
Crew Leader				Vacant	
Crew Leader				Vacant	
Administrative Technician I	1	1	1	Debbi Taber	1/31/1994
Maintenance Worker II	5	5	2	Danilo Dimafelix	10/1/2001
Maintenance Worker II				Michael Dekeyrel	1/6/2014
Maintenance Worker I	4	4	6	David Stone	8/26/2002
Maintenance Worker I				Rogelio Cardoza	9/22/2008
Maintenance Worker I				Matthew Mabry	4/1/2013
Maintenance Worker I				Murad Hawkins	7/1/2013
Maintenance Worker I				Roman Finazzo	7/15/2013
Maintenance Worker I				Corey Bufford	4/28/2014
Utility Billing					
Utility Billing Supervisor	1	1	1	Kay Johnson	10/29/1999
Utility Billing Technician	2	2	2	Myra Webb	3/22/2004
Utility Billing Technician				Dennis Lindley	7/1/2002
Revenue Collections Technician	1	1	1	Pennie Hall	1/19/2004
Customer Service Representative	1	1	1	Jeff Fletcher	2/13/1989
Meter Reader	2	2	2	Lyndal Thomas	3/27/2000
Meter Reader				Yoshio Ramirez	4/7/2014
Total Water and Sewer Fund Personnel	23.75	24.5	24.5		

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City of Coppell
Analysis of Personnel
Other Funds

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Date of Hire
Construction In Progress					
Construction Inspector	1	1	1	Richard O'Dell	1/14/2002
Total CIP Fund Personnel	1	1	1		

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Hire
Municipal DUD					
Assistant Director of Engineering	0	0.75	0.75	Michael Garza	3/19/2007
Civil Engineer	1	0	0	Reorganization	
Total Municipal DUD Personnel	1	0.75	0.75		

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Hire
Crime Prevention District					
Community Services Captain	1	1	1	James Cook	8/12/1996
Community Services Sergeant	1	1	1	Cayce Williams	2/15/1999
Community Services Officer	2	2	2	Richard Harr	4/8/1996
Community Services Officer				Peter Dirks	5/3/2004
School Resource Officer	5	5	6	Rachael Freeman	2/8/1999
School Resource Officer				Jeffery Trautman	7/23/2001
School Resource Officer				Trevor Grisso	2/21/2005
School Resource Officer				Vacant	
School Resource Officer				Vacant	
School Resource Officer				Vacant	
Neighborhood Community Officer	0	0	1	Vacant	
Traffic Officer	0	0	1	Vacant	
Crime Analyst	0	1	1	Vacant	
Communication Manager	1	1	1	Deborah Gallet	2/9/1998
Public Safety Dispatch Supervisor	4	4	4	Derwood Scott	4/6/1987
Public Safety Dispatch Supervisor				Randall Burkett	7/13/1998
Public Safety Dispatch Supervisor				Santos Hernandez	8/5/2002
Public Safety Dispatch Supervisor				Jonathan Hanes	4/30/2007
Police Dispatcher	9	9	9	Charles Fesperman	3/8/2004
Police Dispatcher				Michael Lantz	10/13/2009
Police Dispatcher				Jennifer Lazar	6/27/2011
Police Dispatcher				Jacquea Lampkins	12/10/2012
Police Dispatcher				Michelle Mocniak	11/4/2013
Police Dispatcher				Kristian Smith	1/27/2014
Police Dispatcher				Natalie Velazquez	6/2/2014
Police Dispatcher				Vacant	
Police Dispatcher				Vacant	
Total Crime Prevention Fund Personnel	23	24	27		

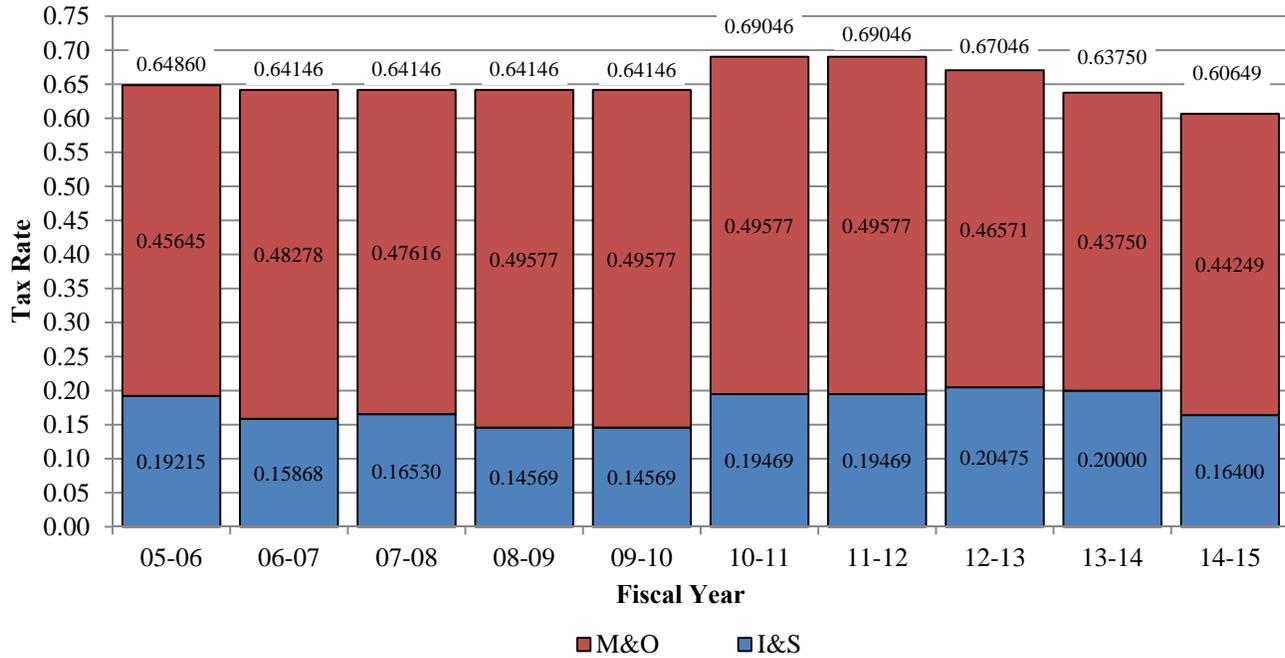
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City of Coppell
Analysis of Personnel
Other Funds

Position	FY 12-13	FY 13-14	FY 14-15	Employee	Hire
Rolling Oaks Memorial Cemetery					
Cemetery Manager	1	1	1	Naomi Bradbury	9/16/2013
Assistant Cemetery Manager	1	1	1	Susana Minjares	6/11/2014
Total Cemetery Fund Personnel	2	2	2		
Total Other Funds Personnel	<u>27</u>	<u>27.75</u>	<u>30.75</u>		
Total All Funds Personnel	<u><u>408.57</u></u>	<u><u>412.14</u></u>	<u><u>416.64</u></u>		

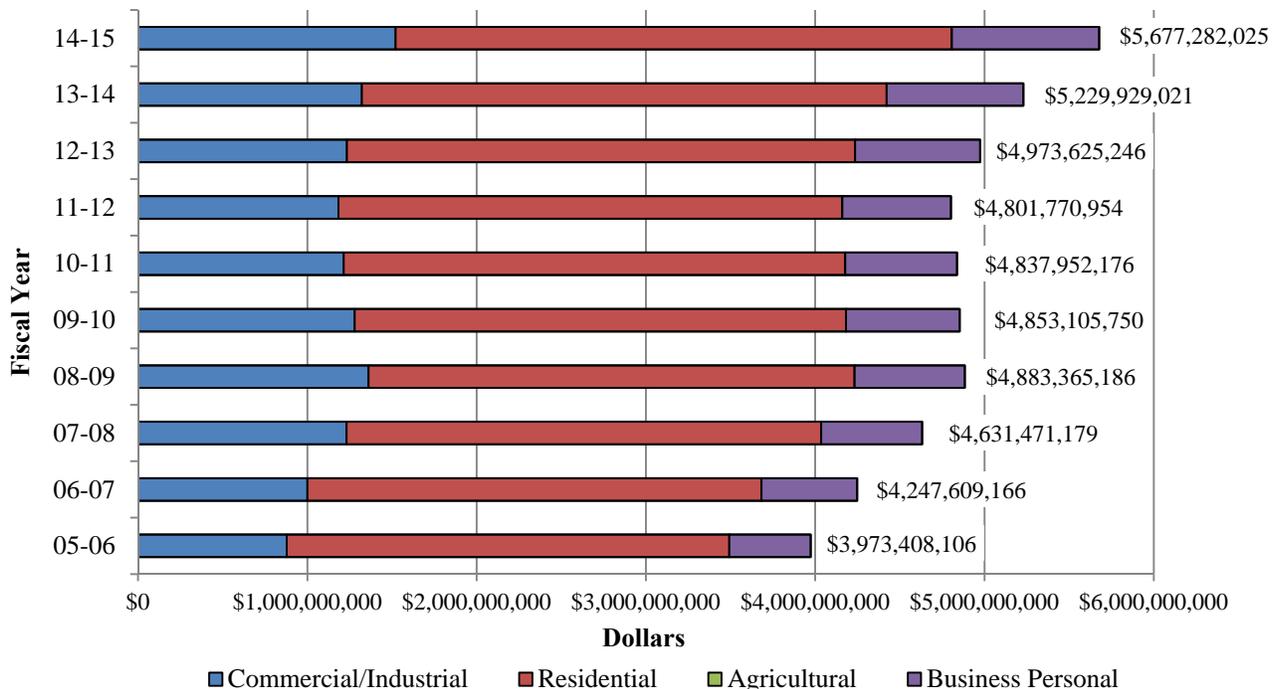
ANNUAL BUDGET

Distribution of the Tax Rate



From 1998 through 2006, the tax rate remained at 0.6486. In 2007, due to increases in property values and other revenue growth, the tax rate was lowered to 0.64146. The tax rate increased to 0.69046 for FY2010-11. In FY2012-13, the tax rate was lowered to 0.67046, then again in FY2013-14 to 0.63750. The tax rate will decrease further in FY2014-15 to 0.60649.

Distribution of July Certified Taxable Values



City of Coppell

ANNUAL BUDGET

City of Coppell, Texas

Property Tax Rates and Assessed Valuations

<u>Fiscal Year</u>	<u>Operating</u>	<u>Debt Service</u>	<u>Total</u>	<u>Assessed (2) Valuation</u>	<u>Actual (1) Value</u>
1994	0.43263	0.25687	0.68950	1,132,617,354	1,261,018,350
1995	0.41260	0.25690	0.66950	1,337,247,300	1,468,811,740
1996	0.41870	0.25080	0.66950	1,525,974,337	1,671,048,680
1997	0.41650	0.25210	0.66860	1,694,320,857	1,851,135,640
1998	0.40999	0.25861	0.66860	1,990,428,558	2,185,918,200
1999	0.41870	0.22990	0.64860	2,217,910,119	2,455,486,690
2000	0.42556	0.22304	0.64860	2,588,604,883	2,977,064,950
2001	0.42194	0.22666	0.64860	2,941,563,124	3,369,374,250
2002	0.43777	0.21083	0.64860	3,256,481,418	3,941,909,170
2003	0.43296	0.21564	0.64860	3,514,963,401	4,185,474,610
2004	0.44700	0.20160	0.64860	3,739,209,705	4,386,337,060
2005	0.42930	0.21930	0.64860	3,839,383,444	4,498,584,700
2006	0.45645	0.19215	0.64860	4,035,063,280	4,774,914,820
2007	0.48278	0.15868	0.64146	4,279,797,547	5,194,379,741
2008	0.47616	0.16530	0.64146	4,608,759,364	5,564,859,060
2009	0.49577	0.14569	0.64146	4,815,680,236	5,760,976,319
2010	0.49577	0.14569	0.64146	4,844,850,370	5,787,138,818
2011	0.49577	0.19469	0.69046	4,808,438,226	5,645,614,217
2012	0.49577	0.19469	0.69046	4,798,184,918	5,686,643,150
2013	0.46571	0.20475	0.67046	4,945,361,771	5,999,724,154
2014	0.43750	0.20000	0.63750	5,229,929,021	6,327,257,502
2015	0.44249	0.16400	0.60649	5,677,282,025	6,969,284,586

Source: City's Financial Records

(1) Actual value is the assessed valuation prior to exemptions.

(2) Adjusted for changes occurring during the fiscal year.

ANNUAL BUDGET

City of Coppell, Texas

Annual Debt Service Expenditures for General Obligation Bonds

Fiscal Year	Principal	Interest	Debt Service
1995	1,756,091	2,392,356	4,148,447
1996	2,000,108	2,626,904	4,627,012
1997	2,280,800	2,631,232	(1) 4,912,032
1998	3,155,000	2,543,562	5,698,562
1999	3,490,000	2,783,729	6,273,729
2000	3,890,000	3,264,069	7,154,069
2001	4,505,000	3,542,056	8,047,056
2002	4,620,000	3,460,046	8,080,046
2003	4,740,000	2,724,522	7,464,522
2004	5,125,000	2,572,935	7,697,935
2005	5,700,000	3,081,021	8,781,021
2006	4,981,941	2,931,820	7,913,761
2007	3,987,391	3,259,041	7,246,432
2008	4,720,036	3,399,766	8,119,802
2009	4,750,008	3,607,535	8,357,543
2010	6,050,000	3,620,145	9,670,145
2011	5,990,000	3,434,724	9,424,724
2012	6,735,000	3,628,959	10,363,959
2013	6,855,000	3,357,745	10,212,745
2014	6,855,000	3,582,452	10,437,452
2015	6,450,000	2,918,145	9,368,145

Source: City's Financial Records

(1) Excludes amounts attributable to an advance bond refunding.

ANNUAL BUDGET

City of Coppell, Texas

Revenue Bond Coverage

Fiscal Year	Net Revenue Available for Debt Service	Debt Service Requirements		Total	Coverage
		Principal	Interest		
1995	3,109,184	660,000	1,147,155	1,807,155	1.72
1996	4,458,244	925,000	1,188,261	2,113,261	2.11
1997	3,698,471	990,000	1,145,091	2,135,091	1.73
1998	5,086,852	1,180,000	1,244,844	2,424,844	2.10
1999	5,401,557	1,165,000	1,270,930	2,435,930	2.22
2000	5,202,299	1,305,000	1,226,075	2,531,075	2.06
2001	4,531,161	1,385,000	1,146,456	2,531,456	1.79
2002	4,028,352	1,465,000	970,063	2,435,063	1.65
2003	3,500,896	1,525,000	787,803	2,312,803	1.51
2004	2,919,685	1,600,000	706,943	2,306,943	1.27
2005	3,348,811	1,660,000	641,788	2,301,788	1.45
2006	5,258,017	1,725,000	573,168	2,298,168	2.29
2007	2,526,658	1,870,000	501,523	2,371,523	1.07
2008	3,109,705	1,960,000	407,445	2,367,445	1.31
2009	2,488,332	2,050,000	309,918	2,359,918	1.05
2010	1,862,751	1,315,000	51,280	1,366,280	1.36
2011	2,582,330	300,000	66,072	366,072	7.05
2012	981,193	310,000	57,135	367,135	2.67
2013	929,060	320,000	47,906	367,906	2.53
2014*	773,018	330,000	38,383	368,383	2.10
2015*	790,120	340,000	28,568	368,568	2.14

Source: City's Financial Records

*Budgeted Amount

ANNUAL BUDGET

CITY OF COPPELL, TEXAS

MISCELLANEOUS STATISTICS

Date of Incorporation	December 17, 1955
Form of Government	Council - Manager
Number of employees (excluding police and fire)	245.64
Area in square miles	14.70
City of Coppell facilities and services:	
Lane miles of streets	402.93
Parks	18
Park acreage	554.5
Fire protection:	
Number of stations	3
Number of fire personnel and officers	86
Number of calls answered	2,660
Police protection:	
Number of stations	1
Number of police personnel and officers	85
Calls for service	15,100
Accidents investigated	310
Physical Arrests	340
Traffic contacts	11,000
Sewerage System:	
Miles of sanitary sewer	181.9
Number of treatment plants	Contract with Trinity River Authority
Number of service connections	11,575
Water System:	
Miles of water main	193.9
Number of water system valves	4,652
Number of manholes	2,863
Number of service connections	12,550
Number of fire hydrants	1,727

ANNUAL BUDGET

CITY OF COPPELL, TEXAS

MISCELLANEOUS STATISTICS

Top Ten Taxpayers 2013/2014

Taxpayer	Appraised Value	Taxable Value
Duke Secured Financial	\$94,227,810	\$87,245,580
St Marin Apartments LLC	\$69,500,000	\$69,500,000
AP WP Lake Reit LLC	\$43,850,000	\$43,850,000
Columbia	\$41,541,600	\$41,541,600
JP Morgan	\$41,124,410	\$41,124,410
Staples Inc	\$51,484,610	\$38,035,879
LIT	\$35,814,410	\$35,814,410
Duke Realty	\$29,800,000	\$29,800,000
Oaks Riverchase LP	\$29,055,000	\$29,055,000
Industrial (2014 Tax Roll)	\$27,727,310	\$27,727,310

Top Employers - July 2014

Number of Employees

U.S. Postal Service	1,400
JP Morgan Chase	1,300
Verizon Service Center	1,200
Coppell Independent School District	1,131
Ocwen Financial Corporation	1,004
DaVita Rx	1,000
IBM	575
The Container Store	562
Samsung	500
City of Coppell	416
UPS Supply Chain Solution	400
Tom Thumb	350
Avaya Telecommunications, Inc.	340
Scentsy, Inc.	300
STMicroelectronics	252
Norwex USA	250
Mannatech Inc.	240
G & K Services	204
Uline Shipping Supplies	200
Artistree, a Division of Michael Stores, Inc.	200
Kroger	200
Staples, Inc.	200
Daryl Flood Warehouse & Movers	200
SourceHOV	160
Pegasus Logistics Group	150

(Coppell Economic Development Division July 2014)

ANNUAL BUDGET

CITY OF COPPELL, TEXAS

MISCELLANEOUS STATISTICS

Population (Adjusted Claritas 2014)		39,380
Population by Race: (Adjusted Claritas 2014)		
White (Not Hispanic or Latino)	25,467	64.70%
White (Hispanic or Latino)	3,113	7.90%
Black or African American (Not Hispanic or Latino)	1,667	4.20%
Black or African American (Hispanic or Latino)	39	0.10%
Asian (Not Hispanic or Latino)	6,487	16.50%
Asian (Hispanic or Latino)	13	0.01%
American Indian and Alaska Native (Not Hispanic or Latino)	111	0.30%
American Indian and Alaska Native (Hispanic or Latino)	57	0.20%
Native Hawaiian and Pacific Islander (Not Hispanic or Latino)	22	0.05%
Native Hawaiian and Pacific Islander (Hispanic or Latino)	4	0.01%
Other Race	1,229	3.10%
Two or More Races	1,171	3.00%
Population by Gender: (2014 Adjusted Claritas)		
Male	19,336	49.1%
Female	20,044	50.9%
Median Age (2014 Adjusted Claritas)		37.8
Number of Households		14,064
Median Household Income		\$99,286
Percentage Household by Income		
<\$15,000		4.4%
\$15,000 - \$24,999		3.8%
\$25,000 - \$34,999		5.0%
\$35,000 - \$49,999		9.3%
\$50,000 - \$74,999		15.1%
\$75,000 - \$99,999		12.8%
\$100,000 - \$149,999		22.0%
\$150,000 - \$199,999		11.2%
\$200,000 - \$499,999		13.9%
>\$500,000		2.6%
(2014 Adjusted Claritas)		
Average Taxable Home Value (2014 Tax Roll)		\$295,682

